

CITY OF SHREVEPORT 2019 EXECUTIVE BUDGET



OLLIE S. TYLER, MAYOR

2019 BUDGET CALENDAR

Tues., November.
13th @ 3pm

- Public Hearing

Fri., November.
16th @ 3pm

- Detailed Departmental Review Sessions (DAY 1)

Sat., November
17th @8am

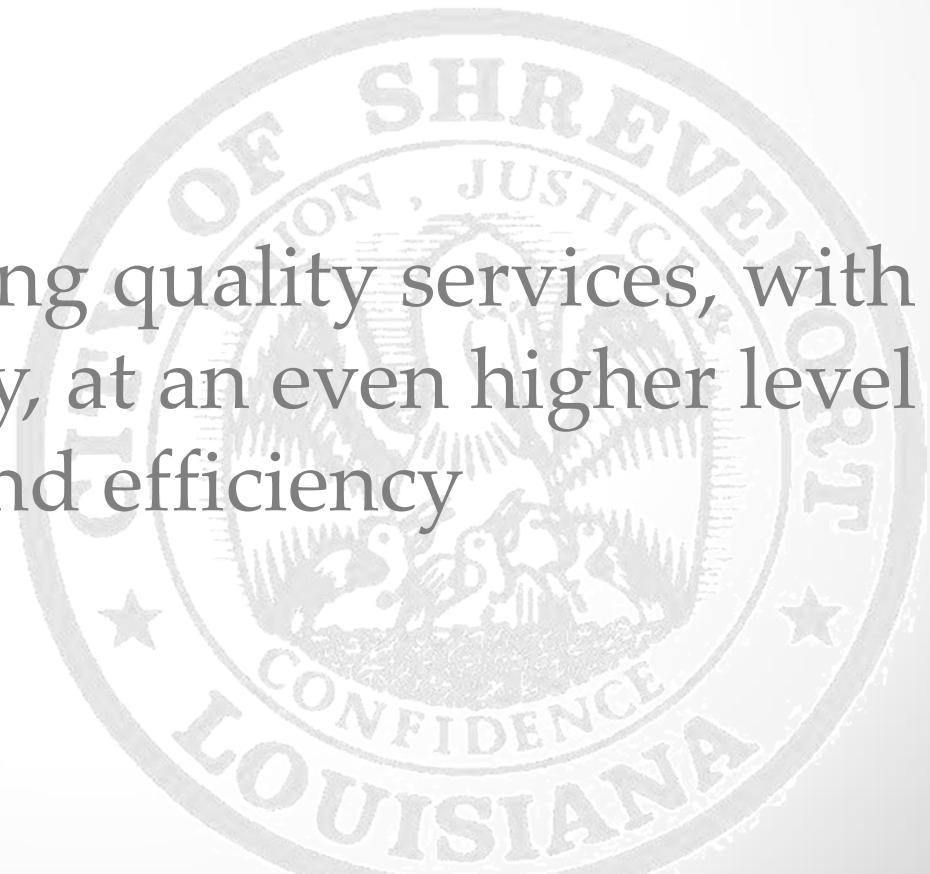
- Detailed Departmental Review Sessions (DAY 2)

Tues., December
11th @ 3pm

- Budget Adoption

2019 Budget Objectives

- Maintain funding consistent with the Strategic Plan
- Continue providing quality services, with a sense of urgency, at an even higher level of performance and efficiency

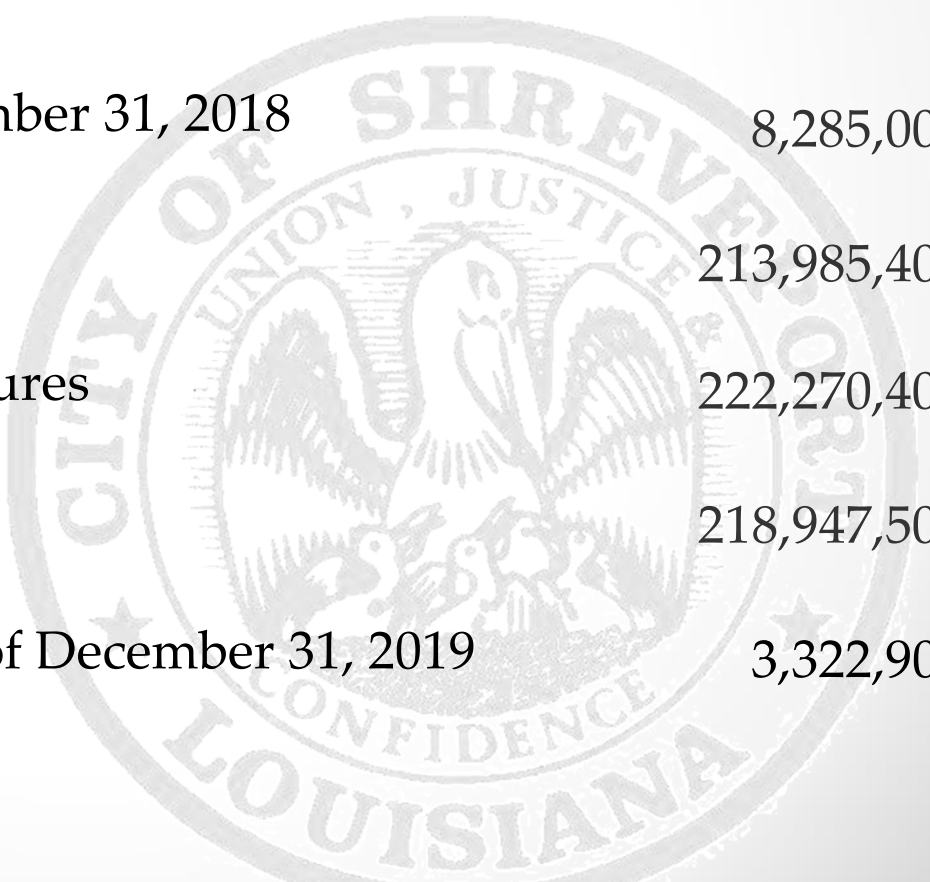




GENERAL FUND

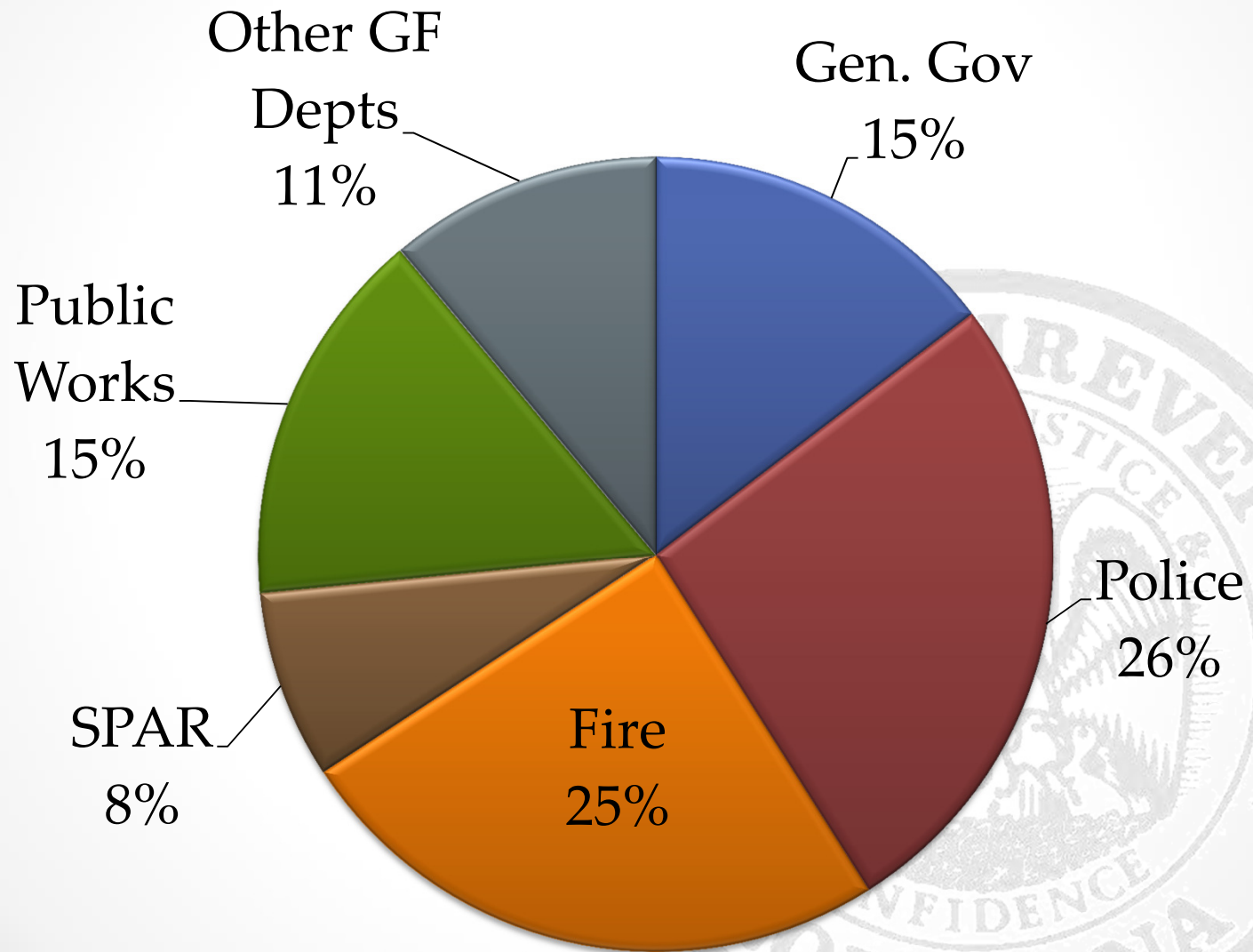
GENERAL FUND

Summary of Available Funds



Estimated Fund Balance at December 31, 2018	8,285,000
2019 Estimated Revenues	213,985,400
2019 Total Available for Expenditures	222,270,400
2019 Estimated Expenditures	218,947,500
Estimated Operating Reserve as of December 31, 2019	3,322,900

General Fund Departments



Executive Office

2018 Budget	2019 Budget	Change
969,900	996,400	26,500

- Reflects the 5% employee pay increases for 2018
- Addition of an ERS employee

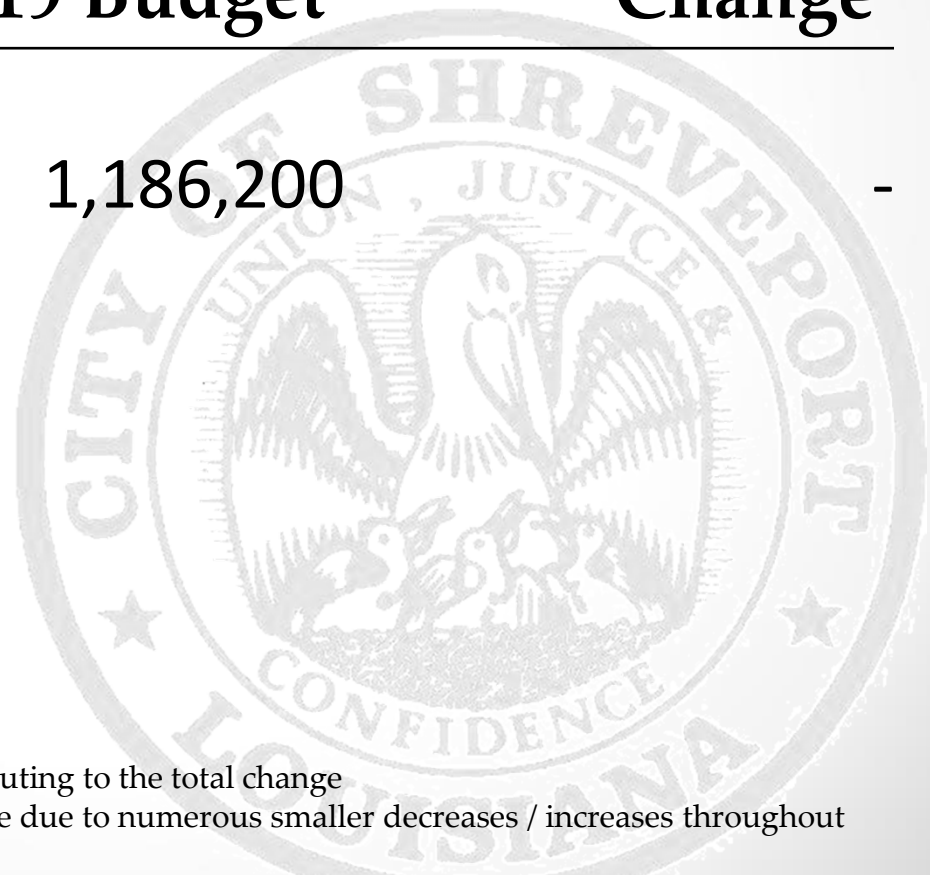
Notation: Bullet points notate the largest changes attributing to the total change
 Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

Legal Department

2018 Budget	2019 Budget	Change
1,186,200	1,186,200	-

- Budget Unchanged

Notation: Bullet points notate the largest changes attributing to the total change
 Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

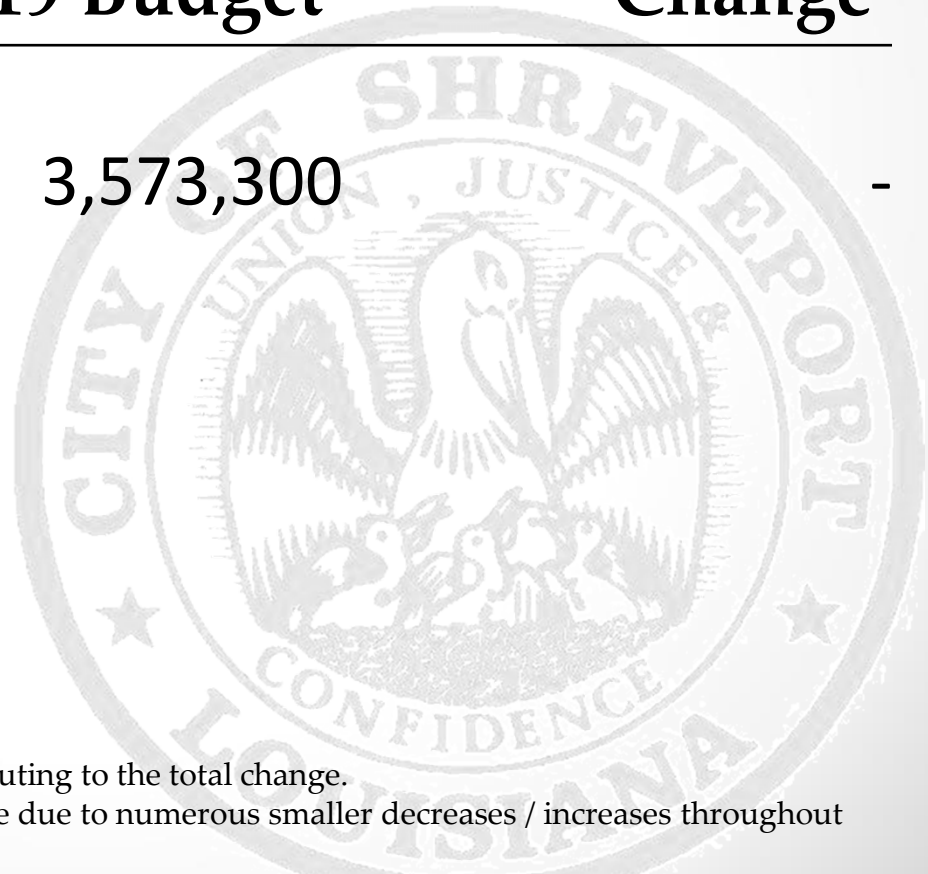


Property Standards

2018 Budget	2019 Budget	Change
3,573,300	3,573,300	-

- Budget Unchanged

Notation: Bullet points notate the largest changes attributing to the total change.
Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout



Human Resources

2018 Budget	2019 Budget	Change
751,500	826,000	74,500

- Reinstatement of Office Specialist to cover critical tasks including assist employees (current & new) and applicants \$42,500
- National Criminal Background Checks \$9,000
- Employee Assistance Program \$5,000

Notation: Bullet points notate the largest changes attributing to the total change.
Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

Information Technology

2018 Budget	2019 Budget	Change
3,574,200	3,739,000	164,800

- Increase to fund Phase 1 of VoIP phone system
- Estimated savings to the city of approximately 50%; \$90,000 annually beginning in 2020 as a result of full and complete implementation of VoIP

Notation: Bullet points notate the largest changes attributing to the total change.
Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

SPAR

2018 Budget	2019 Budget	Change
--------------------	--------------------	---------------

17,000,000	17,494,000	494,000
------------	------------	---------

- Increase in notes payable of \$224,300
- Increase in utilities and maintenance \$273,000
- New radios for new digital system \$45,000

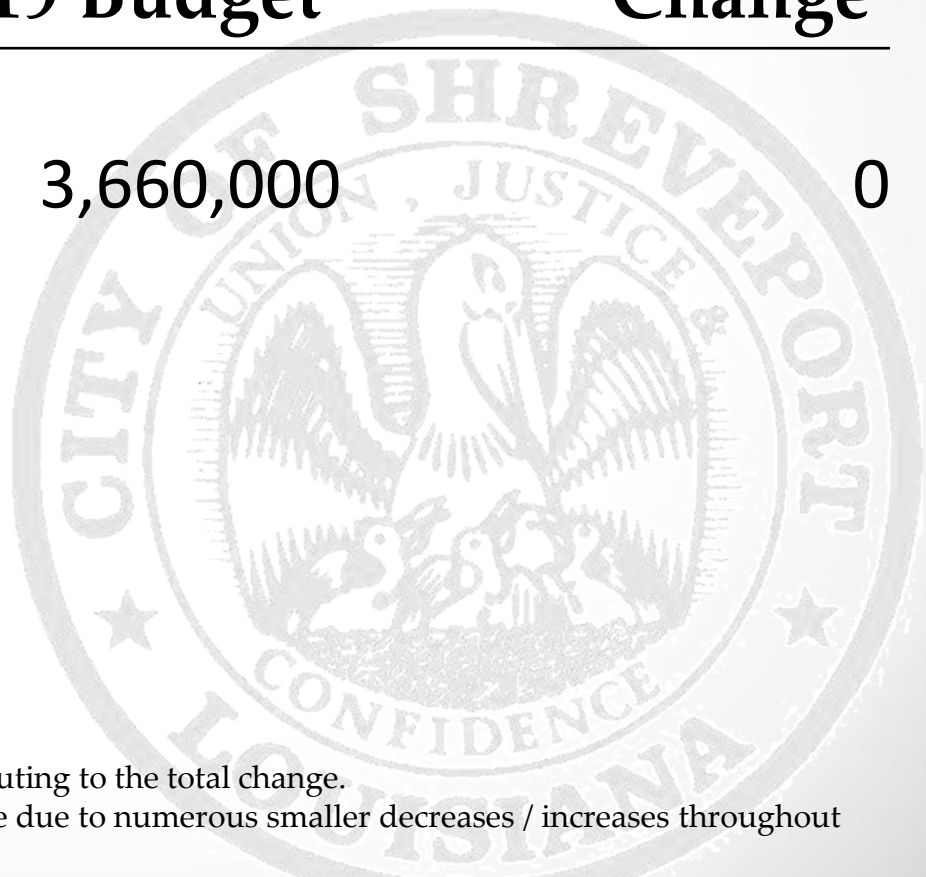
Notation: Bullet points notate the largest changes attributing to the total change.
 Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

Finance

2018 Budget	2019 Budget	Change
3,660,000	3,660,000	0

- Budget unchanged

Notation: Bullet points notate the largest changes attributing to the total change.
 Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout



General Government

2018 Budget	2019 Budget	Change
32,385,300	31,248,700	(1,136,600)

- Health Insurance increase for retirees \$183,800
- Transfer from Streets \$0
- Transfer from Riverfront \$5,560,900 (*\$1,469,700 decrease*)
- Transfers to other funds unchanged: Golf, SporTran, MPC, Risk, Community Development
- Funding for Civic & Public Agency Appropriations
- Operating Reserves of \$3,322,900

Notation: Bullet points notate the largest changes attributing to the total change.
Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

Police Department

2018 Budget	2019 Budget	Change
-------------	-------------	--------

58,297,30	59,966,400	1,669,100
-----------	------------	-----------

- 2% longevity increase \$651,100
- MPERS increase of \$883,000
- Health insurance increase of \$540,400
- Payment of \$215,600 begins (from \$1,000,000 COI for vehicles)
- Maintains all other funding for personnel, materials, equipment, and clothing

Notation: Bullet points notate the largest changes attributing to the total change.
 Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

Fire Department

2018 Budget	2019 Budget	Change
-------------	-------------	--------

52,644,400	54,808,400	2,164,000
------------	------------	-----------

- Additional \$3,000,000 matching funds for increased EMS receipts (a net of \$12,000,000 budgeted for 2019)
- 2% longevity increase \$639,500
- FRS decrease of (\$153,500)
- Health insurance increase of \$62,400
- Payment of \$142,700 begins (from \$600,000 ladder truck)
- Maintains all other funding for personnel, materials, equipment, and clothing

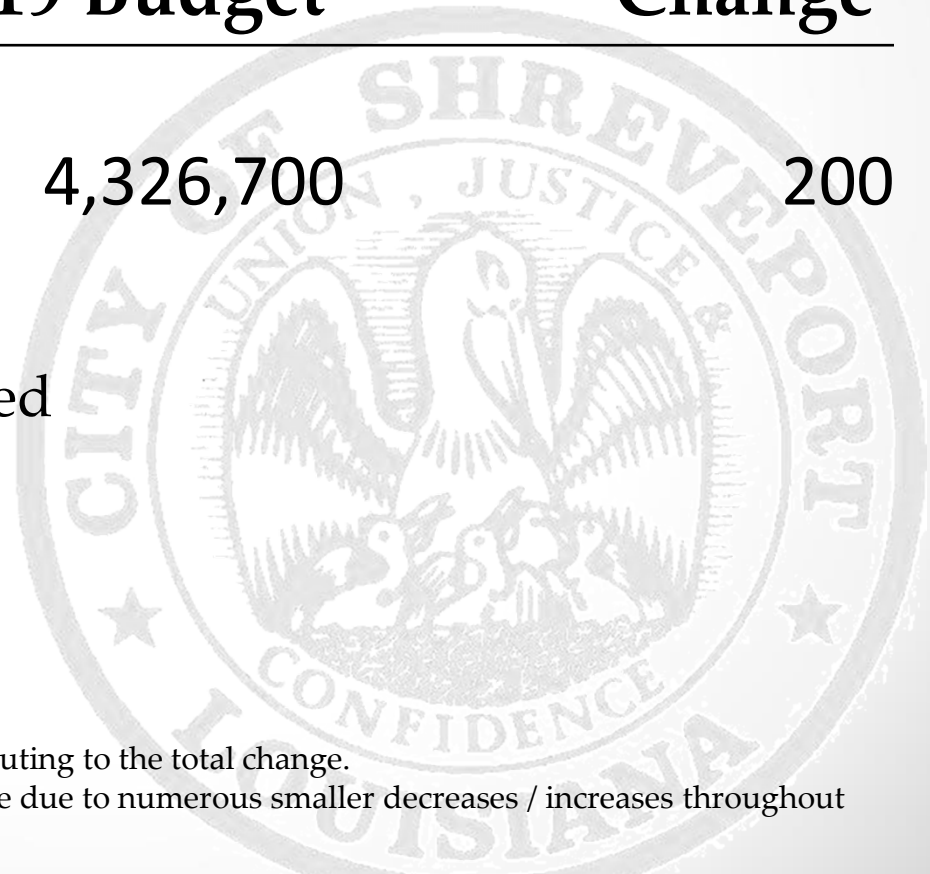
Notation: Bullet points notate the largest changes attributing to the total change.
Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

Engineering & Environmental

2018 Budget	2019 Budget	Change
4,326,500	4,326,700	200

- Budget mostly unchanged

Notation: Bullet points notate the largest changes attributing to the total change.
 Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout



Public Works

2018 Budget	2019 Budget	Change
--------------------	--------------------	---------------

34,118,900	31,572,000	(2,546,900)
------------	------------	-------------

- No longer receiving sludge from Pratt Industries
- \$750,000 for asphalt overlay is budgeted in the Streets Special Revenue Fund
- \$0 Transfer from Streets

Notation: Bullet points notate the largest changes attributing to the total change.
 Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

City Council

2018 Budget	2019 Budget	Change
1,495,600	1,504,100	8,500

- Increased improvement & equipment to anticipate costs of the incoming council
- Increased professional services for new contract for external audit services & peer review for internal audit

Notation: Bullet points notate the largest changes attributing to the total change.
Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

City Courts

2018 Budget	2019 Budget	Change
3,472,900	3,472,900	-

- General Fund portion of \$3,472,900 is unchanged
- Courts supplements its budget with additional revenue and expenditures annually with a mid-year budget amendment

Notation: Bullet points notate the largest changes attributing to the total change.
 Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout

City Marshal

2018 Budget	2019 Budget	Change
1,594,100	1,894,100	300,000

- General Fund portion of \$1,594,100 is unchanged
- Marshal office is providing \$300,000 from discretionary funds to fund its pay increases

Notation: Bullet points notate the largest changes attributing to the total change.
 Bullet amounts will not equal the total change due to numerous smaller decreases / increases throughout



INTERNAL SERVICE FUND

INTERNAL SERVICE FUND

Retained Risk

2018 Budget	2019 Budget	Change
--------------------	--------------------	---------------

-5,575,000	-13,862,700	(8,287,700)
------------	-------------	-------------

- Current year revenue \$10,152,200
- Current year payout for claims \$10,152,200
- General Fund Contribution of \$6,913,200 unchanged
- Actuarial services calculate reserves required based upon all files opened from 1995 through 2018, as if all prior and potential claims are resolved immediately, accounting for inflation and the rate of recent settlement trends
- Legal will continue to work aggressively to close out open files that are on the balance sheet but no longer applicable



SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS

Riverfront Development

2018 Budget

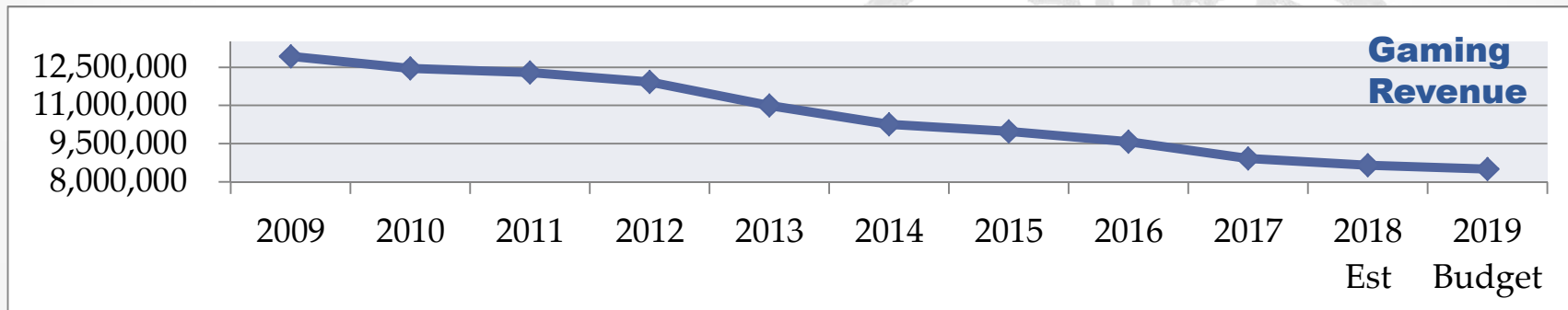
2019 Budget

Change

10,483,100

9,011,400

(1,471,700)



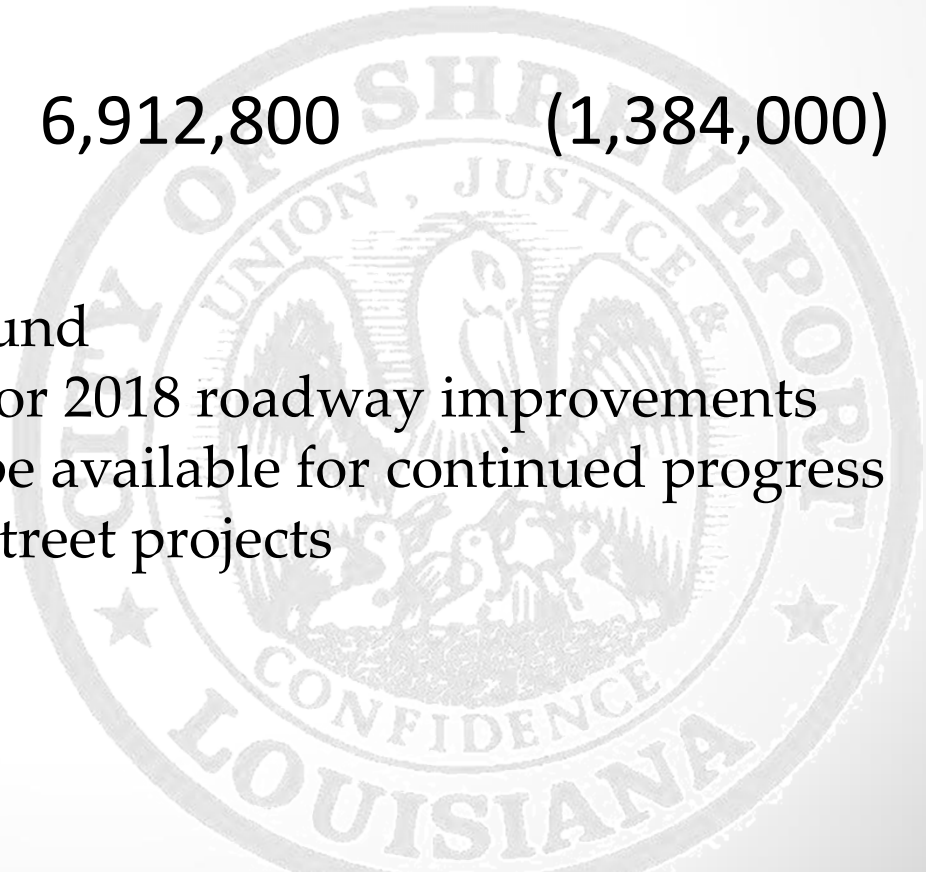
- Gaming Revenue \$8,500,000
- Transfer to General Fund \$5,560,900 (\$1,469,700 decrease from 2018)
- Neighborhood Investment Program unchanged at \$125,000
- Civic Appropriations for Organizations TBD unchanged at \$150,000

SPECIAL REVENUE FUNDS

Streets Special Revenue Fund

2018 Budget	2019 Budget	Change
8,296,800	6,912,800	(1,384,000)

- Revenue of \$6,800,000
- \$0 Transfer to General Fund
- \$7,546,800 was utilized for 2018 roadway improvements
- The full \$6,912,800 will be available for continued progress and implementation of street projects



SPECIAL REVENUE FUNDS

Community Development

2018 Budget	2019 Budget	Change
--------------------	--------------------	---------------

10,719,400	12,765,300	2,045,900
------------	------------	-----------

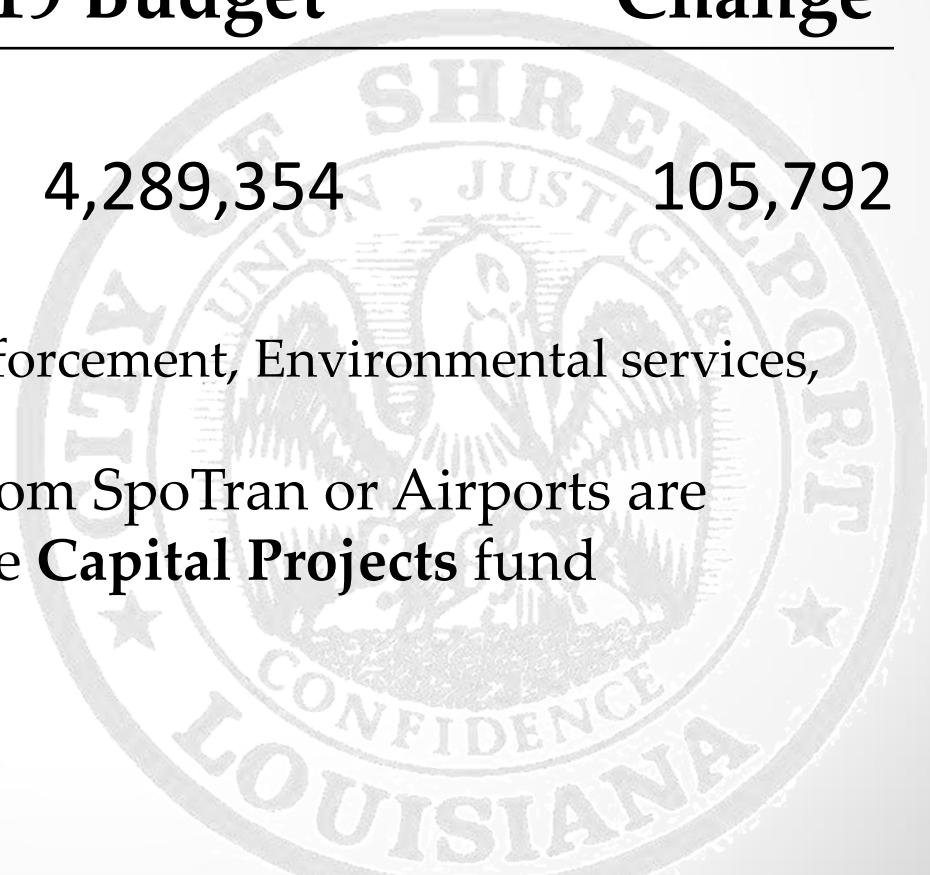
- General fund match unchanged \$890,500 from 2018
- Transfer from Riverfront for Summer Jobs unchanged at \$100,000 (approximately 100 summer youth jobs)
- An additional \$50,000 is budgeted from Workforce Development for youth employment. (approximately 50 summer youth jobs)
- Choice Neighborhood Grant will be included as it is received

SPECIAL REVENUE FUNDS

Grants

2018 Budget	2019 Budget	Change
4,183,562	4,289,354	105,792

- Funding enhances Law enforcement, Environmental services, and Fire services
- **New Grants** obtained from SpoTran or Airports are shown in their respective **Capital Projects** fund

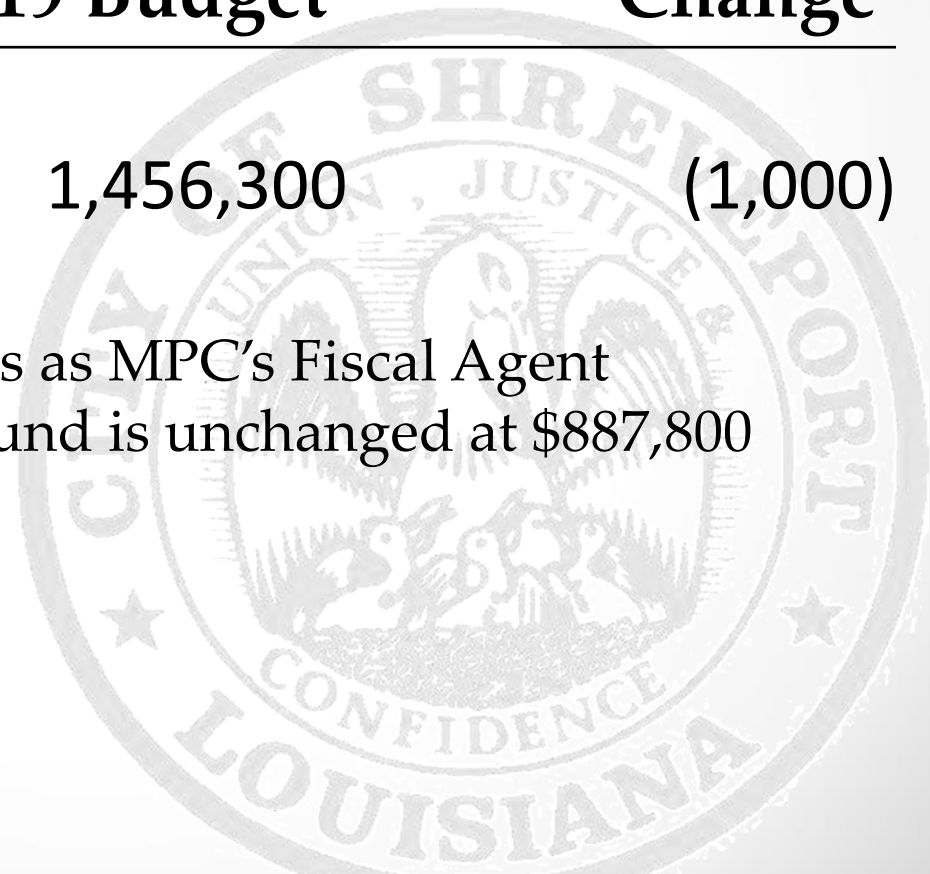


SPECIAL REVENUE FUNDS

Metropolitan Planning Commission

2018 Budget	2019 Budget	Change
1,457,300	1,456,300	(1,000)

- City of Shreveport serves as MPC's Fiscal Agent
- Subsidy from General Fund is unchanged at \$887,800

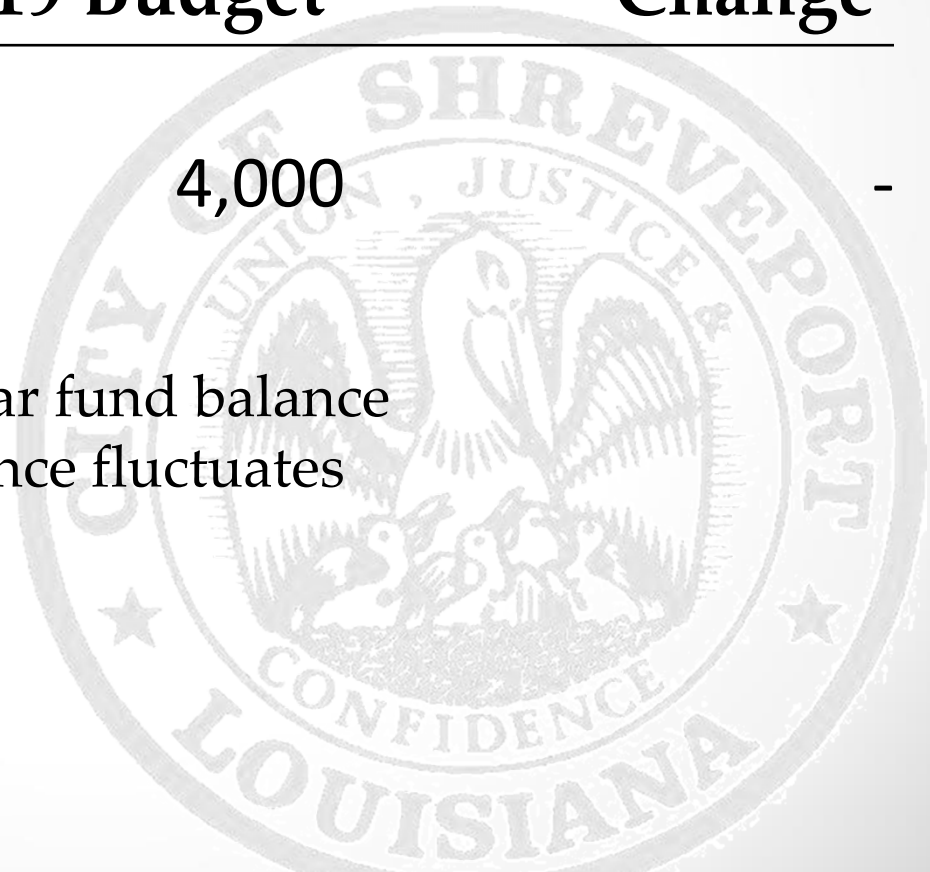


SPECIAL REVENUE FUNDS

Redevelopment Agency

2018 Budget	2019 Budget	Change
4,000	4,000	-

- Roll forward of prior year fund balance
- Investment of fund balance fluctuates
- Fund remains inactive

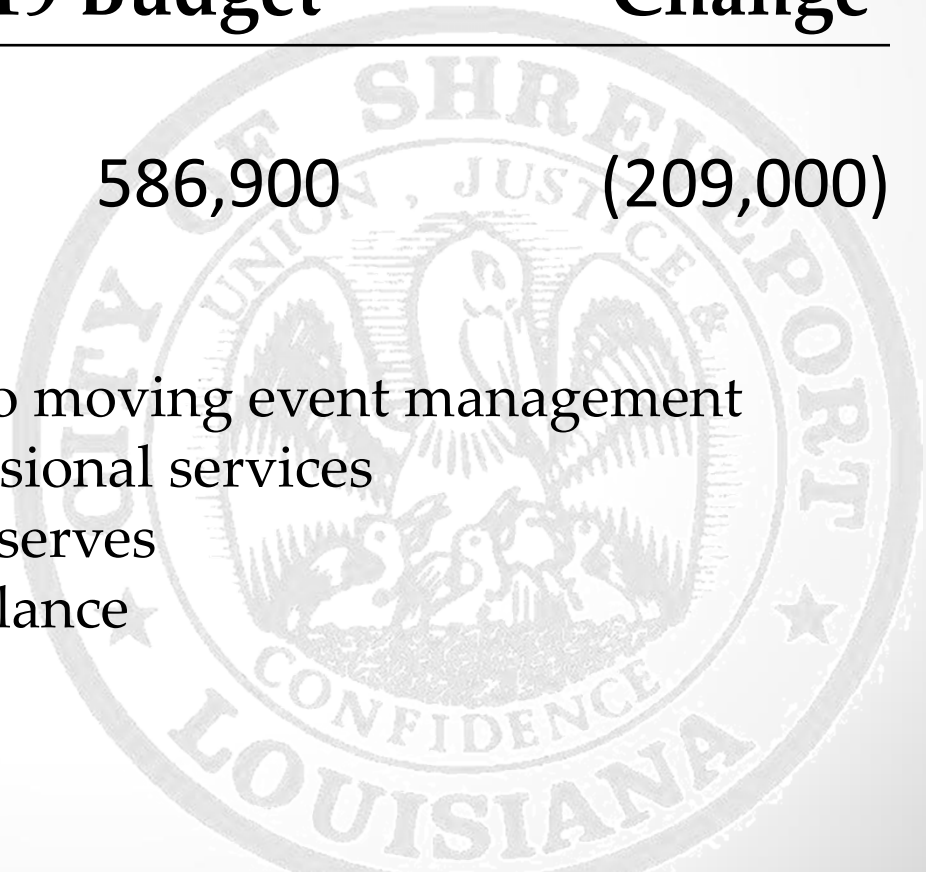


SPECIAL REVENUE FUNDS

Downtown Entertainment

2018 Budget	2019 Budget	Change
795,900	586,900	(209,000)

- Savings of \$22,700 due to moving event management and facilitation to professional services
- Decrease in operating reserves
- Decrease due to fund balance





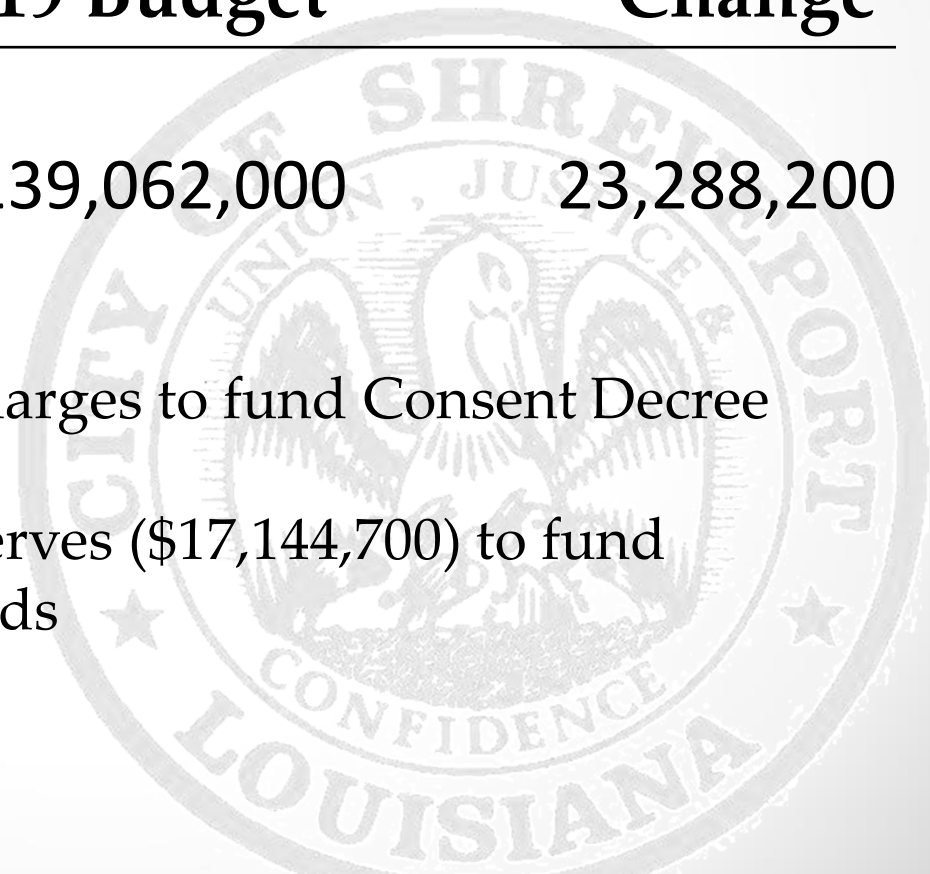
ENTERPRISE FUNDS

ENTERPRISE FUNDS

Water & Sewerage

2018 Budget	2019 Budget	Change
115,773,800	139,062,000	23,288,200

- 7% increase in Sewer Charges to fund Consent Decree total \$3,710,000
- Increased operating reserves (\$17,144,700) to fund anticipated revenue bonds



ENTERPRISE FUNDS

Municipal Airports

2018 Budget	2019 Budget	Change
24,095,300	23,821,300	(274,000)

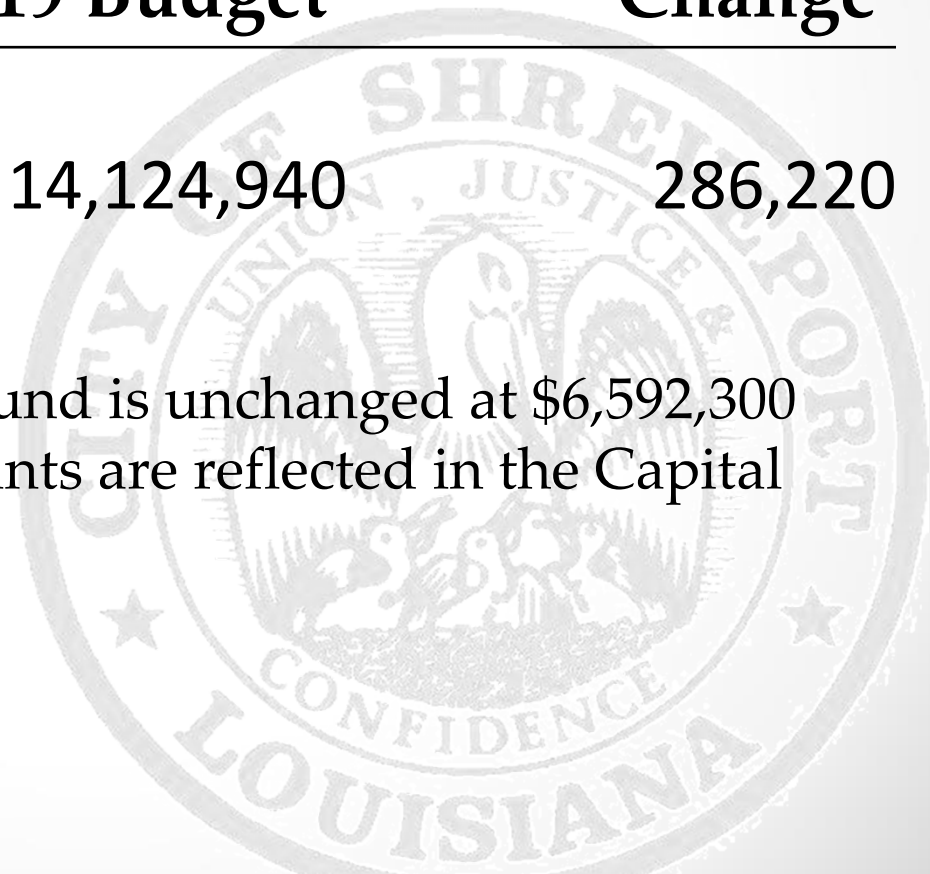
- Operating Reserves are \$7,970,200 (undesigned \$6,285,600)
 - Budgeted reserves include accounts to fill Airport annual reserves as required by Airport airline and tenant leases
- Airport's **new grants** are reflected in the **Capital Budget**

ENTERPRISE FUNDS

SporTran

2018 Budget	2019 Budget	Change
13,838,720	14,124,940	286,220

- Subsidy from General Fund is unchanged at \$6,592,300
- Increase in SporTran grants are reflected in the Capital Budget

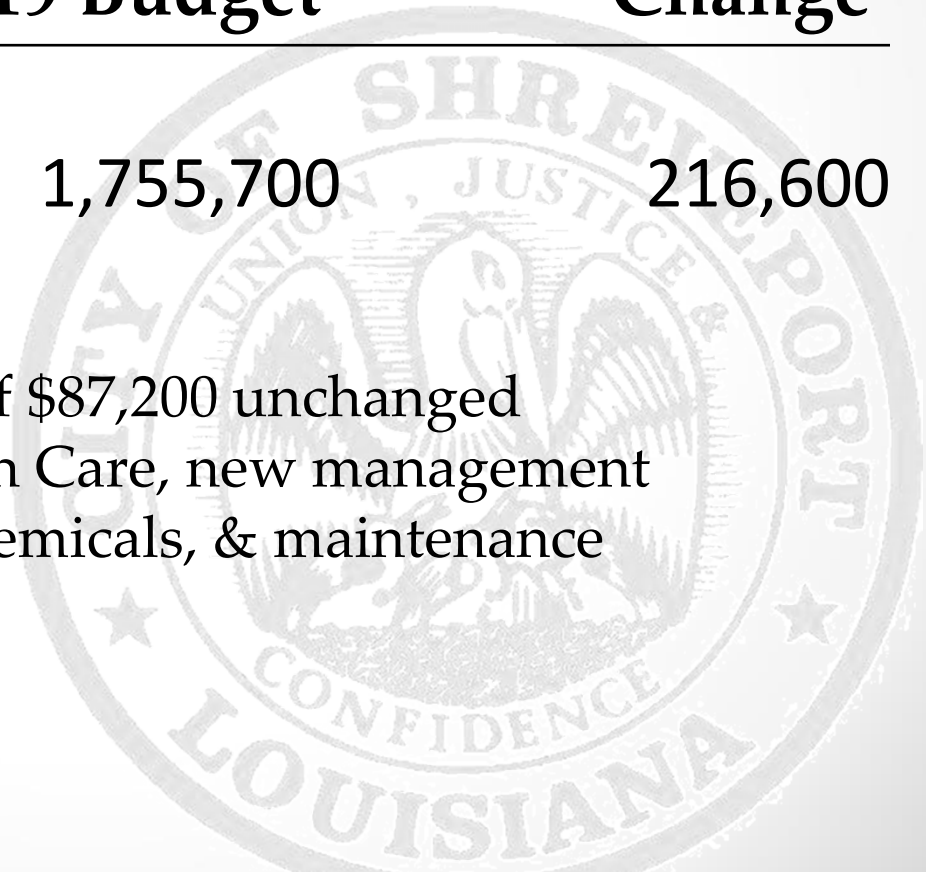


ENTERPRISE FUNDS

Golf

2018 Budget	2019 Budget	Change
1,539,100	1,755,700	216,600

- General Fund Subsidy of \$87,200 unchanged
- Increases for ERS, Health Care, new management software, equipment, chemicals, & maintenance

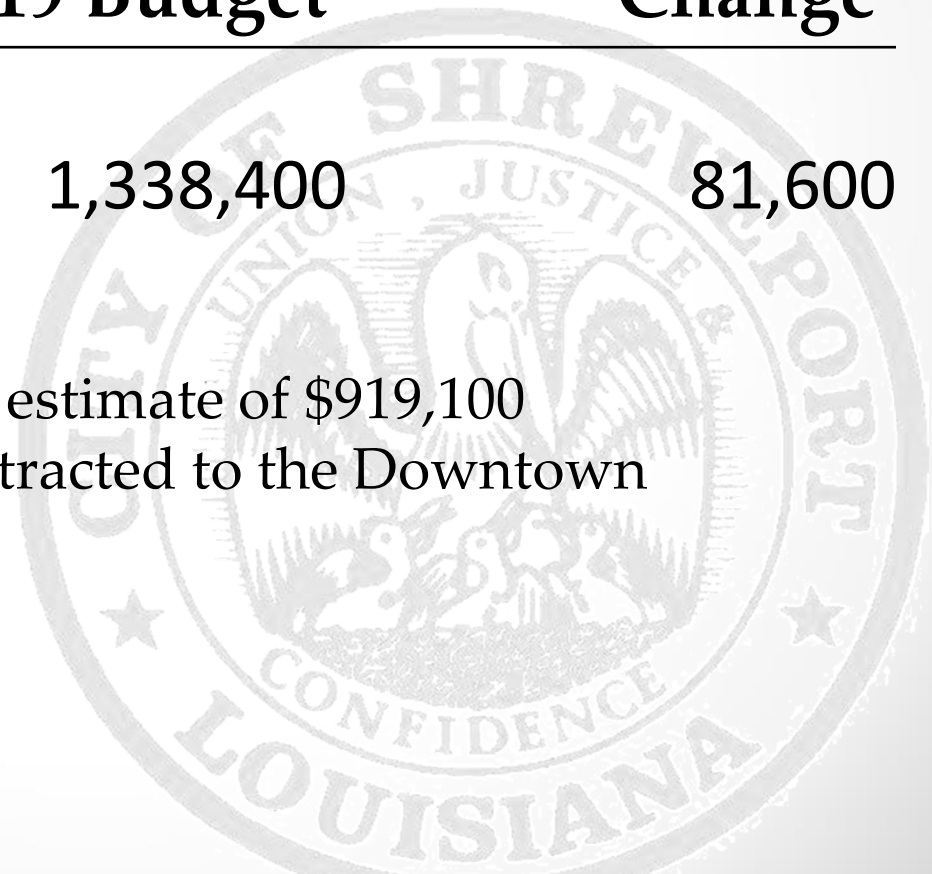


ENTERPRISE FUNDS

Downtown Parking

2018 Budget	2019 Budget	Change
1,256,800	1,338,400	81,600

- Increase due to reserves estimate of \$919,100
- Parking services are contracted to the Downtown Development Authority

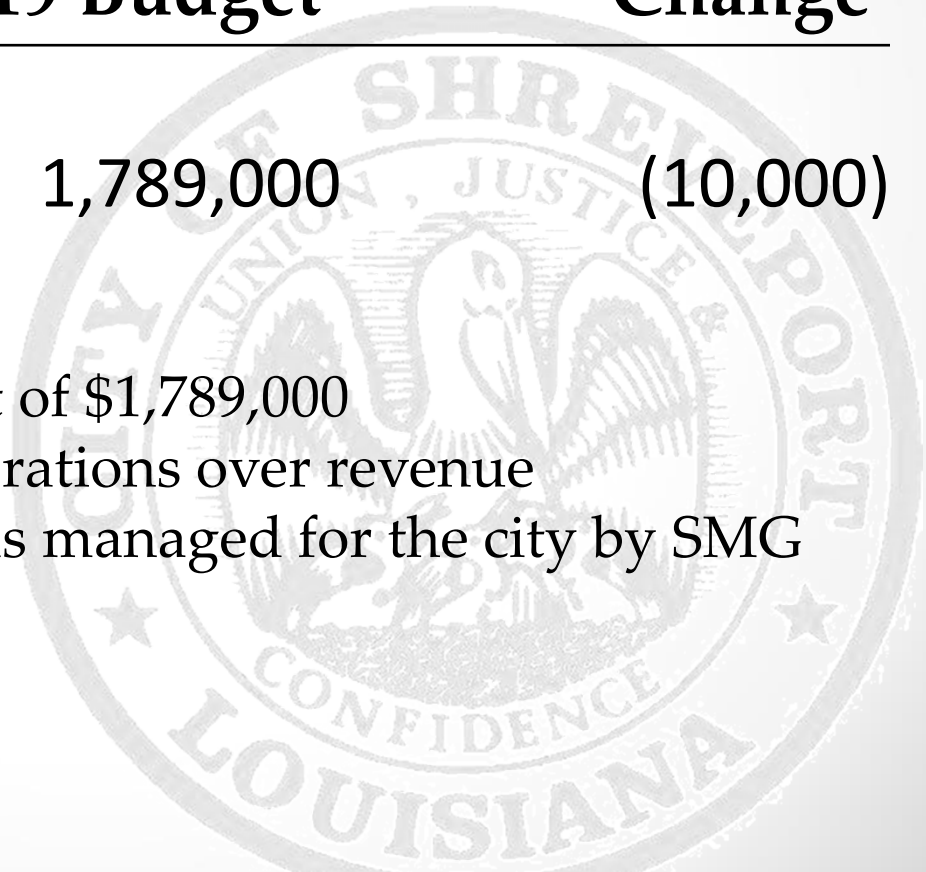


ENTERPRISE FUNDS

Convention Center

2018 Budget	2019 Budget	Change
1,799,000	1,789,000	(10,000)

- Transfer from Riverfront of \$1,789,000
- Budget is amount of operations over revenue
- The Convention Center is managed for the city by SMG



ENTERPRISE FUNDS

Hotel Hilton Convention Center

2018 Budget	2019 Budget	Change
-2,753,300	-4,001,900	(1,248,600)

- Hotel operations and capital replacement remain stable
- Hilton will contribute \$846,500 net revenue to debt service in 2018 (increase of \$266,700 over budget)
- Operating Reserves represent the city's cumulative contribution to hotel debt service
- Hotel Sales Tax rebate and Hotel net revenues total \$1,498,800
- Hotel Debt Service payment totals \$2,551,900



DEBT SERVICE FUND



DEBT SERVICE FUND

2018 Budget

2019 Budget

Change

81,051,200

79,340,900

(1,710,300)

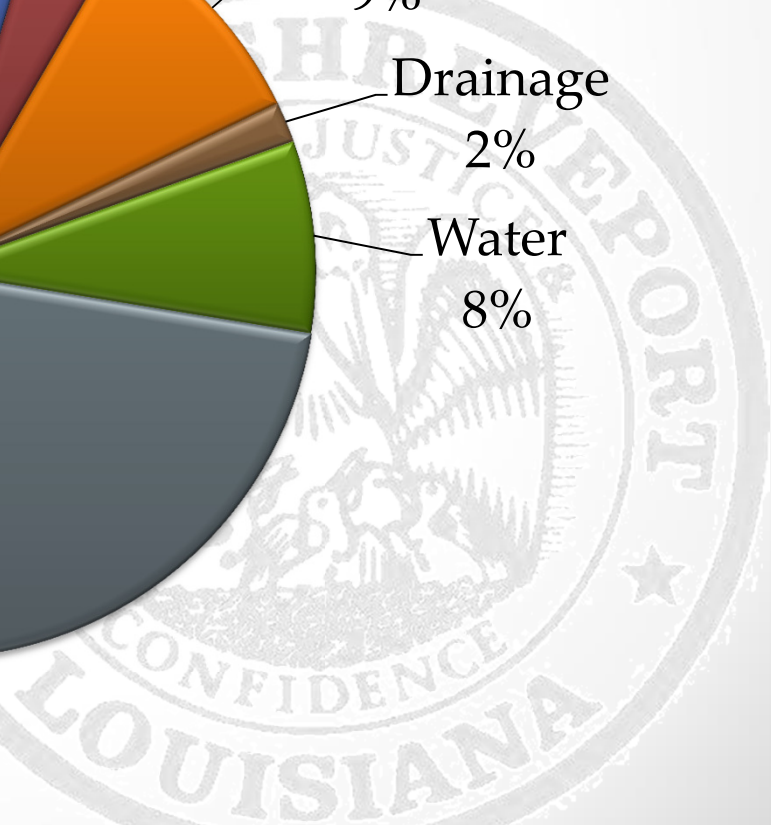
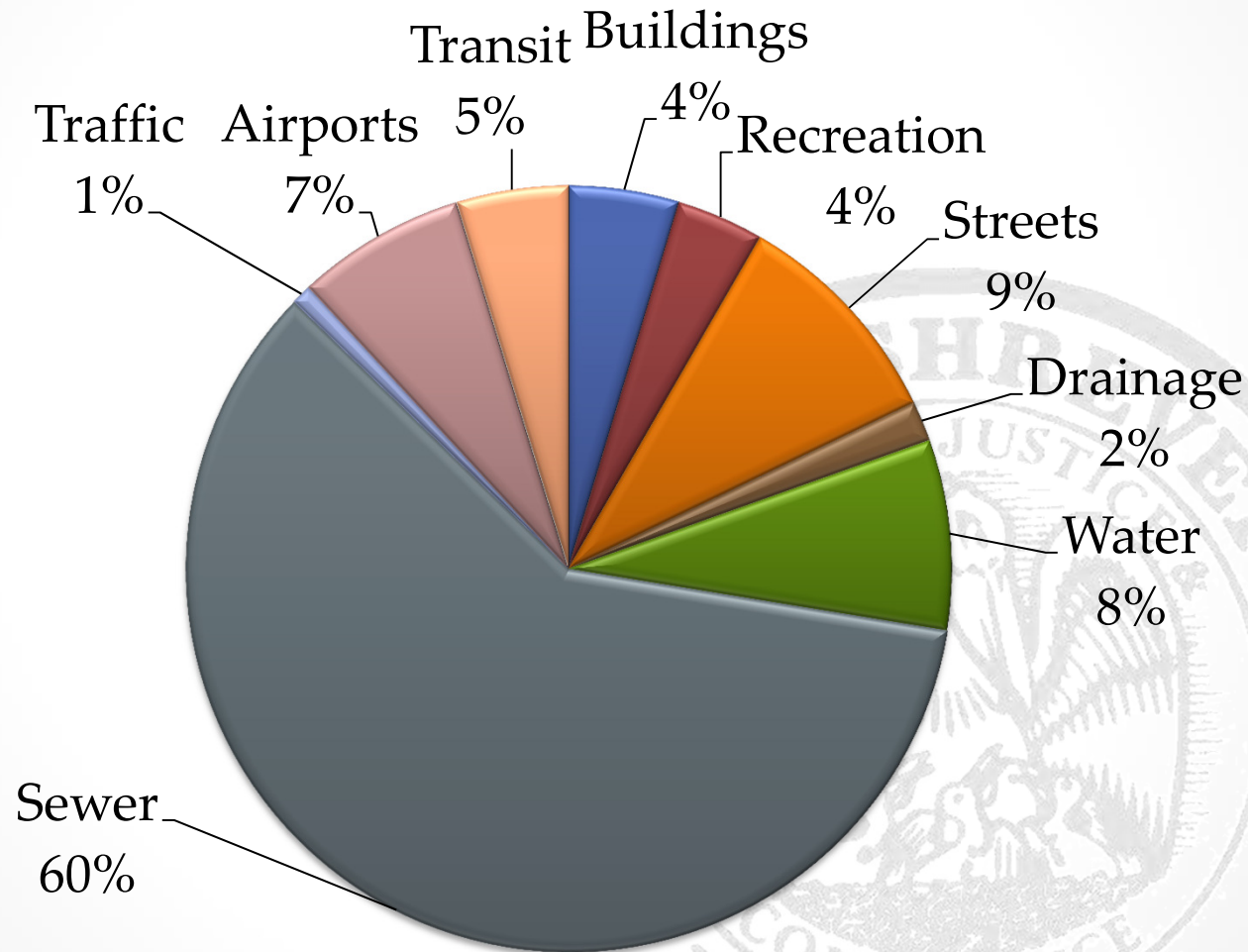
- Debt Service millage unchanged from 2018 (16.0 mills)
- Decrease in fund balance due to payments bonds issued in late 2014
- Reserves total \$50,046,900
- The city has paid off \$71.6 million GOB debt since 2014

General Obligation Bond Debt (in millions)						
Year	2015	2016	2017	2018	2019 Budget	Total
Balance (Jan. 1)	\$207.2	\$188.0	\$169.3	\$151.9	\$135.6	
Payment	\$19.2	\$18.7	\$17.4	\$16.3	\$7.2	\$99.8
Balance (Dec. 31)	\$188.0	\$169.3	\$151.9	\$135.6	\$128.4	
Millage change	-3.05	-0.36	-0.48	-2.16	0	-6.05



CAPITAL IMPROVEMENT FUND

2019 CAPITAL IMPROVEMENTS



CAPITAL IMPROVEMENTS

Program	2018	2019	Change	
Buildings	40,928,180	40,928,180	0	
Recreation	27,984,438	28,250,238	265,800	Choice Neighd. Park Cap. Outlay \$203,800; Stadium revenue \$62,000
Streets	91,015,732	91,215,732	200,000	Pavement restoration & repair. To restore road after W&S Field Ops.
Drainage	14,750,000	14,750,000	0	
Water	104,354,610	104,354,610	0	
Sewer	591,032,457	591,032,457	0	
Traffic	7,500,300	7,500,300	0	
Airports	52,067,161	57,317,161	5,250,000	Additional FAA and State Grants
Transit	38,666,896	44,344,868	5,677,972	Additional FTA grants
TOTAL	968,299,774	979,693,546	11,393,772	

* Grants received due to the aggressive pursuit of competitive federal and state funding

CITY OF SHREVEPORT 2019 EXECUTIVE BUDGET

