



2018

CITY OF SHREVEPORT
Department of Community Development

ANNUAL ACTION PLAN

P.O. Box 31109
Shreveport, LA 71130
(318) 673-5900

Ollie S. Tyler
Mayor

Bonnie Moore
Director

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

As set forth in 24 CFR Part 91, the U.S. Department of Housing and Urban Development (HUD) requires jurisdictions to incorporate their planning and application requirements into one plan called the Consolidated Strategy Plan. A Consolidated Plan was prepared and approved for federal fiscal years 2014-2018. An Annual Action Plan must be prepared and submitted to HUD for review and approval each year of the Consolidated Strategy Plan. It addresses funding options for the next fiscal year.

The activities and programs described in the Annual Action Plan are aligned with the Strategic Plan, as outlined in the Consolidated Plan. The 2018 program year will place considerable emphasis on targeting specific neighborhood revitalization areas and leveraging entitlement funds.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The Annual Action Plan contains a range of goals, objectives and outcomes formulated to address needs identified for homelessness, affordable housing, and non-housing community development. These objectives include:

- * Collaborating with homeless providers to deliver a continuum of services;
- * Support permanent supportive housing units available to homeless populations;
- * Increase the viability for potential homeownership opportunities;
- * Increase the number of newly constructed homes available;
- * Improve the condition of housing for low-moderate income homeowners;
- * Strengthen the capacity of non-profits and faith based housing developers to build affordable housing;
- * Support public facility projects in CDBG targeted neighborhoods or an under-developed area;

- * Expand job creation opportunities by supporting businesses and individuals engaged in economic development activities;
- * Create funding availability for small businesses;
- * Expand small business Technical Assistance Programs;
- * Revitalize housing conditions in low-income neighborhoods; and
- * Increase the livability of citizens by becoming a healthy active community.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Shreveport has a long history of successful programs funded through the Community Development Block Grant, HOME Investment Partnerships Program, and the Emergency Shelter/Solutions Grant Program. Addressing the condition of the City's housing stock has been of particular importance. The City has implemented and successfully funded several housing programs, including the housing rehabilitation program, homeownership zones and the down payment assistance program for first time homebuyers. The City also works actively with local homeless service providers to expand the units/beds available and homeless prevention activities to homeless persons. Services aimed at helping homeless persons include employment, housing, health care services, and educational opportunities. Details of the City's past performance can be found in the Consolidated Annual Performance and Evaluation Report (CAPER).

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The Plan was developed using an effective participation process in compliance with the regulations set forth in 24 CFR Part 91. The City's participation plan encourages and empowers citizens to participate in the development of viable urban programs. A notice of public hearings was published in the local newspaper. Two public hearings were held to obtain the views of citizens on housing and community development needs and the development of proposed activities.

The Plan was made available for citizens' comments or views on the plan for a thirty day period. It is the policy of the City of Shreveport to take reasonable steps to assist non-English speaking residents to be able to understand and participate in discussions that take place at public hearings, when a significant number of non-English speaking residents can be expected to attend.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

There were no comments or views that were not accepted.

7. Summary

In addition to public hearings as a means of receiving comments from the public, the Staff held community meetings to provide citizens with information concerning the availability of Community Development Block Grant, HOME and Emergency Solutions Grant funds and to incorporate their comments into the planning process. A survey for prioritizing needs was distributed among attendees and other interested individuals and was also posted on the City's website for enumeration on line. Additional interviews were conducted with representatives of the housing and banking industry, non-profit organizations, and the community to further explore community needs and concerns.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator		Community Development
HOPWA Administrator		N/A
HOME Administrator		Community Development
ESG Administrator		Community Development

Table 1 – Responsible Agencies

Narrative (optional)

Consolidated Plan Public Contact Information

Ms. Bonnie Moore, Director

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(318) 673-5900

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Shreveport works with a wide variety of agencies, organizations, and service providers in an effort to incorporate various viewpoints in the identification of local housing and service needs. Ongoing relationships focused on specific needs and targeted meetings designed to bring public input into the Action Plan process are two of the ways that the City utilizes outside organizations in the consultation process.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The City has ongoing relationships with a number of housing providers (CHDOs) working on housing development activities. The CHDO system provides a forum for assisting these agencies to grow and meet their own targeted clientele. The City also works closely with the Housing Authority of Shreveport which organizes resources from the federal government to address the housing needs of the City's lowest income households. Through the Continuum of Care process, the City maintains relationships with mental health providers, homeless shelter and service providers, and other governmental agencies with specific responsibilities for homeless individuals and families. The City also participates in a variety of other coalitions that seek to address other issues such as mental health and services.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

City staff works actively with HOPE Connections, the local umbrella for the development of the Continuum of Care. Staff participate in regular scheduled meetings and point-in-time surveys. In the past the City has often brought CDBG resources to the table to supplement Continuum of Care initiatives and distributes Emergency Solutions Grant funding to the various agencies that make up the membership of HOPE Connection.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The Continuum of Care provides an annual report card of all homeless providers. The City and The State uses this as a tool in determining how to allocate ESG funds. Performance standards are evaluated and documented based on past performance and outcomes.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	HOPE for the Homeless
	Agency/Group/Organization Type	Housing Services-homeless Services-Employment Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	HOPE Connections was instrumental in providing data for areas indicated above. Consultation was done through meetings and conference calls. The outcome will be providing better services for the homeless population and filling the gaps in services.
2	Agency/Group/Organization	The Fuller Center for Housing of Northwest LA
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This organization was invited to participate in the Fair Housing and Annual Action Plan Forums.

Identify any Agency Types not consulted and provide rationale for not consulting

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Hope Connections	The Strategic Plan provides a set of goals for addressing homelessness, which are supported by HOPE Connections and its participating agencies.
PHA 5 year Plan	Housing Authority of the City of Shreveport	The 5 year plan addressed specific maintenance and planning needs of the Housing Authority of the City of Shreveport, which has a major role in addressing the housing needs of Shreveport.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

**1. Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal-setting**

The Citizen Participation Plan provides policies and procedures that assure that the public has adequate notice and ongoing input into the development of the Annual Action Plan. Resident letters are sent to every residence within the City of Shreveport zip code area to inform them of scheduled public hearings, as well as the availability of the document for review and comment. It is the policy of the City of Shreveport to provide citizens with reasonable advance notice of Public Hearings and the opportunity to comment on proposed activities not previously included in the Consolidated Plan and any proposed deletion or other substantial change to activities.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	Public meetings were well attended.	The attendees identified a wide range of issues and concerns with regard to social and economic conditions, housing, public policy, and special needs housing.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Newspaper Ad	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing		No comments received.	No comments received.	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The City's proposed allocation for FY 2018 consists of a total of \$5,241,929 in projected support from the following programs: (1) Community Development Block Grant (CDBG) \$1,808,647; (2) HOME Investment Partnership (HOME) \$913,592; and (3) Emergency Solutions Grant (ESG) \$148,890 and program income in the amounts of \$987,800 (CDBG) and \$1,383,000 (HOME). The activities and programs described in the Annual Action Plan are aligned with the Strategic Plan, as outlined in the Consolidated Plan. The 2018 program year will place considerable emphasis on targeting specific neighborhood revitalization areas and leveraging entitlement funds.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,808,647	987,800	0	2,796,447	0	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	913,592	1,383,000	0	2,296,592	0	
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	0	0	0	0	0	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	148,890	0	0	148,890	0	

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Sub-recipients are required to match funding with HOME, CDBG, and ESG grants as follows: HOME 25%, CDBG (Public Service) match must be 50% of its funding amount of which, 25% must be a cash match; and ESG 100% match. Private lending institutions, low income housing tax credits, and bond financing provide a large portion of the funding for large scale housing projects. Although not a regulatory requirement, the City requires CHDO's to match operating funds dollar for dollar, and set-aside match is established at various amounts.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City will continue its emphasis on expropriating abandoned and adjudicated property and making property available for profit and non profit developers for affordable housing and economic development.

Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Other Special Needs	2015	2018	Non-Homeless Special Needs	Citywide	Senior Services Youth Services Employment Training	CDBG: \$91,684	Public service activities other than Low/Moderate Income Housing Benefit: 50 Persons Assisted
2	Affordable Housing Objective 1.1	2014	2018	Affordable Housing	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood	Emergency Repairs/Minor Repairs	CDBG: \$655,000	Homeowner Housing Rehabilitated: 41 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Affordable Housing Objective 1.3	2014	2018	Affordable Housing	Citywide	Emergency Repairs/Minor Repairs	CDBG: \$305,830	Homeowner Housing Rehabilitated: 50 Household Housing Unit
4	Affordable Housing Objective 5.1	2014	2018	Affordable Housing	Stoner Hill	New Construction for Homeownership New Construction for Rental	HOME: \$291,115	Homeowner Housing Added: 2 Household Housing Unit
5	Affordable Housing Objective 2.1	2014	2018	Affordable Housing	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood	Homebuyer Assistance	HOME: \$200,000	Direct Financial Assistance to Homebuyers: 20 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Homelessness Objective 2.2	2014	2018	Homeless	Citywide	Homeless Facilities	ESG: \$148,890	Tenant-based rental assistance / Rapid Rehousing: 100 Households Assisted Homeless Person Overnight Shelter: 100 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 100 Beds Homelessness Prevention: 100 Persons Assisted
7	Non-Housing Community Development Objective 1	2014	2018	Non-Housing Community Development	Martin Luther King	Neighborhood Facilities Domestic Violence Shelters	CDBG: \$316,134	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 100 Households Assisted Homeless Person Overnight Shelter: 50 Persons Assisted
8	Affordable Housing Objective 3.2	2015	2018	Affordable Housing	Allendale Ledbetter Heights	New Construction for Homeownership New Construction for Rental	CDBG: \$495,450 HOME: \$1,611,356	Rental units constructed: 200 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
9	Affordable Housing Objective 2.2	2015	2018	Affordable Housing	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood Citywide	Neighborhood Facilities Senior Services Youth Services Planning Emergency Repairs/Minor Repairs Homebuyer Assistance Major Home Repairs Domestic Violence Shelters	CDBG: \$632,349 HOME: \$194,121	Other: 20 Other
10	Non-Housing Community Development Objective 4.1	2015	2018	Non-Housing Community Development	Citywide	Other Economic Development Needs	CDBG: \$300,000	Jobs created/retained: 50 Jobs

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Other Special Needs
	Goal Description	
2	Goal Name	Affordable Housing Objective 1.1
	Goal Description	CDBG funding will be utilized for home programs such as Emergency Repair (\$75,000); Handicapped Accessibility (\$180,000) and Major System Repair (\$400,000). Work will be performed on single family homeowner occupied units only.
3	Goal Name	Affordable Housing Objective 1.3
	Goal Description	CDBG funding will be utilized for exterior facade improvements and painting of single family home-owner occupied.
4	Goal Name	Affordable Housing Objective 5.1
	Goal Description	Funding provided for rental or homeownership activities from which CHDO (Community Housing Development Organization) will make affordable housing available for low-income residents.
5	Goal Name	Affordable Housing Objective 2.1
	Goal Description	Funding will be utilized to provide down-payment, closing cost and principal reduction assistance to low/mod first time home-buyers.
6	Goal Name	Homelessness Objective 2.2
	Goal Description	
7	Goal Name	Non-Housing Community Development Objective 1
	Goal Description	Improve living conditions in Shreveport by addressing non-housing community development needs. Support public facility projects in the CDBG targeted areas of Shreveport or an under-developed area.
8	Goal Name	Affordable Housing Objective 3.2
	Goal Description	Provide funding for the development of affordable rental units.

9	Goal Name	Affordable Housing Objective 2.2
	Goal Description	CDBG admin. funding (\$361,729); CDBG Project Delivery Cost (\$270,620); HOME Admin. funding (\$91,359); HOME Project Delivery Cost (\$102,762).
10	Goal Name	Non-Housing Community Development Objective 4.1
	Goal Description	Funds provided to subrecipient to provide a job creation and job retention loan program.

Projects

AP-35 Projects – 91.220(d)

Introduction

The following projects were developed by staff with consultation from non-profit service providers and community input through priorities established with involvement of the community survey.

Projects

#	Project Name
1	CDBG Administration
2	CDBG Project Delivery Cost
3	Public Service Projects
4	Emergency Repair Rehab Project
5	Paint Your Heart Out
6	Handicapped Accessibility Rehab Project
7	Major Systems Repair Rehab Project
8	HOME Administration
9	HOME Project Delivery Cost
10	CHDO Set-aside
11	CHDO Operating Cost
12	Homeownership Assistance/HAPPI
13	Emergency Solutions Grant
14	Public Facility Projects
15	Special Economic Development (MSI)
16	Housing Gap Financing

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

AP-38 Project Summary
Project Summary Information

1	Project Name	CDBG Administration
	Target Area	Citywide
	Goals Supported	Affordable Housing Objective 2.2
	Needs Addressed	Planning
	Funding	CDBG: \$361,729
	Description	Administrative support for the CDBG Program
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
2	Project Name	CDBG Project Delivery Cost
	Target Area	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood
	Goals Supported	Affordable Housing Objective 2.2
	Needs Addressed	Emergency Repairs/Minor Repairs Major Home Repairs
	Funding	CDBG: \$270,620
	Description	Project Delivery Cost for the CDBG Program.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
3	Project Name	Public Service Projects
	Target Area	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood
	Goals Supported	Other Special Needs
	Needs Addressed	Senior Centers Neighborhood Facilities Employment Training
	Funding	CDBG: \$91,684
	Description	Provide seniors age 60 and over residing in the targeted neighborhoods, a well-balanced, nutritious meal, home delivered daily; Free financial education classes and one-on-one counseling for low/mod income individuals; provide incubation services and technical assistance for culinary businesses and workforce training for individuals interested in culinary related employment in the Allendale neighborhood.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	
4	Project Name	Emergency Repair Rehab Project
	Target Area	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood
	Goals Supported	Affordable Housing Objective 1.1
	Needs Addressed	Emergency Repairs/Minor Repairs
	Funding	CDBG: \$75,000
	Description	The Emergency Repair Program was designed to address immediate and urgent emergency repair needs that pose a danger to the safety and health of the homeowner.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
5	Project Name	Paint Your Heart Out
	Target Area	Citywide
	Goals Supported	Affordable Housing Objective 1.3
	Needs Addressed	Emergency Repairs/Minor Repairs
	Funding	CDBG: \$305,830

	Description	This program is designed to paint and make minor exterior repairs to the homes of low income elderly and/or disabled citizens within the city limits of Shreveport.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
6	Project Name	Handicapped Accessibility Rehab Project
	Target Area	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood
	Goals Supported	Affordable Housing Objective 1.1
	Needs Addressed	Accessibility Needs Emergency Repairs/Minor Repairs
	Funding	CDBG: \$180,000
	Description	This project will allow ramps to be constructed at the entrance of the home, widen doorways, and install handicap bath facilities to make the home accessible for disabled.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	

	Location Description	
	Planned Activities	
7	Project Name	Major Systems Repair Rehab Project
	Target Area	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood
	Goals Supported	Affordable Housing Objective 1.1
	Needs Addressed	Major Home Repairs
	Funding	CDBG: \$400,000
	Description	This project will allow for repair of major systems that is not allowable under the Emergency Repair Project.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
8	Project Name	HOME Administration
	Target Area	Citywide
	Goals Supported	Affordable Housing Objective 2.2
	Needs Addressed	Planning
	Funding	HOME: \$91,359
	Description	Administration of HOME funded projects.

	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
9	Project Name	HOME Project Delivery Cost
	Target Area	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood
	Goals Supported	Affordable Housing Objective 2.2
	Needs Addressed	New Construction for Homeownership New Construction for Rental
	Funding	HOME: \$102,762
	Description	Project delivery staff cost for HOME funded projects.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
10	Project Name	CHDO Set-aside

	Target Area	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood
	Goals Supported	Affordable Housing Objective 5.1
	Needs Addressed	New Construction for Homeownership
	Funding	HOME: \$250,003
	Description	Funding of CHDO to provide affordable housing projects.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
11	Project Name	CHDO Operating Cost
	Target Area	Cedar Grove Queensborough Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood

	Goals Supported	Affordable Housing Objective 5.1
	Needs Addressed	New Construction for Homeownership
	Funding	HOME: \$45,679
	Description	Funds provided to CHDO for operating cost
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
12	Project Name	Homeownership Assistance/HAPPI
	Target Area	Cedar Grove Queensborough Lakeside Stoner Hill Allendale Werner Park Martin Luther King Ledbetter Heights Caddo Heights Mooretown Cherokee Park Ingleside Hollywood
	Goals Supported	Affordable Housing Objective 2.1
	Needs Addressed	Homebuyer Assistance
	Funding	HOME: \$200,000
	Description	Direct financial assistance to first time low/mod home-buyer to provide closing cost, buy down assistance, and/or down payment assistance.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	

	Location Description	
	Planned Activities	
13	Project Name	Emergency Solutions Grant
	Target Area	Citywide
	Goals Supported	Homelessness Objective 2.2
	Needs Addressed	Homeless Facilities
	Funding	ESG: \$148,890
	Description	Provide funding for homeless providers to deliver shelter service, street outreach, homeless prevention and rapid rehousing for the homeless population.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
14	Project Name	Public Facility Projects
	Target Area	Allendale Martin Luther King
	Goals Supported	Non-Housing Community Development Objective 1
	Needs Addressed	Neighborhood Facilities Domestic Violence Shelters
	Funding	CDBG: \$316,133
	Description	Purchase of building to serve women and girls and those who are victims of crime and at-risk teen girls in school based program; provide lighting for the Oakland Cementary.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	

	Planned Activities	
15	Project Name	Special Economic Development (MSI)
	Target Area	Citywide
	Goals Supported	Non-Housing Community Development Objective 4.1
	Needs Addressed	Employment Training Other Business Other Economic Development Needs
	Funding	CDBG: \$300,000
	Description	Provide a Job retention small business loan program.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
16	Project Name	Housing Gap Financing
	Target Area	Allendale Ledbetter Heights
	Goals Supported	Affordable Housing Objective 2.2
	Needs Addressed	New Construction for Homeownership New Construction for Rental
	Funding	CDBG: \$495,450 HOME: \$1,606,788
	Description	Gap financing will be provided to eligible applicants to promote the acquisition, construction and or rehabilitation of affordable single family and multi-family housing for very low and low income families.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	

	Planned Activities	
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AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Much of the funding from the CDBG and HOME programs is available for use in any of the target neighborhoods or citywide, depending on the specifics of the designated activities. Also, some funding is available according to individual benefit rather than area benefit. It is, therefore, difficult to provide reasonable projections of the distribution of funds by target area. The numbers below are strictly estimates based on experience.

Geographic Distribution

Target Area	Percentage of Funds
ALLENDALE	
Cedar Grove	5
Queensborough	5
Lakeside	5
Stoner Hill	5
Allendale	10
Werner Park	
Martin Luther King	5
Ledbetter Heights	20
Caddo Heights	
Mooretown	5
Cherokee Park	
Ingleside	
Hollywood	5
Citywide	35

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The proposed allocation of funds is based on federal funding requirements for each formula-allocated grant. Areas of low to moderate-income concentration and certain areas of high minority concentration are targeted. Areas of low homeownership and deteriorating housing conditions were also considered in our targeting process. Those individuals or families participating in the HAPPI program can purchase a home anywhere in the city.

The City will target the majority of its resources in small geographic areas in order to make a visible, measurable impact. Shreveport adopted its Revitalization Master Plan (RMP) in 2000, in accordance

with Parish Redevelopment Law RS 33:4625, which authorizes local jurisdictions in Louisiana to expropriate property to gain clear title for development of affordable housing and remove slum and blighted conditions. The initial RMP in 2000 included seven of Shreveport's CDBG Target Areas and the RMP was amended in 2004-2005 to designate two additional CDBG Target Areas as revitalization areas.

In addition the City will include recommendations included in the 2030 Master Plan or the Choice Neighborhood Transformation plan.

Discussion

The distribution of funds by target area is projected to be primarily citywide due to use of funds for administrative, non-profit support, and individual benefit-oriented programmatic uses of the funds. The remaining funds are estimated to be spread through smaller target areas.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The annual goals listed previously specify the following production numbers for housing assistance, for homelessness, non-homeless, and special needs populations.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	0
Special-Needs	0
Total	0

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	0
Rehab of Existing Units	0
Acquisition of Existing Units	0
Total	0

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

These figures relate to production targets specified in the annual goals for 2018. CDBG, HOME, and ESG funding for these activities may target more households.

AP-60 Public Housing – 91.220(h)

Introduction

The Housing Authority of Shreveport provides services and housing as detailed in their PHA Plan. Below are very short summaries of actions planned for the next year.

Actions planned during the next year to address the needs to public housing

According to Public Housing's five-year plan, the City will collaborate with public housing and other partners to support initiatives in a range of programs focusing on job training, education, case management, affordable housing development, and ancillary support services such as HUD's Drug Elimination Grant Program.

The Shreveport Housing Authority has proposes to:

- 1) Utilize the Rental Assistance Demonstration (RAD) funds which will allow them to move their rental units to a voucher system.
- 2) Modernize or redevelop 132 units of existing public housing to market standards.
- 3) Create additional 100 affordable homeownership opportunities for lower-income families.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Shreveport Housing Authority has a Residents Advisory Board which meets monthly in an effort to incorporate resident ideas into the management of the various properties owned by the Authority. In the near future, the Authority will be considering the revival of its homeownership program, dependent on the availability of funding.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Funding from the Emergency Solutions Grant Program is used to support non-profit homeless service providers in Shreveport. These funds provide agencies with additional means to target specific activities. In the coming program year, the following goals were identified for the ESG request for proposals.

(1) Street Outreach funds may be used for costs of providing essential services necessary to reach out to unsheltered homeless people; connect them with emergency shelter, housing, or critical services; and provide urgent, non-facility-based care to unsheltered homeless people who are unwilling or unable to access emergency shelter, housing, or an appropriate health facility.

(2) Emergency Shelter funds may be used for costs of providing essential services to homeless families and to individuals in emergency shelters, renovating buildings to be used as emergency shelter for homeless families and individuals, and operating emergency shelters.

(3) Homelessness Prevention funds may be used to provide housing relocation and stabilization services and short and/or medium-term rental assistance necessary to prevent an individual or family from moving into an emergency shelter or another place.

(4) Rapid Re-housing Assistance funds may be used to provide housing relocation and stabilization services and short and/or medium term rental assistance as necessary to help a homeless individual or family move as quickly as possible into permanent housing and achieve stability in that housing.

(5) Relocation and Stabilization Services funds may be used to pay financial assistance to housing owners, utility companies and other third parties.

(6) HMIS funds may be used to pay the costs of contributing data to the HMIS designated by the Continuum of Care for the area.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

HOPE Connections, the coalition of local homeless service agencies, conducts annual surveys of homeless individuals, including unsheltered persons. These surveys serve to help focus agency activities for the coming year, as well as provide documentation in response to HUD program requirements. ESG funding includes street outreach activities.

Addressing the emergency shelter and transitional housing needs of homeless persons

Homeless providers are focusing efforts on increasing the bed count for both emergency shelter and Rapid Re-housing. These efforts are reflected in the proposed ESG funding.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Proposed funding for the ESG program include activities targeting improvements in the areas of rapid rehousing, coordinated access, and homeless prevention.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Homeless prevention is a major focus of the participants in HOPE Connections. For some agencies, homeless prevention is their sole purpose. Other agencies include homeless prevention as a support program in conjunction with the provision of shelter and other support services.

Discussion

AP-70 HOPWA Goals– 91.220 (I)(3)

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City of Shreveport has identified public policies that have negative effects on affordable housing development.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

N/A

Discussion:

The City of Shreveport passed an ordinance in 2013 to reduce the effects of public policy on affordable housing development over the past few years. While there are a number of market forces at work that make affordable housing development difficult, such as construction and land costs, the impact of public policy is not a major factor.

AP-85 Other Actions – 91.220(k)

Introduction:

The City currently provides a variety of services to the residents of Shreveport, some funded by CDBG, HOME, and ESG, with private, State, and City funding bringing additional assets to bear on these problems. Below are some of the actions currently performed by the City or under consideration for the future.

Actions planned to address obstacles to meeting underserved needs

The City will continue to look for new funding sources for programs to address underserved needs. Funding is the major obstacle in providing the services needed to focus on the vast variety of issues that prevent families from breaking out of poverty and from living in the best, most affordable housing possible.

Actions planned to foster and maintain affordable housing

The City will provide financial assistance to assist Special Tax Credit Projects for affordable housing development to expand multi-family rental development projects and homeownership opportunities. Additionally, acquisition, soft costs and site development funds will be used for affordable housing development. Consideration for additional funding will be given upon completion of the pre-development phase.

Actions planned to reduce lead-based paint hazards

1. Continue to meet HUD lead-based paint abatement standards in housing rehabilitation programs.
2. Identify additional funding to perform abatement on pre 1978 housing in the target census tracts and perform abatement to reduce affected units by 10 percent during the five year period ending December 2018 based on current estimates of lead-based paint affected units.
3. Seek funding as it becomes available to provide testing and abatement of lead-based paint hazards in single-family housing where young children are present.
4. Expand the stock of lead safe housing units through housing initiatives.
5. Seek funding as it becomes available to provide for testing, abatement, training, and educational awareness.

Actions planned to reduce the number of poverty-level families

The City will continue its efforts in conjunction with the HOPE Connections and the Housing Authority of Shreveport to reduce the number of poverty-level families through the development of services needed to assist those families with educational opportunities, job growth, and life skills training through the

various social service agencies operating in the city.

Actions planned to develop institutional structure

The City will work closely with our training institutions on client referrals in order to enhance their opportunities for classroom training attainment, credentials and job employment.

Actions planned to enhance coordination between public and private housing and social service agencies

The City will encourage social services agencies who offer housing assistance to the poor to attend forums where housing issues are discussed so that their voice can be heard and new initiatives can be developed.

Discussion:

The City has a positive working relationship with the Housing Authority of the City of Shreveport. We have engaged in joint projects for the development of housing units for eligible clients.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

The following provides details on program specific requirements for each of the three entitlement programs, Community Development Block Grant, HOME Investment Partnership, and Emergency Solutions Grant.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	0.00%

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City continues to apply for resources in support of the implementation of its community development programs. In addition to our HOME, CDBG, and ESG funds, the City relies on other federal and state resources for leveraging. The following are other grants currently received or represent applications for funding currently under consideration. Low Income Housing Tax Credits. Private developers are encouraged to apply for state allocations of tax credit equity for affordable housing development and the proceeds from the syndication of tax credits will be used to leverage multifamily rental development projects. Economic Development Initiative In 2000, the City of Shreveport was awarded a \$2 million grant (the Economic Development Initiative) to provide economic opportunities for low to moderate-income persons. These funds will continue to be used to enhance economic development opportunities in the target areas until expended. Lead Based Paint - The City will submit an application for Lead Based Paint funding. Funds will be used to provide mitigation assistance for housing impacted by lead based paint. Choice Neighborhood Implementation Grant - The City has applied for a Choice Neighborhood Implementation Grant. This grant is designed to support those communities that have undergone a comprehensive local planning process and are ready to implement their Transformation Plan to redevelop the neighborhood. Workforce Innovation Opportunity Act (WIOA) Funds are used to provide workforce investment activities that increase the employment, retention, and earnings of participants and increase occupational skill attainment by participants, which will improve the quality of the workforce, reduce welfare dependency, and enhance the productivity and competitiveness of economically disadvantaged individuals. Louisiana Jobs Employment Training Program (LAJET) Funding is provided from the Louisiana Workforce Commission for the LAJET Program. This activity provides job readiness service for food stamp recipients. Clients are engaged in testing, assessment and general classroom activities.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Shreveport will provide HOME assistance to develop homeownership opportunities for low income homebuyers and will impose recapture requirements on the housing. The HOME rule at 92.254(a)(5) establishes the recapture requirements. HOME Participating Jurisdictions (PJs), herein referred to as (the City), must adhere to other requirements for all homebuyer activities. These provisions are imposed for the duration of the period of affordability on all HOME-assisted homebuyer projects through a written agreement with the homebuyer, and enforced via lien, deed restrictions, or covenants running with the land. The recapture provisions are triggered by any transfer of title, either voluntary or involuntary, during the established HOME period of affordability. For HOME-assisted homebuyer unit under the recapture option, the period of affordability is based

upon the direct HOME subsidy provided to the homebuyer that enabled the homebuyer to purchase the unit. Any HOME program income used to provide direct assistance to the homebuyer is included when determining the period of affordability. The following information outlines the required minimum affordability periods. If the total HOME investment (resale) or direct subsidy (recapture) in the unit is: The period of Affordability is: Under \$15,000 5 years Between \$15,000 and \$40,000 10 years Over \$40,000 15 years The HOME recapture provisions established in 92.253(a)(5)(ii), permit the original homeowner to sell the property to any willing buyer during the period of affordability while the PJ is able to recapture all or portion of the HOME assistance provided to the original homebuyer. The City has chosen the option to allow the homebuyer to retain all appreciation. The city will reduce the amount of direct HOME subsidy on a pro-rata basis for the time the homebuyer has owned and occupied the housing, measured against the required affordability period. The resulting ratio would be used to determine how much of the direct HOME subsidy the City would recapture. The pro rata amount recaptured by the City cannot exceed what is available from net proceeds. The formula that will be used to determine the pro rata amount recaptured by the city: Divide the number of years the homebuyer occupied the home by the period of affordability; Multiply the resulting figure by the total amount of direct HOME subsidy originally provided to the homebuyer. In the event there are insufficient net proceeds available at sale to recapture the full pro rata amount due, the City is not required to repay the difference between the prorated direct HOME subsidy and the amount the City is able to recapture from available net proceeds.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City of Shreveport requires partner agencies to conform with the recapture requirements of 24CFR 92.254(a)(4) to ensure unit affordability. The City requires all partner agencies to enter into contract with the City for use of HOME funds and abide by all provisions concerning recapture and continuing affordability of units acquired with HOME funds.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City does not intend to use HOME funds to refinance existing debt secured by multifamily housing that is being rehabilitated with HOME funds. In addition, the funds will not be used to refinance multifamily loans made or insured by any federal program. The City is aware that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Currently funded agencies or those who have received prior funding from the Department of Community Development will also be evaluated on past performance in carrying out programmatic activities and contractual compliance. Factors such as agency ability to meet service delivery goals, timely expenditure of funds, timely reporting, accuracy of reporting, ability to meet audit requirements, and other programmatic and fiscal contractual requirements will be considered. These other factors will be considered in conjunction with the proposal score in developing an overall recommendation for agency funding.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Congress has directed HUD to improve the collection of data on the extent of homelessness locally and nationally. Communities must collect an array of data including an unduplicated count of homeless persons, analyze their patterns of the use of the McKinney-Vento and other assistance, including information on how they enter and exit the homelessness assistance system and assess the effectiveness of that assistance. Through the Federal Register Notice, the Emergency Solutions Grants Program and Community Development Block Grants were made a part of this mandate. Therefore, all proposed projects/organizations must provide written certification of their participation in an existing HMIS.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Shreveport will receive approximately \$143,082 for the FY2017 Emergency Solutions Grant (ESG) Program. These funds will be awarded to community-based, nonprofit organizations providing emergency shelter and related services to the homeless, on a dollar-for-dollar match. Emergency Solutions Grant funds may be used for operations and maintenance, homeless prevention, essential support services and renovation/rehabilitation activities in connection with emergency shelters for the homeless. It is a priority of the U.S. Department of Housing and Urban Development (HUD) and the City of Shreveport to work under a Continuum of Care approach to homelessness to assist homeless individuals and families to obtain a decent living environment, either through rental housing or home ownership. The Neighborhood Services Department specifically seeks proposals to provide shelter and supportive services for the homeless. The purpose of the Emergency Solutions Grant (ESG) Program is to: 1) Broaden existing emergency shelter and homelessness prevention activities; 2) Emphasize Rapid Re-Housing; and, 3) Help people quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness; and, 4) Enhance alignment of ESG regulations with other HUD programs including

CDBG, HOME, and Housing Choice Voucher (HCV) program; and, support more coordinated and effective data collection, performance measurement, and program evaluation.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City requires non-profits participating in the ESG program to have homeless representatives on their boards of directors.

5. Describe performance standards for evaluating ESG.

(1) Present a plan for determining the degree to which objectives are met. The applicant must identify one or more of the performance measures the program will meet. The application should also identify specific output and outcomes or impacts that the program or activities will have on the community.

(2) Describe how the service will be made available/accessible, affordable, or sustainable to the target population to be served.

(3) Describe the specific tools used to track output and outcomes and the methodology used to measure the success in meeting the stated goals.

The City strives to meet all program specific requirements as detailed in the enabling legislation and program guidelines. City staff work with subgrantees to ensure that these requirements are met and oversees internal operations towards the same goal.

