

**COMPREHENSIVE
ANNUAL FINANCIAL
REPORT**



CITY OF SHREVEPORT, LOUISIANA
For the Year Ended December 31, 2014

Finance Department
Charles J. Madden III, Director



**CITY OF SHREVEPORT, LOUISIANA
 COMPREHENSIVE ANNUAL FINANCIAL REPORT
 FOR THE FISCAL YEAR ENDED DECEMBER 31, 2014**

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CITY OF SHREVEPORT

P.O. BOX 31109 SHREVEPORT, LA 71130 • 505 TRAVIS STREET SHREVEPORT, LA 71101

Website: www.shreveportla.gov

June 30, 2015

Mayor Ollie S. Tyler
Members of the City Council
City of Shreveport, Louisiana

Mayor and Members of the City Council:

In accordance with Section 10.02, paragraph (j), of the City Charter, I am pleased to submit the Comprehensive Annual Financial Report for the year ended December 31, 2014. The financial statements were prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with generally accepted government auditing standards by a firm of licensed certified public accountants. I believe this report presents comprehensive information about the City's financial and operating activities during 2014 that is useful to taxpayers, citizens, and other interested persons.

This report was prepared by the Accounting Division of the Finance Department and consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. In addition to internal controls established by management and those built into the accounting system, the Office of Internal Audit periodically reviews the adequacy of internal controls. The Internal Auditor and her staff are independent of the Finance Department. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

In accordance with Section 4.28 of the City Charter, the City Council is required to provide for an annual independent audit of the accounts and financial transactions of the City by a firm of independent certified public accountants duly licensed to practice in the State of Louisiana. The accounting firm of BKD, LLP was selected by the City to conduct its annual audit. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the year ended December 31, 2014, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis

for rendering an unmodified opinion that the City's financial statements for the year ended December 31, 2014, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the City's separately issued Single Audit Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

Profile of the City of Shreveport

The City of Shreveport was incorporated in 1839. It is located on the west bank of the Red River in Northwest Louisiana, approximately 30 miles south of Arkansas and 15 miles east of Texas. Shreveport is the seat of Caddo Parish and the center of a metropolitan area that includes Bossier, Caddo, and Webster Parishes. Although located primarily in Caddo Parish, a small portion of the City extends into Bossier Parish. The current area of the City is approximately 123 square miles.

The City of Shreveport has been organized under a mayor-council form of government since 1978, when the current City charter was adopted by the voters. The charter provides for a seven member council, with each member selected for four-year terms from separate districts of the City. The mayor is elected at-large for a four-year term, is not a member of the council, but has veto power over council action.

The City provides a wide range of services including public safety, highways and streets, sanitation, water and sewer services, airports, transportation, recreational activities, general administration functions and others.

These financial statements present the City of Shreveport (the primary government) and its component units. The component units are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. Included as discretely presented component units is the financial data for the Shreveport Home Mortgage Authority, City Courts, City Marshal, Downtown Development Authority and the Metropolitan Planning Commission. They are reported separately within the City's financial statements to emphasize that they are legally separate from the City. Additional information on these legally separate entities can be found in the notes to the financial statements.

Budgetary Control

The annual budget serves as the foundation for the City's financial planning and control. The City Council is required to adopt the final budgets no later than December 15 each year. Budgets are adopted at the fund, department and object level. The exception is the Community Development Department where

the budget is at the fund, department, division and object level. Budgetary transfers across department lines or between classes of lump sum appropriations require the approval of the City Council.

Local Economy

Sales taxes make up the largest part of local revenues. While collections dropped significantly in 2013 as gas exploration slowed they rebounded in 2014. They are expected to hold near steady through 2015. The five year trend for sales tax has been as follows:

2010	\$113,990,284
2011	117,164,088
2012	113,068,390
2013	114,192,366
2014	119,809,168

While the regional gaming revenues increased slightly in 2014, due to the addition of a new casino in 2013, casino gaming revenues for the city dropped slightly in 2014. Casino revenues are expected to remain flat. The five-year history of gaming revenues is as follows:

2010	\$12,457,759
2011	12,326,597
2012	11,925,489
2013	11,003,579
2014	10,241,584

Work continues on the steel mill at the port with production starting in 2015. Commercial construction continues to increase with completion of three new apartment complexes, the announcement of a whole food store and a new shopping center in south Shreveport.

The Commons, a mixed business and residential area that specializes in the arts, received national recognition for its unique partnership of private and public funds.

Another \$4.6 million was appropriated from the streets special revenue fund to overlay major arterial streets through the city. The city issued the remaining balance of the General Obligation Bonds approved in 2011. This money will be used for additional street work, improvements to recreation facilities and Water and Sewer projects.

Long-term Financial Planning

A consent decree, with the United States Environmental Protection Agency (EPA) and the Louisiana Department of Environmental Quality (DEQ), relative to wastewater improvements in Shreveport was officially filed in early 2014. The consent decree will require the city to make various wastewater treatment plant and sanitary sewer infrastructure improvements in order to reduce sanitary sewer overflows in the sewer collection system and meet wastewater discharge permit requirements under wet weather conditions.

To fund the sewer improvement program, the City Council approved rate increases. The first of those increases, a 13% increase in water rates and a 55% increase in sewer rates, went into effect October 1, 2013. \$75 million of Water & Sewer revenue bonds were sold in 2014 to start meeting the consent decree.

The City continues to report record low crime and homicide rates through community involvement and proactive policing policies.

Relevant Financial Policies

Even with the issuance of \$91.5 million of General Obligation Bonds, the city will pay off 40% of all outstanding GOB debt in the next 5 years. Increases in Water and Sewer rates will fund the additional debt required to complete the project required by the consent decree. With most revenues flat, continuing services at current levels will be a challenge without additional revenues.

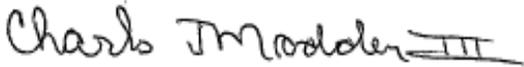
Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Shreveport for its comprehensive annual financial report for the fiscal year ended December 31, 2013. This was the fifth consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Sincere appreciation is expressed to the entire staff in the Finance Department and especially to the professional accounting staff whose dedicated and efficient services have made the preparation of this report possible. Thanks to the Mayor and City Council for your support of excellence in financial reporting and fiscal integrity.

Sincerely,

A handwritten signature in black ink that reads "Charles J. Madden III". The signature is written in a cursive style with a double underline at the end.

Charles J. Madden III
Director of Finance



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**City of Shreveport
Louisiana**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

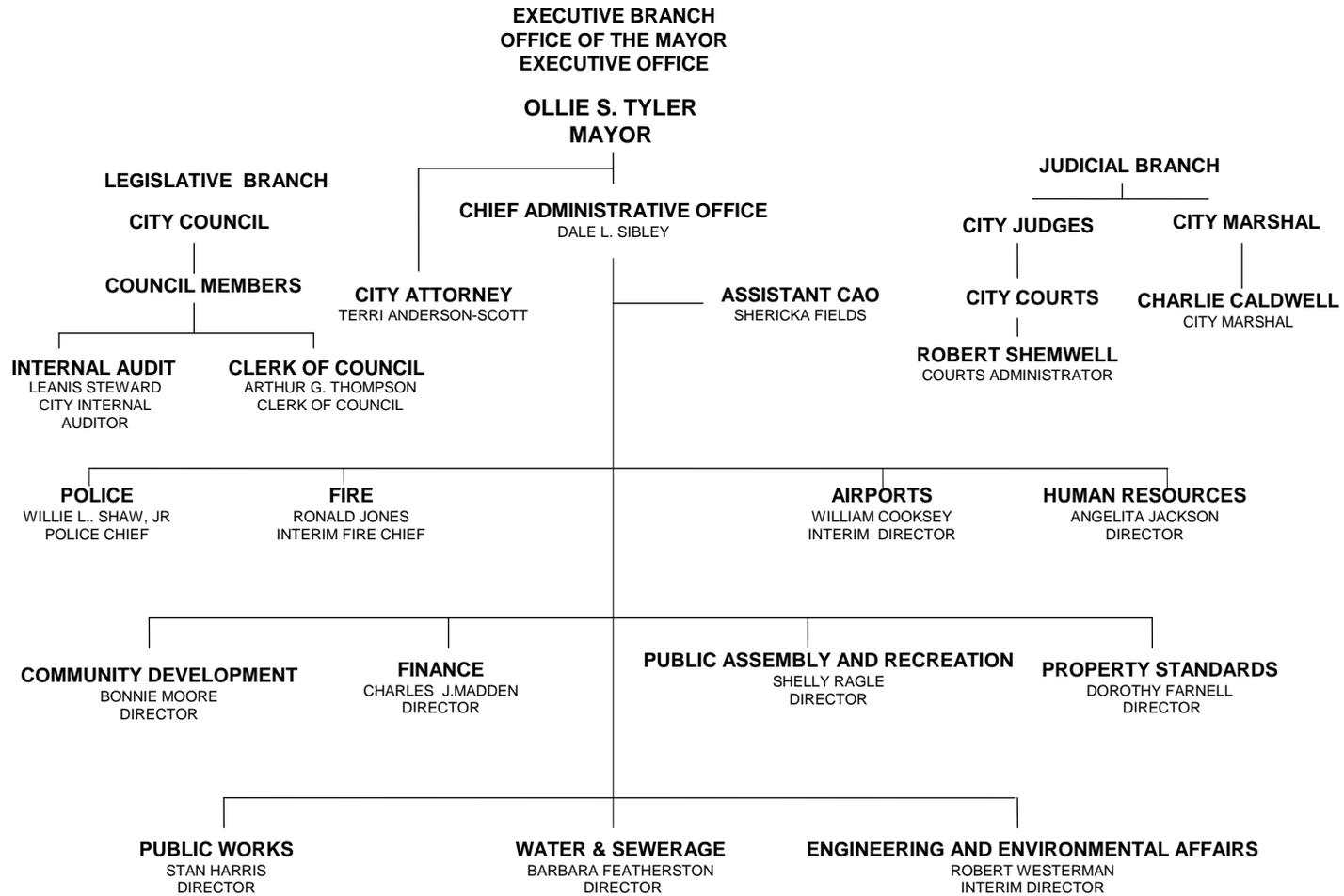
December 31, 2013

Executive Director/CEO

CITY OF SHREVEPORT

ORGANIZATION CHART

December 31, 2014



CITY OF SHREVEPORT, LOUISIANA

PRINCIPAL OFFICIALS

Ollie S. Tyler
Mayor

Dale L. Sibley
Chief Administrative Officer

Members of City Council

Willie Bradford
Jeff Everson
Oliver Jenkins
Michael Corbin
James Flurry
Stephanie Lynch
Jerry Bowman

District A
District B
District C
District D
District E
District F
District G

CITY OF SHREVEPORT, LOUISIANA

FINANCE DEPARTMENT

Department Director

Charles J. Madden III

Division Managers

John Pistorius
Angela Duncan
Donald Evans

Accounting
Revenue Collection
Purchasing

Accounting Staff

Rosalyn Atkins
Rosemary Clark
Barbara Dunn
Evelyn Jones
Marie LaFontant
Tobi Maiden
Diane Pharr
Linda Smith

Shiwanda Brown
Dorothy Cole
G-Ray Evans, Sr.
Doris LaCour
Linda Long
Abigail Monette
Lashonda Samuels
Vernell Wiggins

Independent Auditor's Report

Members of the City Council and
Honorable Ollie S. Tyler, Mayor
City of Shreveport, Louisiana

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, the budgetary comparison information for the general fund, and the aggregate remaining fund information of the City of Shreveport, Louisiana (the City), as of and for the year ended December 31, 2014, and the related notes to the financial statements, which collectively comprise the City's basic financial statements listed in the table of contents. We have also audited the financial statements of each of the City's nonmajor governmental, nonmajor enterprise, internal service and fiduciary funds presented as supplementary information, as defined by the Governmental Accounting Standards Board, in the accompanying combining and individual fund financial statements as of and for the year ended December 31, 2014, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the City Courts, City Marshall and Downtown Development Authority which represent 52% and 80% of the assets and revenues, respectively, of the aggregate discretely presented component units. Those statements were audited by other auditors, whose reports have been furnished to us, and our opinion, insofar as they relate to the amounts included for the City Courts, Marshal and Downtown Development Authority is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

Members of the City Council and
Honorable Ollie S. Tyler, Mayor
City of Shreveport, Louisiana

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, the budgetary comparison information of the general fund and the aggregate remaining fund information of the City as of December 31, 2014, and the respective changes in financial positions and cash flows, where applicable, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of each nonmajor governmental, nonmajor enterprise, internal service, and fiduciary funds of the City as of December 31, 2014, and the respective change in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in *Note I.E* to the financial statements, in 2014 the City adopted new accounting guidance in Governmental Accounting Standards Board (GASB) Statement Number 67, *Financial Reporting for Pension Plans, an amendment of GASB Statement No. 25*. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and pension/other post-employment information listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements.

Members of the City Council and
Honorable Ollie S. Tyler, Mayor
City of Shreveport, Louisiana

We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The supplementary information listed in the table of contents as combining and individual fund statements and schedules, discretely presented component unit and schedule of compensation, benefits and other payments, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Information

Our audit was conducted for the purpose of forming opinions on the basic financial statements as a whole. The accompanying information in the introductory and statistical sections listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 30, 2015, on our consideration of the City's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

BKD, LLP

Dallas, Texas
June 30, 2015

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Management's Discussion and Analysis

The Management's Discussion and Analysis (MD&A) offers the readers of the City of Shreveport's financial statements this narrative overview and analysis of the financial activities of the City of Shreveport for the year ended December 31, 2014. This information presented here should be considered in conjunction with additional information provided in the letter of transmittal which is found on pages 1-4 of this report.

Financial Highlights

- The assets and deferred outflows of resources of the City exceeded its liabilities and deferred inflows of resources at December 31, 2014 by \$787.2 million (net position). Unrestricted net position is a deficit of \$466.0 million.
- The City's total net position decreased \$18.3 million. Net position of governmental activities decreased \$40.2 million and net position of business-type activities increased \$21.9 million.
- As of December 31, 2014, the City's governmental funds reported combined fund balances of \$243.6 million, an increase of \$95.8 million from the prior year. Of this amount, \$4.0 million for the General Fund was unassigned and available for spending.
- The unassigned fund balances for the General Fund represented 2.0% of total General Fund expenditures.
- The City's total debt increased \$155.1 million.

Overview of the Financial Statements

The management's discussion and analysis serves as an introduction to the City's basic financial statements which are the government-wide financial statements, fund financial statements, and notes to the financial statements. Also included in the report is required supplementary information.

Government-wide financial statements. The government-wide financial statements report information about the overall finances of the City similar to a business enterprise. These statements combine and consolidate short-term, spendable resources with capital assets and long-term obligations.

The statement of net position presents information on all of the City's assets, liabilities and deferred inflows/outflows of resources, with the difference reported as net position. The statement is designed to display the financial position of the City. Over time, increases or decreases in net position help determine whether the City's financial position is improving or deteriorating.

The statement of activities provides information which shows how the City's net position changed as a result of the year's activities. The statement uses the accrual basis of accounting, which is similar to the accounting used by private-sector businesses. All of the revenues and expenses are reported regardless of the timing of when cash is received or paid. The statement distinguishes functions of the City that are financed primarily by taxes, intergovernmental revenues, and charges for services (governmental activities) from functions where user fees and charges to customers help to cover all or most of the cost of services (business-type activities). The City's governmental activities include general government, public safety, public works, culture and recreation, health and welfare, community development, economic development, and economic opportunity. The business-type activities of the City include airports, water and sewer systems, convention center, hotel, transit, golf, and parking operations.

Not only do the government-wide financial statements include the City itself which is the primary government, but also its component units, Shreveport Home Mortgage Authority, City Courts, City Marshal, Downtown Development Authority and Metropolitan Planning Commission. Although these component units are legally separate, their operational or financial relationship with the City makes the City financially accountable. The government-wide financial statements can be found on pages 25-27 of this report.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City uses fund accounting to ensure and demonstrate fiscal accountability. The City uses governmental, proprietary, and fiduciary fund financial statements to provide more detailed information about the City's most significant funds rather than the City as a whole.

Governmental funds. Governmental funds are used to report most of the City's basic services. The funds focus on the inflows and outflows of current financial resources and the balances of spendable resources available at the end of the year. Governmental fund statements provide a near- or short-term view of the City's operations. A reconciliation is prepared of the governmental funds Balance Sheet to the Statement of Net Position and the Statement of Revenues, Expenditures, and Changes in Fund Balances of governmental funds to the Statement of Activities.

Fifteen governmental funds are used by the City. There are three major funds which have separately presented information in the governmental fund Balance Sheet and Statement of Revenues, Expenditures, and Changes in Fund Balances. The major funds are the General Fund, Debt Service and the 2014 General Obligation Bond Fund. The twelve nonmajor funds are presented in the aggregate in the governmental fund financial statements. The individual fund information is presented in combining statements.

The City adopts an annual appropriated budget for its general fund and certain special revenue funds. Budgetary comparison statements have been provided to demonstrate compliance with these budgets.

The basic governmental fund financial statements can be found on pages 28-35 of this report.

Proprietary funds. The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its airports, water and sewer, convention center, hotel, and other operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for its health care and retained risk. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Proprietary fund financial statements provide separate information for the airports, water and sewer, convention center and hotel operations which are considered to be major funds of the City.

Conversely, internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 36-40 of this report.

Fiduciary funds. Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for others. Activities from fiduciary funds are not included in the government-wide financial statements because the City cannot use these assets for its operations. The accounting for fiduciary funds is much like that used in proprietary funds. The basic fiduciary aggregated fund financial statements can be found on pages 41-42 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 47-96 of this report.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City's progress in funding its obligation to provide pension and post employment benefits to its employees. Required supplementary information can be found on pages 97-102 of this report.

The combining statements for nonmajor governmental funds, enterprise funds, internal service funds, and fiduciary funds are presented immediately following the required supplementary information on pensions and post employment benefits. Combining and individual fund statements and schedules can be found on pages 104-116 for governmental funds, pages 118-121 for enterprise funds, pages 124-127 for internal service funds and pages 130-131 for fiduciary funds.

Government-wide Financial Analysis

Net Position. The following table reflects condensed information on the City's net position:

	Net Position (in millions)					
	Governmental Activities		Business-type Activities		Total	
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Current and other assets	\$284.7	\$201.2	\$123.2	\$38.7	\$407.9	\$239.9
Capital assets	<u>592.7</u>	<u>596.4</u>	<u>745.1</u>	<u>738.7</u>	<u>1,337.8</u>	<u>1,335.1</u>
Total assets	<u>877.4</u>	<u>797.6</u>	<u>868.3</u>	<u>777.4</u>	<u>1,745.7</u>	<u>1,575.0</u>
Deferred outflow of resources	<u>3.9</u>	<u>4.6</u>	<u>6.8</u>	<u>4.7</u>	<u>10.7</u>	<u>9.3</u>
Long-term liabilities	589.5	467.2	352.1	278.6	941.6	745.8
Other liabilities	<u>16.8</u>	<u>19.8</u>	<u>10.8</u>	<u>13.2</u>	<u>27.6</u>	<u>33.0</u>
Total liabilities	<u>606.3</u>	<u>487.0</u>	<u>362.9</u>	<u>291.8</u>	<u>969.2</u>	<u>778.8</u>
Net position						
Net investment in						
capital assets	498.3	527.4	523.7	510.3	1,022.0	1,037.7
Restricted	227.2	134.6	4.0	4.0	231.2	138.6
Unrestricted (Deficit)	<u>(450.5)</u>	<u>(346.8)</u>	<u>(15.5)</u>	<u>(24.0)</u>	<u>(466.0)</u>	<u>(370.8)</u>
Total net position	<u>\$275.0</u>	<u>\$315.2</u>	<u>\$512.2</u>	<u>\$490.3</u>	<u>\$787.2</u>	<u>\$805.5</u>

At December 31, 2014, the City as a whole had assets and deferred outflows greater than its liabilities by \$787.2 million compared to \$805.5 million at December 31, 2013. The majority of the City's net position of governmental activities is invested in capital assets (streets, drainage, construction in progress, buildings, equipment, etc.). The capital assets are net of the outstanding principal of the debt associated with their acquisition. These assets are not available for future spending since they will not be sold. Restrictions are imposed upon 82.6% of the governmental activities net position. Therefore, these assets are unavailable for general expenses but must be used for the intended purposes. Unrestricted net position of governmental activities is a deficit of \$450.5 million at the end of the year, an increase in the deficit from a \$346.8 million deficit in 2013. The deficit does not mean that the City has insufficient resources to pay bills for the next year. However, it does show that on a long-term basis, the City has commitments beyond which it has current resources to fund its obligations. The largest of these commitments, besides the general obligation bonds, are certificates of indebtedness which were issued to fund state pension obligations, notes issued for remodeling of the Independence Stadium and the recognition of net pension benefit and other postemployment benefit obligations.

The net position of the City's business-type activities is \$512.2 million, an increase of \$21.9 million from 2013. The increase is primarily the result of capital contributions, transfers in and a rate increase in the Water and Sewer Funds. Sewer rates increased 55% and water rates increased 13%. As with the governmental activities, the majority of the net position is invested in capital assets. The City uses these assets to provide services to the citizens. The unrestricted net position of the business-type activities is a deficit of \$15.5 million at December 31, 2014 compared to \$24.0 million in the prior year. The decrease in the deficit was mainly due to the Water and Sewerage Fund which had a decrease in their unrestricted deficit of \$9.6 million.

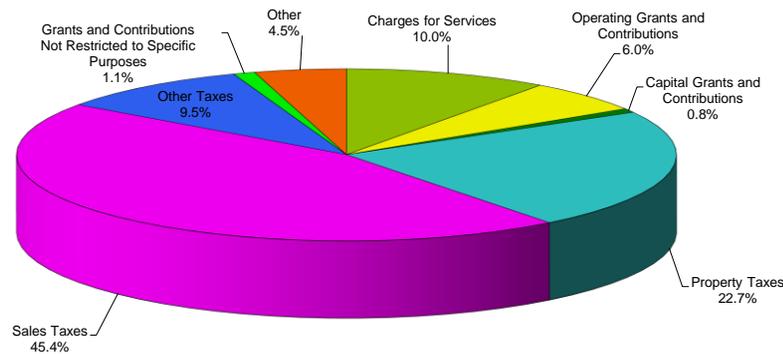
Changes in net position. The City’s total revenues and expenses for governmental and business-type activities are reflected in the following chart:

	Changes in Net Position (in millions)					
	Governmental Activities		Business-type Activities		Total	
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Revenues:						
Program revenues:						
Charges for services	\$ 26.4	\$ 29.0	\$ 104.8	\$ 89.7	\$ 131.2	\$ 118.7
Operating grants and contributions	15.9	17.2	6.3	6.2	22.2	23.4
Capital grants and contributions	2.0	2.4	8.8	6.6	10.8	9.0
General revenues:						
Property taxes	59.9	59.4	-	-	59.9	59.4
Sales taxes	119.8	114.2	-	-	119.8	114.2
Other taxes	25.2	26.1	-	-	25.2	26.1
Grants and contributions not restricted to specific programs	2.8	1.9	-	-	2.8	1.9
Other revenues	<u>11.9</u>	<u>12.7</u>	<u>(1.3)</u>	<u>5.9</u>	<u>10.6</u>	<u>18.6</u>
Total revenues	<u>263.9</u>	<u>262.9</u>	<u>118.6</u>	<u>108.4</u>	<u>382.5</u>	<u>371.3</u>
Expenses:						
General government	55.5	59.2	-	-	55.5	59.2
Public safety	130.0	130.0	-	-	130.0	130.0
Public works	54.4	55.1	-	-	54.4	55.1
Culture and recreation	23.2	23.6	-	-	23.2	23.6
Health and welfare	0.0	0.0	-	-	0.0	0.0
Community development	5.5	4.7	-	-	5.5	4.7
Economic development	3.7	4.6	-	-	3.7	4.6
Economic opportunity	2.6	2.5	-	-	2.6	2.5
Interest on long-term debt	9.3	9.5	-	-	9.3	9.5
Municipal and regional airports	-	-	15.6	15.5	15.6	15.5
Water and sewerage	-	-	63.4	59.7	63.4	59.7
Convention Center	-	-	7.1	6.8	7.1	6.8
Convention Center Hotel	-	-	12.1	12.5	12.1	12.5
Shreveport area transit	-	-	16.7	16.5	16.7	16.5
Golf	-	-	1.3	1.0	1.3	1.0
Downtown parking	-	-	.4	.4	.4	.4
Total expenses	<u>284.2</u>	<u>289.2</u>	<u>116.6</u>	<u>112.4</u>	<u>400.8</u>	<u>401.6</u>
Increase (decrease) in net position before transfers	(20.3)	(26.3)	2.0	(4.0)	(18.3)	(30.3)
Transfers	<u>(19.9)</u>	<u>(20.7)</u>	<u>19.9</u>	<u>20.7</u>	<u>-</u>	<u>-</u>
Increase (decrease) in net position	(40.2)	(47.0)	21.9	16.7	(18.3)	(30.3)
Net position-beginning	<u>315.2</u>	<u>362.2</u>	<u>490.3</u>	<u>473.6</u>	<u>805.5</u>	<u>835.8</u>
Net position-ending	<u>\$275.0</u>	<u>\$315.2</u>	<u>\$512.2</u>	<u>\$490.3</u>	<u>\$787.2</u>	<u>\$805.5</u>

Governmental Activities. Revenues for the City’s governmental activities for the year ended December 31, 2014 were \$263.9 million compared to \$262.9 million in 2013.

- Program revenues decreased \$4.3 million in 2014 compared to 2013 as a result of a decrease in charges for services, operating grants and contributions and capital grants and contributions.
- General revenues are, for the most part, comprised of sales and property taxes (81.8%).
 - Sales taxes represent 54.6% of general revenues at \$119.8 million compared to \$114.2 million for 2013. Collections were up 4.9% for 2014.
 - Property tax revenues represent 27.3% at \$59.9 million. Revenue was up \$0.5 million as a result of new construction.

Revenues by Source - Governmental Activities

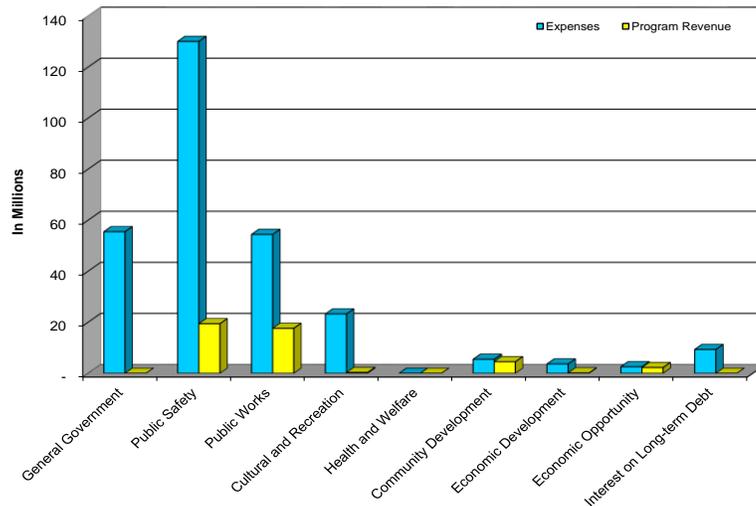


The cost of providing all governmental activities this year was \$284.2 million, a decrease of \$5.0 million from the prior year. The key factors for the decrease were:

- General government expenses were \$55.5 million compared to \$59.2 million in 2013. The decrease was primarily due to a decrease in pension and OPEB expense of \$3.8 million compared to 2013.
- Public works expenses were \$54.4 million compared to \$55.1 million in 2013. The decrease was mainly due to a change in the estimated closure cost of the landfill from a \$0.4 million increase in 2013 to a decrease of \$0.6 million in 2014.

The City’s five largest governmental activities are public safety, public works, general government, interest on long-term debt and cultural and recreation. The graph below shows the expenses and program revenues generated by governmental activities:

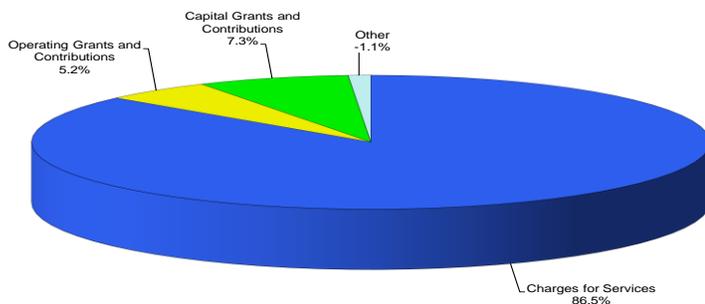
Expenses and Program Revenues - Governmental Activities



Business-type Activities. Charges for services for the City’s business-type activities were \$104.8 million for 2014, an increase of \$15.1 million from 2013.

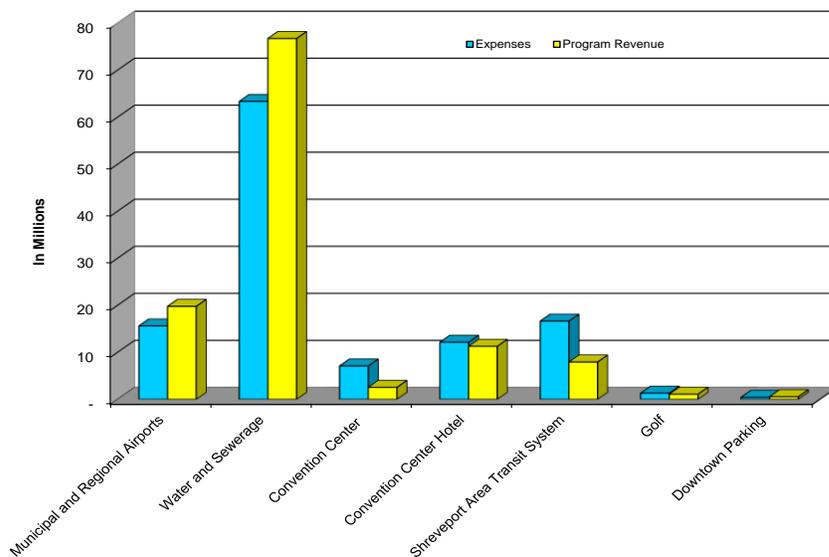
- Water and Sewerage revenues increased \$13.5 million in 2014 due to rate increases that went into effect in October 2013.
- The Convention Center revenues increased \$0.5 million due to increased use of the facilities.
- Golf revenues increased \$0.3 million due to the re-opening of a golf course.
- All of the enterprise funds had various increases in revenues over 2013.

Revenues by Source - Business-type Activities



The costs of these business-type activities were \$116.6 million for 2014, an increase of \$4.2 million from 2013.

Expenses and Program Revenues - Business-type Activities



- Water and Sewerage expenses increased \$3.7 million over 2013. Depreciation increased \$2.9 million, personal services increased \$0.8 million and contractual services increased \$0.9 million. The fund also had a loss of \$1.4 due to the change in the fair value of a derivative instrument.
- Other funds had small increases and decreases.

Financial Analysis of the City's Funds

Governmental funds. The analysis of governmental funds serves the purpose of looking at what resources came into the funds, how they were spent and what is available for future expenditures. Did the government generate enough revenue to pay for current obligations? What is available for spending at the end of the year?

The City's governmental funds for the year ended December 31, 2014 reflect combined fund balances of \$243.6 million, an increase of \$95.8 million compared to the prior year. The increase in fund balances were mostly associated with the sale of the 2014 General Obligation Bonds for \$93.5 million plus a premium of \$14.4 million. 94.1% or \$229.3 million is restricted primarily for debt service and capital projects. Balances assigned to the future years are \$10.2 million and \$2.5 million is unassigned and available for spending.

The General Fund is the City's operating fund which provides most basic services. Its fund balance had a increase of \$3.0 million from the prior year. Revenues were up for the year, increasing by \$2.7 million. The major revenue sources are property taxes, sales taxes, and charges for services.

- Sales tax collections increased \$5.6 million from 2013.
- Charges for services decreased \$3.2 million from 2013.

The Debt Service Fund has a total fund balance of \$56.1 million which is restricted for payment of principal and interest on debt outstanding. The fund balance for 2014 increased by \$10.0 million during the year compared to a increase of \$5.5 million in 2013. The increase is due to increased revenues and reduced debt service payments.

Proprietary funds. The proprietary funds had increased net position of \$21.9 million. The Municipal and Regional Airports fund increased \$4.2 million due to capital contributions. The Water and Sewerage Fund increased \$23.3 million due to transfers in, \$12.7 million and increased revenues of \$13.5 million. The Convention Center net position decreased \$2.8 million and Shreveport Area Transit decreased \$1.9 million.

General Fund Budgetary Highlights

During the year, the City Council revised the City's budget several times. After the first quarter, amendments and supplemental appropriations were approved to reflect the actual beginning fund balances estimated during the budget process which must be submitted by October 1 for the next year. Additional changes were made as new information indicated a need. The major differences between the original budget and the final budget were overall revenues increased by \$5.8 million while expenditures including transfers out were increased by \$0.7 million. During the year, revenues including transfers in were \$2.40 million less than the revised budget while expenditures including transfers out were less than the revised budget by \$8.0 million.

Overruns in appropriations at the legal level of budgetary controls were experienced by:

- Office of the Mayor
 - Salaries, wages and employee benefits \$12,667
 - Retirement benefits were not fully budgeted
- Finance
 - Contractual services \$42,232
 - Collection agency fees exceeded the budget
- Other unclassified
 - Salaries, wages and employee benefits \$618,148
 - Group insurance exceeded the budget
 - Claims 346,865
 - Payments exceeded the amount budgeted
- Engineering
 - Salaries, wages and employee benefits \$67,338
 - Budget projections were too low
- Public works
 - Contractual services \$360,228
 - Landfill operating charges exceeded the budget
- Culture and recreation
 - Salaries, wages and employee benefits \$95,811
 - Overtime charges exceeded the budget

Capital Assets and Debt Administration

Capital assets. The City’s investment in capital assets as of December 31, 2014 for its governmental and business-type activities was \$1.3 billion net of depreciation as reflected in the following schedule.

Capital Assets
(net of depreciation in millions)

	Governmental		Business-type		Total	
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Land	\$109.3	\$108.2	\$46.7	\$46.7	\$156.0	\$154.9
Construction in progress	27.5	26.9	45.3	61.8	72.8	88.7
Buildings	120.2	110.4	151.9	156.2	272.1	266.6
Improvement other than buildings	32.3	34.0	48.2	47.4	80.5	81.4
Equipment	21.0	24.5	28.7	30.0	49.7	54.5
Distribution and collection systems	-	-	424.3	396.6	424.3	396.6
Infrastructure	<u>282.4</u>	<u>292.4</u>	<u>-</u>	<u>-</u>	<u>282.4</u>	<u>292.4</u>
Total	<u>\$592.7</u>	<u>\$596.4</u>	<u>\$745.1</u>	<u>\$738.7</u>	<u>\$1,337.8</u>	<u>\$1,335.1</u>

Major additions to capital assets during the current year included the following (in millions):

Taxiway Alpha - Regional Airport funded with Federal Aviation Administration and State Grants	\$ 4.0
Municipal Auditorium Improvements-ADA	5.8
Police Property and Evidence Storage Facility	3.7
Huntington Park Golf Course Building Renovation	2.9
Querbes Golf Course Clubhouse & Pro Shop Building (New)	1.0
Amis WTP-Raw Water Piping Modifications	3.3
Agurs Lift Station Improvements	1.8
Lucas Lift Station Improvements	<u>5.1</u>
	\$ 27.6

Construction Commitments:

<u>Project</u>	<u>Remaining Commitment</u>	<u>Financing Sources</u>
General Aviation Apron – Regional Airport Rehabilitation of Taxiway B, C, D, F – Regional Airport	\$ 990,814	LADOT State Grants
Regional Airport Rehabilitation of Airfield Drainage – Regional Airport	2,206,414	Federal FAA Grants and State Grants
Bus Purchase for the Sportran System –Transit Supervisory Control & Data Acquisition System	1,155,223	Federal FAA Grants and State Grants
Amiss WTP-Plant 2E Rehabilitation	2,241,911	Federal FTA Grants and
Broadmoor Lift Station Improvements	571,435	2000A and 2007 W&S Rev Bonds
South Highlands Lift Station Improvements	3,332,580	2011 GOP-Prop I
Sewer Survey & Wastewater Master Plan	2,847,095	2005 W&S Rev Bonds & 2010D W&S Rev Notes
Broadmoor Sewer Outfall 48” Sewer Main Rehabilitation	1,175,890	2005 W&S Rev Bonds & 2011 GOB-Prop 1
Cedar Grove Trunk Main Repair	710,850	2005 W&S Rev Bonds & 2011 GOB-Prop 1
Lucas & North Regional WWTP Improvements	1,778,895	2011 GOB-Prop 1 & 2014 GOB-Prop 1
City Wide Sewer Rehabilitation	581,000	2011 GOB-Prop 1 & 2014 GOB-Prop 1
Port Lift Station Rehabilitation Sharing	1,765,889	2011 GOB-Prop 1 & 2014 GOB-Prop 1
City Wide Lift Station Rehabilitation	12,100,269	2011 GOB-Prop 1 & 2014 GOB-Prop 1
	2,306,000	2011 GOB-Prop 1 & State Rev
	<u>3,121,933</u>	2011 GOB-Prop 1 & 2014 GOB-Prop 1
Total	<u>\$36,886,198</u>	

Detailed information on the City’s capital assets can be found in Note III E on pages 64-69 of the report.

Long-term debt. At year end, the City had \$610.8 million in bonds and other lending agreements, including \$2.4 million in Section 108 Housing and Urban Development guaranteed loans as shown in the following table.

Outstanding Debt
General Obligation and Revenue Bonds
and Other Lending Agreements
(in millions)

	<u>Governmental</u>		<u>Business-type</u>		<u>Total</u>	
	<u>Activities</u>		<u>Activities</u>			
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
General obligation bonds	\$251.4	\$159.5	\$ -	\$ -	\$251.4	\$159.5
Revenue bonds	-	-	312.8	242.5	312.8	242.5
Other lending agreements	<u>40.9</u>	<u>47.0</u>	<u>5.7</u>	<u>6.7</u>	<u>46.6</u>	<u>53.7</u>
Total	<u>\$292.3</u>	<u>\$206.5</u>	<u>\$318.5</u>	<u>\$249.2</u>	<u>\$610.8</u>	<u>\$455.7</u>

In the governmental activities, the City issued \$93.5 million in General Obligation Bonds, Series 2014.

In the business-type activities, Water and Sewerage issued \$75.8 million in Revenue Refunding Bonds, Series 2014A, \$67.0 million in Revenue Bonds, Series 2014B and \$8.0 million in Revenue Bonds, Series 2014C.

State statutes limit the amount of government obligation debt a municipality may issue at a maximum of 10% of the assessed valuation for any purpose. The maximum may be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation. The City’s outstanding general obligation debt is below the state limit. Approximately \$298 million of additional general obligation bonded debt is available for issuance.

Detailed information on the City’s long-term debt can be found in Note III H on pages 71-84 of the report.

Economic Factors and Next Year’s Budgets and Rates

Sales and Use taxes rebounded in 2014 with a 5% increase over 2013. They were budgeted to remain flat in 2015 along with most other revenues. In 2014 the City Council at the recommendation of the Employee Retirement Board increased contributions by the city to 16.5% for 2015, 20% for 2016, 25% for 2017, and 29% for 2018. These increases will continue to stress the already tight budget. The 2015 budget included a 10% increase in city contributions for Healthcare and a 2% longevity pay increase for civil service employees.

Requests for Information

This financial report is designed to provide a general overview of the City’s finances for all those with an interest in the City’s finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director of Finance, City of Shreveport, 505 Travis Street, Suite 670, Shreveport, LA 71101.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
DECEMBER 31, 2014

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
ASSETS				
Cash and cash equivalents	\$ 175,423,167	\$ 12,928,561	\$ 188,351,728	\$ 9,468,916
Investments	37,820,184	3,552,783	41,372,967	3,629,190
Receivable, net	40,352,244	9,865,914	50,218,158	824,521
Due from other governments	15,814,984	3,735,546	19,550,530	-
Due from primary government	-	-	-	16,814
Internal balances	309,395	(309,395)	-	-
Inventories	1,607,642	3,231,805	4,839,447	-
Prepaid items	709,377	235,419	944,796	25,158
Notes receivable	9,531,032	-	9,531,032	3,605,000
Other assets	629,563	-	629,563	-
Restricted assets:				
Cash and cash equivalents	-	81,807,024	81,807,024	-
Investments	2,510,298	6,787,115	9,297,413	-
Prepaid items	-	1,343,241	1,343,241	-
Capital assets:				
Land and construction in progress	136,756,401	91,863,153	228,619,554	784,514
Other capital assets, net of depreciation	455,951,446	653,220,546	1,109,171,992	1,689,261
Total assets	<u>877,415,733</u>	<u>868,261,712</u>	<u>1,745,677,445</u>	<u>20,043,374</u>
DEFERRED OUTFLOWS OF RESOURCES				
Deferred charge on refunding	<u>3,872,029</u>	<u>6,764,343</u>	<u>10,636,372</u>	<u>89,488</u>
Total deferred outflows of resources	<u>3,872,029</u>	<u>6,764,343</u>	<u>10,636,372</u>	<u>89,488</u>
LIABILITIES				
Accounts payable	3,392,722	5,240,539	8,633,261	121,371
Accrued liabilities	223,233	2,778,653	3,001,886	40,463
Accrued interest payable	3,589,762	1,602,254	5,192,016	-
Due to other governments	674,688	-	674,688	75,280
Due to component unit	16,814	-	16,814	-
Unearned revenue	8,102,536	254,717	8,357,253	774,343
Deposits and other	743,607	845,947	1,589,554	-
Non-current liabilities:				
Due within one year	45,587,766	14,497,507	60,085,273	575,828
Due in more than one year	543,936,321	337,640,101	881,576,422	5,920,671
Total liabilities	<u>606,267,449</u>	<u>362,859,718</u>	<u>969,127,167</u>	<u>7,507,956</u>
NET POSITION				
Net investment in capital assets	498,281,721	523,710,809	1,021,992,530	2,444,640
Restricted for:				
Capital projects	158,834,339	-	158,834,339	-
Debt service	54,128,788	3,960,404	58,089,192	316,900
Community development	1,139,648	-	1,139,648	-
Streets	8,605,464	-	8,605,464	-
Enrichment	1,169,020	-	1,169,020	-
Downtown entertainment economic development	1,035,385	-	1,035,385	-
Environmental grants	1,258,908	-	1,258,908	-
Other purposes	1,068,065	-	1,068,065	1,751,467
Unrestricted (deficit)	<u>(450,501,025)</u>	<u>(15,504,876)</u>	<u>(466,005,901)</u>	<u>8,111,899</u>
Total net position	<u>\$ 275,020,313</u>	<u>\$ 512,166,337</u>	<u>\$ 787,186,650</u>	<u>\$ 12,624,906</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2014**

	Program Revenues			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Functions/Programs				
Primary Government:				
Governmental Activities:				
General government	\$ 55,486,934	\$ -	\$ -	\$ -
Public safety	130,048,046	11,196,830	8,218,449	-
Public works	54,417,093	14,925,161	695,960	1,993,674
Culture and recreation	23,249,858	281,880	45,748	-
Health and welfare	13,602	-	-	-
Community development	5,495,408	-	4,532,994	-
Economic development	3,657,075	-	162,442	-
Economic opportunity	2,558,816	-	2,256,927	-
Interest on long-term debt	9,321,094	-	-	-
Total governmental activities	<u>284,247,926</u>	<u>26,403,871</u>	<u>15,912,520</u>	<u>1,993,674</u>
Business-type activities				
Municipal and Regional Airports	15,615,759	10,961,308	1,101,777	7,713,625
Water and Sewerage	63,354,907	75,259,282	854,957	628,980
Convention Center	7,102,290	2,552,784	-	-
Convention Center Hotel	12,149,036	11,283,028	-	-
Shreveport Area Transit System	16,644,288	3,076,104	4,405,308	459,618
Golf	1,316,897	1,084,133	-	9,746
Downtown Parking	419,280	562,091	-	-
Total business-type activities	<u>116,602,457</u>	<u>104,778,730</u>	<u>6,362,042</u>	<u>8,811,969</u>
Total primary government	<u>\$ 400,850,383</u>	<u>\$ 131,182,601</u>	<u>\$ 22,274,562</u>	<u>\$ 10,805,643</u>
Component units:				
Shreveport Home Mortgage Authority	298,743	293,329	-	-
City Courts	4,465,975	717,384	-	-
City Marshal	2,108,978	682,023	-	-
Downtown Development Authority	1,552,377	662,476	50,000	-
Metropolitan Planning Commission	1,602,951	273,441	189,200	-
Total component units	<u>\$ 10,029,024</u>	<u>\$ 2,628,653</u>	<u>\$ 239,200</u>	<u>\$ -</u>
General Revenues:				
Taxes:				
Property taxes levied for general purposes				
Property taxes levied for debt service				
Sales taxes				
Franchise taxes				
Occupational licenses				
Gaming				
Grants and contributions not restricted to specific programs				
Investment earnings				
Payment from City of Shreveport				
Miscellaneous				
Transfers				
Total general revenues and transfers				
Change in Net Position				
Net position - beginning - as restated, see Note IV.H.				
Net position - ending				

The accompanying notes are an integral part of the financial statements.

**Net (Expenses) Revenue and
Changes in Net Position**

Primary Government				
Governmental Activities	Business-type Activities	Total	Component Units	
\$ (55,486,934)	\$ -	\$ (55,486,934)	\$ -	-
(110,632,767)	-	(110,632,767)	-	-
(36,802,298)	-	(36,802,298)	-	-
(22,922,230)	-	(22,922,230)	-	-
(13,602)	-	(13,602)	-	-
(962,414)	-	(962,414)	-	-
(3,494,633)	-	(3,494,633)	-	-
(301,889)	-	(301,889)	-	-
(9,321,094)	-	(9,321,094)	-	-
<u>(239,937,861)</u>	<u>-</u>	<u>(239,937,861)</u>	<u>-</u>	<u>-</u>
-	4,160,951	4,160,951	-	-
-	13,388,312	13,388,312	-	-
-	(4,549,506)	(4,549,506)	-	-
-	(866,008)	(866,008)	-	-
-	(8,703,258)	(8,703,258)	-	-
-	(223,018)	(223,018)	-	-
-	142,811	142,811	-	-
-	3,350,284	3,350,284	-	-
<u>\$ (239,937,861)</u>	<u>\$ 3,350,284</u>	<u>\$ (236,587,577)</u>	<u>\$ -</u>	<u>-</u>
-	-	-	-	(5,414)
-	-	-	-	(3,748,591)
-	-	-	-	(1,426,955)
-	-	-	-	(839,901)
-	-	-	-	(1,140,310)
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>(7,161,171)</u>
27,172,731	-	27,172,731	-	808,119
32,669,404	-	32,669,404	-	-
119,809,168	-	119,809,168	-	-
7,661,160	-	7,661,160	-	-
7,289,383	-	7,289,383	-	-
10,241,584	-	10,241,584	-	-
2,762,622	-	2,762,622	-	-
420,727	(1,314,018)	(893,291)	-	53,643
-	-	-	-	5,929,511
11,571,074	-	11,571,074	-	67,099
<u>(19,872,078)</u>	<u>19,872,078</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>199,725,775</u>	<u>18,558,060</u>	<u>218,283,835</u>	<u>-</u>	<u>6,858,372</u>
(40,212,086)	21,908,344	(18,303,742)	-	(302,799)
<u>315,232,399</u>	<u>490,257,993</u>	<u>805,490,392</u>	<u>-</u>	<u>12,927,705</u>
<u>\$ 275,020,313</u>	<u>\$ 512,166,337</u>	<u>\$ 787,186,650</u>	<u>\$ -</u>	<u>12,624,906</u>

CITY OF SHREVEPORT, LOUISIANA
BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31, 2014

	General	Debt Service	2014 General Obligation Bonds	Other Governmental Funds	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 7,108	\$ 11,040,366	\$ 107,041,249	\$ 46,284,737	\$ 164,373,460
Investments	-	12,058,055	-	16,463,876	28,521,931
Property taxes receivable, net	3,939,397	4,921,671	-	-	8,861,068
Franchise taxes receivable	1,729,730	-	-	-	1,729,730
Accounts receivable, net	2,439,596	-	-	2,646,980	5,086,576
Due from other governments	13,288,589	420,951	-	2,105,444	15,814,984
Due from other funds	-	26,767,209	-	647,704	27,414,913
Inventories	1,607,642	-	-	-	1,607,642
Notes receivable, net	-	-	-	9,531,032	9,531,032
Assets held for resale	-	-	-	629,563	629,563
Restricted assets	-	2,510,298	-	-	2,510,298
Total assets	<u>\$ 23,012,062</u>	<u>\$ 57,718,550</u>	<u>\$ 107,041,249</u>	<u>\$ 78,309,336</u>	<u>\$ 266,081,197</u>
LIABILITIES					
Liabilities:					
Accounts payable	\$ 1,950,168	\$ -	\$ -	\$ 1,081,876	\$ 3,032,044
Accrued liabilities	37,463	-	-	185,770	223,233
Due to other governments	674,688	-	-	-	674,688
Due to other funds	1,817,440	-	-	2,506,466	4,323,906
Due to component unit	16,814	-	-	-	16,814
Unearned revenue	480,075	-	-	7,622,461	8,102,536
Deposits and other	732,491	-	-	-	732,491
Notes payable	-	-	-	2,400,000	2,400,000
Items held in escrow	-	-	-	11,116	11,116
Total liabilities	<u>5,709,139</u>	<u>-</u>	<u>-</u>	<u>13,807,689</u>	<u>19,516,828</u>
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenue-property taxes	1,311,324	1,638,123	-	-	2,949,447
Total deferred inflows of resources	<u>1,311,324</u>	<u>1,638,123</u>	<u>-</u>	<u>-</u>	<u>2,949,447</u>
FUND BALANCES					
Nonspendable:					
Inventories	1,607,642	-	-	-	1,607,642
Endowments	14,719	-	-	-	14,719
Restricted for:					
Debt service	-	56,080,427	-	-	56,080,427
Community development	-	-	-	1,287,706	1,287,706
Streets	-	-	-	8,605,464	8,605,464
Capital projects	-	-	107,041,249	51,793,090	158,834,339
Other purposes	122,404	-	-	4,394,255	4,516,659
Assigned to:					
Purchases on order	7,302,573	-	-	-	7,302,573
Landfill	2,908,009	-	-	-	2,908,009
Unassigned	4,036,252	-	-	(1,578,868)	2,457,384
Total fund balance	<u>15,991,599</u>	<u>56,080,427</u>	<u>107,041,249</u>	<u>64,501,647</u>	<u>243,614,922</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 23,012,062</u>	<u>\$ 57,718,550</u>	<u>\$ 107,041,249</u>	<u>\$ 78,309,336</u>	<u>\$ 266,081,197</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TO THE STATEMENT OF NET POSITION
DECEMBER 31, 2014

Fund balances - total governmental funds		\$ 243,614,922
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.		
Governmental capital assets	1,008,279,051	
Less accumulated depreciation	<u>(415,571,204)</u>	592,707,847
Other assets used in governmental activities that are not financial resources and therefore are not reported in the governmental funds		
Prepaid items	699,029	
Less amortization	<u>(493,033)</u>	205,996
Some of the City's property taxes will be collected after year-end but are not available soon enough to pay for the current period's expenditures and therefore are deferred inflows in the governmental funds.		
		2,949,447
Long-term liabilities including bonds payable are not due and payable in the current period and therefore are not reported in the governmental funds. Long-term liabilities at year-end consist of:		
Bonds, notes, loans payable and capital leases	(266,656,837)	
Unamortized certificate of indebtedness discount	21,636	
Deferred charge on refunding	3,872,029	
Unamortized bond premium	(23,349,542)	
Accrued interest payable	(3,589,762)	
Net pension obligations	(61,698,140)	
Net OPEB obligation	(187,170,356)	
Landfill closure and postclosure care	(2,908,009)	
Compensated absences	<u>(2,368,812)</u>	(543,847,793)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities.		
		<u>(20,610,106)</u>
Net position of governmental activities.		<u>\$ 275,020,313</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014

	General	Debt Service	2014 General Obligation Bonds	Other Governmental Funds	Total Governmental Funds
REVENUES					
Taxes:					
Property	\$ 27,396,041	\$ 32,948,365	\$ -	\$ -	\$ 60,344,406
Sales	119,809,168	-	-	-	119,809,168
Franchise	7,661,160	-	-	-	7,661,160
Licenses and permits	9,554,623	-	-	-	9,554,623
Intergovernmental	9,251,265	1,557,383	-	7,945,569	18,754,217
Charges for services	24,519,238	-	-	-	24,519,238
Fines and forfeitures	3,210,062	-	-	-	3,210,062
Gaming	-	-	-	10,241,584	10,241,584
Investment earnings	42,296	133,926	9,383	165,986	351,591
Miscellaneous	1,413,464	-	-	10,157,610	11,571,074
Total revenues	<u>202,857,317</u>	<u>34,639,674</u>	<u>9,383</u>	<u>28,510,749</u>	<u>266,017,123</u>
EXPENDITURES					
Current:					
General government	35,956,311	-	-	162,086	36,118,397
Public safety	107,385,035	-	-	1,534,627	108,919,662
Public works	39,577,765	-	-	-	39,577,765
Culture and recreation	15,927,696	-	-	207,566	16,135,262
Community development	-	-	-	4,844,285	4,844,285
Economic development	-	-	-	3,589,063	3,589,063
Economic opportunity	-	-	-	2,402,389	2,402,389
Debt service:					
Principal	-	20,068,059	-	-	20,068,059
Interest and other charges	-	9,142,698	-	-	9,142,698
Bond issuance cost	-	-	860,175	-	860,175
Capital outlay	-	-	-	16,550,444	16,550,444
Total expenditures	<u>198,846,807</u>	<u>29,210,757</u>	<u>860,175</u>	<u>29,290,460</u>	<u>258,208,199</u>
Excess (deficiency) of revenues over (under) expenditures	<u>4,010,510</u>	<u>5,428,917</u>	<u>(850,792)</u>	<u>(779,711)</u>	<u>7,808,924</u>
OTHER FINANCING SOURCES (USES)					
Transfers in	11,355,369	4,562,348	-	2,593,424	18,511,141
Transfers out	(12,365,633)	-	-	(26,017,586)	(38,383,219)
Bonds issued	-	-	93,500,000	-	93,500,000
Premium on bonds issued	-	-	14,392,041	-	14,392,041
Total other financing sources and (uses)	<u>(1,010,264)</u>	<u>4,562,348</u>	<u>107,892,041</u>	<u>(23,424,162)</u>	<u>88,019,963</u>
Net change in fund balances	3,000,246	9,991,265	107,041,249	(24,203,873)	95,828,887
Fund balances-beginning	12,991,353	46,089,162	-	88,705,520	147,786,035
Fund balances-ending	<u>\$ 15,991,599</u>	<u>\$ 56,080,427</u>	<u>\$ 107,041,249</u>	<u>\$ 64,501,647</u>	<u>\$ 243,614,922</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2014

Net change in fund balances - total governmental funds \$ 95,828,887

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Capital outlay	17,546,673	
Depreciation expense	<u>(23,173,376)</u>	(5,626,703)

Donations of capital assets increase net position in the Statement of Activities, but do not appear in the governmental funds because they are not financial revenues. 1,904,451

Revenues reported in the Statement of Activities which are not reported in governmental funds because they do not provide current financial resources.

This adjustment is to recognize the net change in unavailable revenues.

Property taxes (502,271)

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The detail of these differences in the treatment of long-term debt and related items is as follows:

Principal payments	20,068,059	
Bonds issued	(93,500,000)	
Premium bonds issued	<u>(14,392,041)</u>	(87,823,982)

The changes in other long-term assets and liabilities are reported in the Statement of Activities but do not affect current financial resources of governmental funds. The changes are as follows:

Employees' retirement system net obligation	(10,159,259)	
Policemen's pension and relief fund net obligation	(769,185)	
Firemen's pension and relief fund net obligation	(298,934)	
Net OPEB obligation	<u>(21,729,546)</u>	(32,956,924)

(continued)

(continued)

CITY OF SHREVEPORT, LOUISIANA
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2014

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

These expenses consist of:

Amortization of deferred charge on refunding	(759,551)	
Amortization of certificate of indebtedness discount	(3,218)	
Amortization of bond premiums	1,225,356	
Increase in accrued interest	(640,983)	
Amortization of prepaid items	(59,990)	
Decrease in compensated absences	80,720	
Decrease in landfill closure and postclosure care	<u>557,673</u>	400,007

Internal service funds are used by management to charge the costs of certain activities to individual funds. The change in net position of the internal service funds is reported with governmental activities.

(11,435,551)

Change in net position of governmental activities.

\$ (40,212,086)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Taxes	\$ 148,687,200	\$ 148,687,200	\$ 154,866,369	\$ 6,179,169
Licenses and Permits	9,433,200	9,433,200	9,554,623	121,423
Intergovernmental	2,885,000	2,889,000	2,711,533	(177,467)
Charges for services	26,160,300	26,752,300	24,519,238	(2,233,062)
Fines and forfeitures	4,854,800	4,234,800	3,210,062	(1,024,738)
Investment earnings	-	-	42,296	42,296
Miscellaneous	1,615,500	7,469,915	1,413,464	(6,056,451)
Total revenues	<u>193,636,000</u>	<u>199,466,415</u>	<u>196,317,585</u>	<u>(3,148,830)</u>
EXPENDITURES				
General government:				
Office of the Mayor:				
Salaries, wages and employee benefits	881,813	881,813	894,480	(12,667)
Materials and supplies	23,093	23,092	18,755	4,337
Contractual services	50,807	50,807	50,750	57
Other charges	500	500	126	374
Improvements and equipment	2,000	2,000	-	2,000
Total Office of the Mayor	<u>958,213</u>	<u>958,212</u>	<u>964,111</u>	<u>(5,899)</u>
City Attorney:				
Salaries, wages and employee benefits	988,850	988,850	980,337	8,513
Materials and supplies	18,100	18,100	13,122	4,978
Contractual services	111,566	131,566	124,303	7,263
Other charges	5,300	5,300	2,146	3,154
Improvements and equipment	3,800	3,800	1,530	2,270
Total City Attorney	<u>1,127,616</u>	<u>1,147,616</u>	<u>1,121,438</u>	<u>26,178</u>
Property Standards:				
Salaries, wages and employee benefits	1,316,837	1,313,836	1,213,135	100,701
Materials and supplies	143,392	138,392	128,547	9,845
Contractual services	1,577,069	1,694,068	1,392,000	302,068
Other charges	771,080	671,080	420,077	251,003
Improvements and equipment	65,020	56,020	8,617	47,403
Total Property Standards	<u>3,873,398</u>	<u>3,873,396</u>	<u>3,162,376</u>	<u>711,020</u>
Personnel:				
Salaries, wages and employee benefits	534,919	556,919	544,730	12,189
Materials and supplies	6,541	6,541	4,245	2,296
Contractual services	27,435	28,435	25,207	3,228
Other charges	2,150	2,150	988	1,162
Improvements and equipment	2,520	2,520	45	2,475
Total Personnel	<u>573,565</u>	<u>596,565</u>	<u>575,215</u>	<u>21,350</u>

(continued)

CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Information Technology:				
Salaries, wages and employee benefits	2,059,100	1,970,300	1,890,215	80,085
Materials and supplies	129,260	129,260	95,735	33,525
Contractual services	1,637,473	1,266,273	970,973	295,300
Improvements and equipment	321,433	521,432	73,202	448,230
Total Information technology	<u>4,147,266</u>	<u>3,887,265</u>	<u>3,030,125</u>	<u>857,140</u>
City Council:				
Salaries, wages and employee benefits	1,158,700	1,136,700	1,084,003	52,697
Materials and supplies	14,791	14,790	7,497	7,293
Contractual services	307,685	306,685	151,833	154,852
Improvements and equipment	22,149	22,149	8,687	13,462
Total City Council	<u>1,503,325</u>	<u>1,480,324</u>	<u>1,252,020</u>	<u>228,304</u>
Finance:				
Salaries, wages and employee benefits	2,345,095	2,195,095	2,121,808	73,287
Materials and supplies	123,450	143,449	127,176	16,273
Contractual services	986,256	1,106,257	1,148,489	(42,232)
Improvements and equipment	16,642	66,643	7,026	59,617
Total Finance	<u>3,471,443</u>	<u>3,511,444</u>	<u>3,404,499</u>	<u>106,945</u>
Other - unclassified				
Salaries, wages and employee benefits	5,147,273	5,147,272	5,765,420	(618,148)
Contractual services	851,148	851,148	751,467	99,681
Interest and civic appropriations	3,217,392	3,217,390	2,900,064	317,326
Payments to component units	5,790,718	6,340,339	5,929,511	410,828
Claims	6,753,200	6,753,200	7,100,065	(346,865)
Total other - unclassified	<u>21,759,731</u>	<u>22,309,349</u>	<u>22,446,527</u>	<u>(137,178)</u>
Total general government	<u>37,414,557</u>	<u>37,764,171</u>	<u>35,956,311</u>	<u>1,807,860</u>
Public Safety				
Police:				
Salaries, wages and employee benefits	50,047,480	50,047,482	49,287,685	759,797
Materials and supplies	2,890,073	2,791,273	2,367,017	424,256
Contractual services	1,481,572	1,415,771	1,206,673	209,098
Other charges	138,600	138,600	121,009	17,591
Improvements and equipment	302,479	282,479	125,397	157,082
Total Police	<u>54,860,204</u>	<u>54,675,605</u>	<u>53,107,781</u>	<u>1,567,824</u>
Fire:				
Salaries, wages and employee benefits	45,638,851	45,638,851	45,102,375	536,476
Materials and supplies	1,904,899	1,904,901	1,469,061	435,840
Contractual services	2,085,640	2,976,639	2,597,400	379,239
Improvements and equipment	320,487	250,487	162,551	87,936
Total Fire	<u>49,949,877</u>	<u>50,770,878</u>	<u>49,331,387</u>	<u>1,439,491</u>
Total public safety	<u>104,810,081</u>	<u>105,446,483</u>	<u>102,439,168</u>	<u>3,007,315</u>

CITY OF SHREVEPORT, LOUISIANA
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Engineering:				
Salaries, wages and employee benefits	2,973,039	2,652,639	2,719,977	(67,338)
Materials and supplies	185,060	160,959	155,129	5,830
Contractual services	759,251	750,751	405,259	345,492
Improvements and equipment	40,000	67,000	44,245	22,755
Total engineering	<u>3,957,350</u>	<u>3,631,349</u>	<u>3,324,610</u>	<u>306,739</u>
Public Works:				
Salaries, wages and employee benefits	12,808,321	12,089,320	11,780,706	308,614
Materials and supplies	5,436,243	4,780,244	3,682,091	1,098,153
Contractual services	18,663,170	19,153,171	19,513,399	(360,228)
Improvements and equipment	1,077,533	3,007,532	1,276,959	1,730,573
Total public works	<u>37,985,267</u>	<u>39,030,267</u>	<u>36,253,155</u>	<u>2,777,112</u>
Culture and recreation:				
Salaries, wages and employee benefits	9,123,672	9,083,672	9,179,483	(95,811)
Materials and supplies	974,610	974,611	883,890	90,721
Contractual services	5,928,251	5,968,251	5,326,365	641,886
Other charges	269,962	292,961	271,984	20,977
Improvements and equipment	418,618	418,618	265,974	152,644
Total culture and recreation	<u>16,715,113</u>	<u>16,738,113</u>	<u>15,927,696</u>	<u>810,417</u>
Total expenditures	<u>200,882,368</u>	<u>202,610,383</u>	<u>193,900,940</u>	<u>8,709,443</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(7,246,368)</u>	<u>(3,143,968)</u>	<u>2,416,645</u>	<u>5,560,613</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	15,885,000	10,604,200	11,355,369	751,169
Transfers out	<u>(11,122,100)</u>	<u>(10,112,100)</u>	<u>(10,771,768)</u>	<u>(659,668)</u>
Total other financing sources (uses)	<u>4,762,900</u>	<u>492,100</u>	<u>583,601</u>	<u>91,501</u>
Net change in fund balance	(2,483,468)	(2,651,868)	3,000,246	5,652,114
Fund balances -beginning	<u>12,991,353</u>	<u>12,991,353</u>	<u>12,991,353</u>	<u>-</u>
Fund balances -ending	<u>\$ 10,507,885</u>	<u>\$ 10,339,485</u>	<u>\$ 15,991,599</u>	<u>\$ 5,652,114</u>

The accompanying notes are an integral part of the financial statements

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
DECEMBER 31, 2014

	Business-type Activities Enterprise Funds					Total	Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds		
ASSETS							
Current Assets:							
Cash and cash equivalents	\$ 2,548,356	\$ 8,815,032	\$ 742,937	\$ -	\$ 822,236	\$ 12,928,561	\$ 11,049,707
Investments	2,782,852	-	235,284	-	534,647	3,552,783	9,298,253
Receivables, net	677,100	8,180,949	233,631	434,242	339,992	9,865,914	3,402,579
Due from other funds	-	-	-	-	398,258	398,258	852,157
Due from other governments	3,351,107	-	-	-	384,439	3,735,546	-
Inventories	83,990	1,956,602	72,222	49,901	1,069,090	3,231,805	-
Prepaid items	-	-	8,661	102,269	124,489	235,419	503,381
Total current assets	<u>9,443,405</u>	<u>18,952,583</u>	<u>1,292,735</u>	<u>586,412</u>	<u>3,673,151</u>	<u>33,948,286</u>	<u>25,106,077</u>
Noncurrent Assets:							
Restricted:							
Cash and cash equivalents	5,560,504	74,585,214	-	1,661,306	-	81,807,024	-
Investments	3,848,698	2,938,417	-	-	-	6,787,115	-
Prepaid items	274,550	1,068,691	-	-	-	1,343,241	-
Total restricted assets	<u>9,683,752</u>	<u>78,592,322</u>	<u>-</u>	<u>1,661,306</u>	<u>-</u>	<u>89,937,380</u>	<u>-</u>
Capital Assets:							
Land	37,627,729	996,201	6,147,743	-	1,940,407	46,712,080	-
Construction in progress	4,224,159	40,673,405	39,254	-	214,255	45,151,073	-
Buildings	72,417,921	-	88,781,632	44,384,632	11,697,294	217,281,479	-
Improvements other than buildings	105,938,113	-	3,545,299	161,472	868,530	110,513,414	-
Equipment	7,516,115	19,894,732	8,028,957	5,187,065	19,457,512	60,084,381	-
Distribution and collection systems	-	680,760,882	-	-	-	680,760,882	-
Less accumulated depreciation	<u>(102,949,684)</u>	<u>(259,460,854)</u>	<u>(23,775,155)</u>	<u>(12,139,717)</u>	<u>(17,094,200)</u>	<u>(415,419,610)</u>	<u>-</u>
Total capital assets (net of accumulated depreciation)	<u>124,774,353</u>	<u>482,864,366</u>	<u>82,767,730</u>	<u>37,593,452</u>	<u>17,083,798</u>	<u>745,083,699</u>	<u>-</u>
Total noncurrent assets	<u>134,458,105</u>	<u>561,456,688</u>	<u>82,767,730</u>	<u>39,254,758</u>	<u>17,083,798</u>	<u>835,021,079</u>	<u>-</u>
Total assets	<u>143,901,510</u>	<u>580,409,271</u>	<u>84,060,465</u>	<u>39,841,170</u>	<u>20,756,949</u>	<u>868,969,365</u>	<u>25,106,077</u>
DEFERRED OUTFLOWS OF RESOURCES							
Deferred amount on refunding	<u>850,757</u>	<u>3,136,753</u>	<u>-</u>	<u>2,776,833</u>	<u>-</u>	<u>6,764,343</u>	<u>-</u>
Total deferred outflows of resources	<u>850,757</u>	<u>3,136,753</u>	<u>-</u>	<u>2,776,833</u>	<u>-</u>	<u>6,764,343</u>	<u>-</u>

	Business-type Activities					Total	Governmental Activities Internal Service Funds
	Enterprise Funds						
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds		
LIABILITIES							
Current Liabilities:							
Accounts payable	1,160,854	2,736,686	602,872	210,948	529,179	5,240,539	360,678
Accrued liabilities	692,070	1,396,380	100,052	361,309	228,842	2,778,653	-
Accrued interest payable	1,012,666	555,163	-	34,425	-	1,602,254	-
Due to other funds	-	684,324	-	23,329	-	707,653	2,361,478
Unearned revenue	227,517	-	-	-	27,200	254,717	-
Customer deposits	67,569	653,679	108,806	15,893	-	845,947	-
Compensated absences	24,088	105,297	-	-	255,962	385,347	1,110
Claims and judgments	-	-	-	-	-	-	18,024,408
Leases payable	-	612,130	-	-	17,529	629,659	-
Revenue bonds and notes payable, net	1,460,000	11,311,601	-	710,900	-	13,482,501	-
Total current liabilities	4,644,764	18,055,260	811,730	1,356,804	1,058,712	25,927,270	20,747,674
Noncurrent Liabilities:							
Accrued liabilities	-	1,514,064	-	-	-	1,514,064	-
Claims and judgments	-	-	-	-	-	-	24,961,276
Compensated absences	139,320	513,643	-	-	29,352	682,315	7,233
Leases payable	-	1,658,396	-	-	35,738	1,694,134	-
Net OPEB obligation	4,277,772	16,621,263	-	-	1,283,891	22,182,926	-
Derivative instrument liability	-	10,380,695	-	-	-	10,380,695	-
Revenue bonds and notes payable, net	31,910,000	229,290,667	-	39,985,300	-	301,185,967	-
Total noncurrent liabilities	36,327,092	259,978,728	-	39,985,300	1,348,981	337,640,101	24,968,509
Total liabilities	40,971,856	278,033,988	811,730	41,342,104	2,407,693	363,567,371	45,716,183
NET POSITION (DEFICIT)							
Net investment in capital assets	97,950,064	325,844,804	82,767,730	117,680	17,030,531	523,710,809	-
Restricted for debt service	3,960,404	-	-	-	-	3,960,404	-
Unrestricted (deficit)	1,869,943	(20,332,768)	481,005	1,158,219	1,318,725	(15,504,876)	(20,610,106)
Total net position (deficit)	\$ 103,780,411	\$ 305,512,036	\$ 83,248,735	\$ 1,275,899	\$ 18,349,256	\$ 512,166,337	\$ (20,610,106)

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014

	Business-type Activities					Governmental Activities Internal Service Funds	
	Enterprise Funds						
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds		Total
OPERATING REVENUES							
Charges for services	\$ 10,857,000	\$ 74,519,873	\$ 2,511,413	\$ 11,208,766	\$ 4,169,979	\$ 103,267,031	\$ 40,031,904
Miscellaneous	<u>104,308</u>	<u>739,409</u>	<u>41,371</u>	<u>74,262</u>	<u>552,349</u>	<u>1,511,699</u>	<u>4,573,189</u>
Total operating revenues	<u>10,961,308</u>	<u>75,259,282</u>	<u>2,552,784</u>	<u>11,283,028</u>	<u>4,722,328</u>	<u>104,778,730</u>	<u>44,605,093</u>
OPERATING EXPENSES							
Personal services	5,300,517	15,699,212	1,681,424	-	9,792,559	32,473,712	337,853
Contractual services and other expenses	1,519,572	8,607,605	1,415,303	8,352,502	1,962,616	21,857,598	5,865,497
Utilities	1,062,708	4,562,710	694,453	573,844	317,723	7,211,438	-
Repairs and maintenance	383,075	2,222,565	396,942	605,624	93,639	3,701,845	-
Materials and supplies	294,533	7,371,892	90,422	-	3,869,041	11,625,888	9,476
Claims	-	-	-	-	-	-	49,907,102
Depreciation	<u>4,908,747</u>	<u>16,069,694</u>	<u>2,823,746</u>	<u>1,338,563</u>	<u>2,108,435</u>	<u>27,249,185</u>	<u>-</u>
Total operating expenses	<u>13,469,152</u>	<u>54,533,678</u>	<u>7,102,290</u>	<u>10,870,533</u>	<u>18,144,013</u>	<u>104,119,666</u>	<u>56,119,928</u>
Operating income (loss)	<u>(2,507,844)</u>	<u>20,725,604</u>	<u>(4,549,506)</u>	<u>412,495</u>	<u>(13,421,685)</u>	<u>659,064</u>	<u>(11,514,835)</u>
NONOPERATING REVENUES							
(EXPENSES)							
Investment earnings (loss)	31,536	(1,348,250)	475	-	2,221	(1,314,018)	79,284
Interest expense	(2,145,103)	(7,028,529)	-	(1,278,503)	(990)	(10,453,125)	-
Intergovernmental	225,894	854,957	-	-	4,405,308	5,486,159	-
Passenger facility charges	875,883	-	-	-	-	875,883	-
Bond issuance costs	-	(1,765,172)	-	-	-	(1,765,172)	-
Loss on disposal of capital assets	<u>(1,504)</u>	<u>(27,528)</u>	<u>-</u>	<u>-</u>	<u>(235,462)</u>	<u>(264,494)</u>	<u>-</u>
Net nonoperating revenues (expenses)	<u>(1,013,294)</u>	<u>(9,314,522)</u>	<u>475</u>	<u>(1,278,503)</u>	<u>4,171,077</u>	<u>(7,434,767)</u>	<u>79,284</u>
Income (loss) before contributions and transfers	(3,521,138)	11,411,082	(4,549,031)	(866,008)	(9,250,608)	(6,775,703)	(11,435,551)
Capital contributions	7,713,625	628,980	-	-	469,364	8,811,969	-
Transfers in	-	12,685,064	1,736,600	-	6,885,416	21,307,080	-
Transfers out	<u>-</u>	<u>(1,435,000)</u>	<u>-</u>	<u>-</u>	<u>(2)</u>	<u>(1,435,002)</u>	<u>-</u>
Change in net position	4,192,487	23,290,126	(2,812,431)	(866,008)	(1,895,830)	21,908,344	(11,435,551)
Total net position-beginning	<u>99,587,924</u>	<u>282,221,910</u>	<u>86,061,166</u>	<u>2,141,907</u>	<u>20,245,086</u>	<u>490,257,993</u>	<u>(9,174,555)</u>
Total net position-ending	<u>\$ 103,780,411</u>	<u>\$ 305,512,036</u>	<u>\$ 83,248,735</u>	<u>\$ 1,275,899</u>	<u>\$ 18,349,256</u>	<u>\$ 512,166,337</u>	<u>\$ (20,610,106)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014

	Business-type Activities Enterprise Funds					Total	Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds		
Cash flows from operating activities:							
Receipts from operations	\$ 10,797,629	\$ 74,903,533	\$ 2,511,204	\$ 11,085,290	\$ 4,163,786	\$ 103,461,442	\$ 45,157,971
Payments to suppliers	(3,006,346)	(27,878,696)	(2,529,987)	(9,518,162)	(6,119,157)	(49,052,348)	(6,415,701)
Payments to employees	(4,777,091)	(13,439,548)	(1,670,025)	-	(9,659,240)	(29,545,904)	(335,608)
Claims	-	-	-	-	-	-	(45,795,608)
Other receipts	104,308	739,409	41,371	74,262	543,413	1,502,763	-
Other payments	(292,200)	(2,760,400)	-	-	(57,000)	(3,109,600)	-
Net cash provided by (used in) operating activities	<u>2,826,300</u>	<u>31,564,298</u>	<u>(1,647,437)</u>	<u>1,641,390</u>	<u>(11,128,198)</u>	<u>23,256,353</u>	<u>(7,388,946)</u>
Cash flows from noncapital financing activities:							
Cash bond	-	(96)	-	-	-	(96)	-
Transfers out	-	(1,435,000)	-	-	-	(1,435,000)	-
Intergovernmental	225,894	854,957	-	-	4,398,940	5,479,791	-
Transfers in	-	12,685,064	1,736,600	-	6,860,076	21,281,740	-
Interest expense on operations	-	-	-	(11,610)	(990)	(12,600)	-
Net cash provided by (used in) noncapital financing activities	<u>225,894</u>	<u>12,104,925</u>	<u>1,736,600</u>	<u>(11,610)</u>	<u>11,258,026</u>	<u>25,313,835</u>	<u>-</u>
Cash flows from capital and related financing activities:							
Acquisition and construction of capital assets	(7,004,480)	(24,773,577)	(52,280)	(431,339)	(402,952)	(32,664,628)	-
Principal paid on debt	(1,380,000)	(14,233,400)	-	(654,200)	(17,308)	(16,284,908)	-
Transfers out	-	-	-	-	(2)	(2)	-
Interest paid on debt	(2,077,506)	(6,575,608)	-	(1,196,338)	-	(9,849,452)	-
Capitalized lease payment	-	(603,893)	-	-	-	(603,893)	-
Proceeds from bond issuance	-	82,337,732	-	-	-	82,337,732	-
Payment of bond issuance cost	-	(833,233)	-	-	-	(833,233)	-
Payment used in refunded revenue bonds issued	-	(947,000)	-	-	-	(947,000)	-
Payment of bonds prepaid insurance	-	(201,724)	-	-	-	(201,724)	-
Capital grants	6,654,893	-	-	-	389,473	7,044,366	-
Contributed capital by others	46,550	-	-	-	6,902	53,452	-
Passenger facility charges	992,437	-	-	-	-	992,437	-
Net cash provided by (used in) capital and related financing activities	<u>(2,768,106)</u>	<u>34,169,297</u>	<u>(52,280)</u>	<u>(2,281,877)</u>	<u>(23,887)</u>	<u>29,043,147</u>	<u>-</u>

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014

	Business-type Activities Enterprise Funds					Total	Governmental Activities Internal Service Funds
	Municipal and Regional Airports	Water and Sewerage	Convention Center	Convention Center Hotel	Other Enterprise Funds		
Cash flows from investing activities:							
Purchase of investments	(857,673)	-	(26,509)	-	(184,645)	(1,068,827)	(2,294,784)
Proceeds from sale and maturity of investments	388	595	-	326,660	-	327,643	5,032,600
Interest on investments	31,151	10,892	475	-	2,221	44,739	120,107
Net cash provided by (used in) investing activities	(826,134)	11,487	(26,034)	326,660	(182,424)	(696,445)	2,857,923
Net increase (decrease) in cash and cash equivalents	(542,046)	77,850,007	10,849	(325,437)	(76,483)	76,916,890	(4,531,023)
Cash and cash equivalents, beginning of year	8,650,906	5,550,239	732,088	1,986,743	898,719	17,818,695	15,580,730
Cash and cash equivalents, end of year	<u>\$ 8,108,860</u>	<u>\$ 83,400,246</u>	<u>\$ 742,937</u>	<u>\$ 1,661,306</u>	<u>\$ 822,236</u>	<u>\$ 94,735,585</u>	<u>\$ 11,049,707</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:							
Operating income (loss)	<u>\$ (2,507,844)</u>	<u>\$ 20,725,604</u>	<u>\$ (4,549,506)</u>	<u>\$ 412,495</u>	<u>\$ (13,421,685)</u>	<u>\$ 659,064</u>	<u>\$ (11,514,835)</u>
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:							
Depreciation	4,908,747	16,069,694	2,823,746	1,338,563	2,108,435	27,249,185	-
(Increase)Decrease in assets:							
Receivables	(35,760)	355,119	(22,288)	(129,536)	(10,520)	157,015	(655,929)
Due from other funds	-	-	-	-	50,515	50,515	1,208,807
Inventories	(9,091)	(242,197)	(1,661)	(90)	(34,145)	(287,184)	-
Prepaid items	-	-	(7,556)	3,071	152,836	148,351	7,059
Increase(Decrease) in liabilities:							
Accounts payable	(29,331)	(1,206,258)	76,350	(107,103)	42,196	(1,224,146)	(369,002)
Accrued liabilities	(46,349)	(925,043)	7,915	117,930	11,902	(833,645)	4,111,494
Net OPEB obligation	516,888	2,196,773	-	-	122,421	2,836,082	-
Due to other funds	-	(5,471,789)	-	-	(93,571)	(5,565,360)	(178,785)
Unearned revenue	14,511	-	-	-	(56,182)	(41,671)	-
Customers' deposits	7,991	29,463	22,079	6,060	-	65,593	-
Compensated absences	6,538	32,932	3,484	-	(400)	42,554	2,245
Total adjustments	<u>5,334,144</u>	<u>10,838,694</u>	<u>2,902,069</u>	<u>1,228,895</u>	<u>2,293,487</u>	<u>22,597,289</u>	<u>4,125,889</u>
Net cash provided by (used in) operating activities	<u>\$ 2,826,300</u>	<u>\$ 31,564,298</u>	<u>\$ (1,647,437)</u>	<u>\$ 1,641,390</u>	<u>\$ (11,128,198)</u>	<u>\$ 23,256,353</u>	<u>\$ (7,388,946)</u>

Non-cash investing, capital and financing activities:

The Municipal and Regional Airports had a loss on disposal of capital assets of \$1,504.

The Water and Sewerage Fund had \$629,980 in capital contributions, \$27,528 in loss on disposal of capital assets, and an investment loss of \$1,359,141 due to the change in fair value of the derivative instrument. Refunding bonds in the amount of \$75,835,000 with a premium of \$9,793,379 were issued with proceeds going directly to paying and escrow agents for defeasance of prior bonds. Issuance costs of \$920,155, prepaid insurance of \$266,251 and deferred charge on refunding \$2,823,327 were recorded. The City contributed \$947,000 to complete the transactions.

The Shreveport Area Transit System had a loss on disposal of capital assets of \$235,461.

The Golf fund had a loss on disposal of capital assets of \$1.

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
December 31, 2014

ASSETS	Employee Retirement Funds
Cash and cash equivalents	\$ 813,193
Receivables:	
Interest and dividends receivable	181,968
Accounts receivable	86,372
Prepaid items	475,279
Investments, at fair value:	
U.S. government obligations	3,794,271
Investment pool	260,259
Mutual funds	231,291,471
Domestic corporate bonds	3,927,836
Domestic equities	4,525,225
International equities	2,214,959
Total investments	246,014,021
Other assets:	
Cash surrender value of life insurance policies	6,997,953
Total assets	254,568,786
 LIABILITIES	
Due to other funds	21,272,291
Employees' deposits held in escrow	1,922,979
Total liabilities	23,195,270
 Net position restricted for pensions	\$ 231,373,516

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014

	<u>Employee Retirement Funds</u>
ADDITIONS	
Contributions:	
Employer	\$ 8,030,635
Plan members	<u>5,156,403</u>
Total contributions	<u>13,187,038</u>
Investment earnings:	
Net appreciation in fair value of investments	13,444,834
Interest	292,601
Dividends	<u>416,552</u>
Total investment earnings	14,153,987
Less investment expense	<u>1,283,731</u>
Net investment earnings	<u>12,870,256</u>
Life insurance proceeds	<u>970,000</u>
Miscellaneous	<u>16,628</u>
Total additions	<u>27,043,922</u>
DEDUCTIONS	
Benefits	25,924,830
Refund of member contribution	1,337,188
Administrative expenses	131,262
Life insurance premiums	<u>819,086</u>
Total deductions	<u>28,212,366</u>
Change in net position	(1,168,444)
Net position restricted for pensions	
Beginning of year	<u>232,541,960</u>
End of year	<u>\$ 231,373,516</u>

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF NET POSITION
COMPONENT UNITS
DECEMBER 31, 2014

	Shreveport Home Mortgage Authority	City Courts	City Marshal	Downtown Development Authority	Metropolitan Planning Commission	Total
ASSETS						
Cash and cash equivalents	\$ 1,380,235	\$ 5,307,283	\$ 1,803,527	\$ 877,220	\$ 100,651	\$ 9,468,916
Investments	3,629,190	-	-	-	-	3,629,190
Receivables, net	8,305	40,594	-	775,622	-	824,521
Due from primary governments	-	-	-	-	16,814	16,814
Prepaid items	-	5,542	-	19,616	-	25,158
Notes receivable	3,605,000	-	-	-	-	3,605,000
Capital assets:						
Land	-	-	-	80,000	704,514	784,514
Other capital assets, net of depreciation	-	208,922	412,031	935,340	132,968	1,689,261
Total assets	<u>8,622,730</u>	<u>5,562,341</u>	<u>2,215,558</u>	<u>2,687,798</u>	<u>954,947</u>	<u>20,043,374</u>
DEFERRED OUTFLOWS OF RESOURCES						
Deferred charge on refunding	-	-	-	89,488	-	89,488
Total deferred outflows of resources	-	-	-	<u>89,488</u>	-	<u>89,488</u>
LIABILITIES						
Accounts payable	-	31,440	43,467	4,279	42,185	121,371
Accrued liabilities	15,999	-	-	24,464	-	40,463
Due to other governments	-	-	-	-	75,280	75,280
Unearned income	-	-	-	774,343	-	774,343
Noncurrent liabilities:						
Due within one year	488,384	-	-	87,444	-	575,828
Due in more than one year	5,125,954	-	-	794,717	-	5,920,671
Total liabilities	<u>5,630,337</u>	<u>31,440</u>	<u>43,467</u>	<u>1,685,247</u>	<u>117,465</u>	<u>7,507,956</u>
NET POSITION						
Net investments in capital assets	-	208,922	412,031	986,205	837,482	2,444,640
Restricted for:						
Debt service	316,900	-	-	-	-	316,900
Other purposes	-	1,565,673	-	185,794	-	1,751,467
Unrestricted	<u>2,675,493</u>	<u>3,756,306</u>	<u>1,760,060</u>	<u>(79,960)</u>	-	<u>8,111,899</u>
Total net position	<u>\$ 2,992,393</u>	<u>\$ 5,530,901</u>	<u>\$ 2,172,091</u>	<u>\$ 1,092,039</u>	<u>\$ 837,482</u>	<u>\$ 12,624,906</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STATEMENT OF ACTIVITIES
COMPONENT UNITS
FOR THE YEAR ENDED DECEMBER 31, 2014

	<u>Expenses</u>	<u>Program Revenues</u>	
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>
Shreveport Home Mortgage Authority			
Mortgage Operations	\$ 298,743	\$ 293,329	\$ -
City Courts			
Judicial	4,465,975	717,384	-
City Marshal			
Judicial	2,108,978	682,023	-
Downtown Development Authority			
Downtown development	750,326	-	50,000
Streetscape program	340,811	298,076	-
Parking program	365,500	364,400	-
Interest on long-term debt	95,740	-	-
Total Downtown Development Authority	1,552,377	662,476	50,000
Metropolitan Planning Commission			
Planning and zoning	1,602,951	273,441	189,200
	<u>\$ 10,029,024</u>	<u>\$ 2,628,653</u>	<u>\$ 239,200</u>

General Revenues:

Property taxes levied for general purposes

Investment earnings

Payment from City of Shreveport

Miscellaneous

Total general revenues (expense)

Change in Net Position

Net position - beginning - as restated - see note IV.H.

Net position - ending

The accompanying notes are an integral part of the financial statements.

**Net(Expenses) Revenues and
Changes in Net Position**

<u>Shreveport Home Mortgage Authority</u>	<u>City Courts</u>	<u>City Marshal</u>	<u>Downtown Development Authority</u>	<u>Metropolitan Planning Commission</u>	<u>Total</u>
\$ (5,414)					\$ (5,414)
	\$ (3,748,591)				(3,748,591)
		\$ (1,426,955)			(1,426,955)
			\$ (700,326)		(700,326)
			(42,735)		(42,735)
			(1,100)		(1,100)
			<u>(95,740)</u>		<u>(95,740)</u>
			(839,901)		(839,901)
				<u>(1,140,310)</u>	<u>(1,140,310)</u>
<u>(5,414)</u>	<u>(3,748,591)</u>	<u>(1,426,955)</u>	<u>(839,901)</u>	<u>(1,140,310)</u>	<u>(7,161,171)</u>
-	-	-	808,119	-	808,119
36,075	9,574	4,873	3,121	-	53,643
-	3,247,473	1,555,236	-	1,126,802	5,929,511
-	<u>7,851</u>	-	<u>59,248</u>	-	<u>67,099</u>
<u>36,075</u>	<u>3,264,898</u>	<u>1,560,109</u>	<u>870,488</u>	<u>1,126,802</u>	<u>6,858,372</u>
30,661	(483,693)	133,154	30,587	(13,508)	(302,799)
<u>2,961,732</u>	<u>6,014,594</u>	<u>2,038,937</u>	<u>1,061,452</u>	<u>850,990</u>	<u>12,927,705</u>
<u>\$ 2,992,393</u>	<u>\$ 5,530,901</u>	<u>\$ 2,172,091</u>	<u>\$ 1,092,039</u>	<u>\$ 837,482</u>	<u>\$ 12,624,906</u>



**CITY OF SHREVEPORT, LOUISIANA
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2014**

I. Summary of Significant Accounting Policies

The accounting policies of the City of Shreveport conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. The Financial Reporting Entity

The City of Shreveport (the "City") was incorporated in 1839, under the provisions of Louisiana R.S. 33:1. In May of 1978, the present City Charter was adopted which established a mayor-council form of government. The City provides a full range of municipal services as authorized by the charter. These include police and fire protection, emergency medical services, public works (streets and waste collection), public improvements, water and sewer services, parks and recreation, planning and zoning, public transportation, social, cultural and general administrative services.

The basic criterion for determining whether another governmental organization should be included in a primary governmental unit's reporting entity for basic financial statements is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and the ability of the primary government to impose its will on the organization, or if there is a financial benefit/burden relationship. In addition, an organization which is fiscally dependent on the primary government and there is a financial benefit/burden relationship, should be included in its reporting entity.

The financial statements present the City of Shreveport (the primary government) and its component units. The operations of the Shreveport Municipal and Regional Airports and the Shreveport Area Transit System are included as a part of the primary government. The discrete component units discussed below are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. There are no blended component units in the City.

Discretely Presented Component Units

The component units' columns in the government-wide financial statements include the financial data of the City's component units. They are reported in a separate column to emphasize that they are legally separate from the City.

City Courts

The City Courts have jurisdiction over all violations of City ordinances and state misdemeanor cases. The Courts were created by special legislative act. Their jurisdiction includes the incorporated area of the City of Shreveport plus the fourth ward of Caddo Parish. City judges are elected and cannot be removed by City officials. The City Courts are fiscally dependent on the City of Shreveport and there is a financial benefit/burden relationship. The City has the ability to modify or approve their budget which comes from the General Fund. There are certain funds collected by the City Courts, pursuant to state statute, which are under the control of the courts. The City Courts serve the citizenry of the City of Shreveport plus Ward Four of Caddo Parish.

City Marshal

The City Marshal is the executive officer of the City Courts. The Marshal has the power of a sheriff in the execution of the courts' orders and mandates in making requests and preserving the peace. The City Marshal is an elected official. The City Marshal is fiscally dependent on the City of Shreveport and there is a financial benefit/burden relationship. The City has the ability to modify or approve the budget which comes from the General Fund. Certain funds are collected such as court costs, pursuant to state statute, which are under the control of the City Marshal. The City Marshal serves the citizenry of the City of Shreveport plus Ward Four of Caddo Parish.

Downtown Development Authority

The Downtown Development Authority was established by an ordinance of the City of Shreveport to provide for the revitalization of downtown Shreveport. Its purpose is to coordinate the efforts of the public and private sectors for the economic and overall development of the Downtown Development District. The Downtown Development District is a special taxing district within the City of Shreveport created by an act of the State legislature. The City Council appoints the seven voting members of the Authority. The Authority must submit to the City Council its proposals, programs and recommendations for the levy of special ad valorem taxes. The City has the ability to modify or approve the budget of the Authority and its plan of work. The Authority's governing body is not substantively the same as the City's. The Authority provides services for a limited area of the City of Shreveport, which consists basically of the downtown area.

Metropolitan Planning Commission

The Metropolitan Planning Commission is responsible for the orderly, physical development of the City of Shreveport and the surrounding planning area. The Commission makes recommendations to the City Council and the Parish Commission. The Metropolitan Planning Commission consists of nine members with four appointed by both the City of Shreveport and the Caddo Parish Commission and one member elected by joint action of the governing authorities. Although the Commission is legally separate, the City acts as its fiscal agent and has the authority to modify and approve its budget. The Metropolitan Planning Commission is fiscally dependent on the City and there is a financial benefit/burden relationship due to the General Fund subsidy of the majority of their operating budget. The Metropolitan Planning Commission serves the citizenry of the City of Shreveport.

Shreveport Home Mortgage Authority

The Shreveport Home Mortgage Authority is a public trust, created by state statute, with the City of Shreveport as beneficiary. The Authority is authorized to undertake various programs to assist in the financing of housing for persons of low to moderate income in the City of Shreveport. There are five trustees that are appointed by the City Council for terms of five years. Per the terms of the trust indenture, the City has no power to transact business for the trustees nor to control or direct the actions of the trustees. The City is entitled solely to the benefits of the trust, and at the termination of the trust it shall receive the residual assets of the trust. The City cannot access the organization's funds at will, although there is some ability to access them at the discretion of the Authority. The City is financially accountable since it appoints all of the governing body and there is a potential for Shreveport Home Mortgage Authority to provide specific financial benefits to the City. The Shreveport Home Mortgage Authority serves the citizenry of the City of Shreveport.

Shreveport Convention Center Hotel Authority

The Shreveport Convention Center Hotel Authority is a public trust, created by state statute, with the City of Shreveport as beneficiary. The Authority is authorized to oversee the development and operation of the Shreveport Convention Center Hotel for the purpose of furthering economic development. There are five appointed trustees. The trustees are the Mayor, Chief Administrative Officer, City Council President, City Council Vice-President, and a citizen chosen at the discretion of the Mayor and approved by the City Council. The term of the Trustees shall be for as long as they hold the office enumerated, and the term of the citizen shall run concurrently with the mayoral term. Per the terms of the trust indenture, the City has no power to transact business for the trustees nor to control or direct the actions of the trustees. The City cannot access the Authority's resources but is the beneficiary of the residual assets on the termination of the trust. The City may provide financial support in the form of interim financing or guarantee of the Authority's debt. The boards are not substantively the same as the City. The Authority serves the citizenry of the City of Shreveport. The trust was created in 2002 but has had no reportable transactions through the year ended December 31, 2014.

The Metropolitan Planning Commission does not issue separate financial statements. The government-wide financial statements are presented within the basic financial statements. The fund financial statements are included as supplementary information within the section entitled Discretely Presented Component Unit. Complete financial statements of the other individual component units may be obtained from their respective administrative offices.

Administrative Offices:

City Courts
1244 Texas Avenue
Shreveport, Louisiana 71101

Shreveport Home Mortgage Authority
1215 Hawn Avenue
Shreveport, Louisiana 71107

City Marshal
1244 Texas Avenue
Shreveport, Louisiana 71101

Downtown Development Authority
400 Edwards Street
Shreveport, Louisiana 71101

Related Organization

Shreveport Housing Authority

The Authority was created by State statute and it is legally separate from the City. The Mayor appoints the five commissioners; however, the City cannot impose its will on the Authority since it does not have the ability to modify or approve the budget or overrule or modify the decisions of the commissioners. The Authority is fiscally independent and no financial benefit or burden relationship exists with the City. Therefore, it is not included in the City's financial statements.

Jointly Governed Organization

Caddo-Shreveport Sales and Use Tax Commission

The Commission is an independent agency which collects sales taxes. It is legally separate from the City. The Commission is a jointly governed organization. The City does not retain an ongoing financial interest or responsibility in its operations. It is not included in the City's financial statements.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function of governmental activities and different business-type activities are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or program. Program revenues include 1) fees, fines, and charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or program and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or program. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For property taxes, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. For revenues other than property taxes, the City considers them to be available if they are collected within 90 days of the end of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only when payment is due.

Property taxes, sales taxes, franchise taxes, and interest associated with the current period are all considered to be susceptible to accrual and so have been recognized as revenues of the current period. All other revenue items except landfill fees are considered to be measurable and available only when cash is received by the government.

The City reports the following major governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Debt Service Fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The 2014 General Obligation Bonds Fund accounts for proceeds of bonds issued for the purpose of constructing, acquiring and improving the water and sewer system, parks and recreation, police, fire, finance and streets and drainage.

The City reports the following major proprietary funds:

The Water and Sewerage Fund accounts for the activities involved in operating the sewerage treatment plant, sewerage pumping stations and collection systems, and the water distribution system.

The Municipal and Regional Airports Fund accounts for the activities involved in operating the City's two airports.

The Convention Center Fund accounts for the conventions, conferences and rentals of the convention center.

The Convention Center Hotel Fund accounts for the activities involved in the operations of the hotel, which is separately operated and adjacent to the convention center.

Additionally, the City reports the following fund types:

Internal Service Funds account for health care and risk management services provided to other departments on a cost reimbursement basis.

The Fiduciary Funds account for the activities of the Firemen's Pension and Relief Fund, the Policemen's Pension and Relief Fund and the Employee's Retirement System, which accumulate resources for pension benefit payments to qualified employees.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the government's water and sewerage function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned. The City does not use an indirect cost allocation system. However, the General Fund charges certain funds an administrative overhead charge based on a cost allocation plan. This is eliminated like a reimbursement and reduces the revenue and expense in the General Fund.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and the internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available, it is the City's policy for the government-wide and propriety fund financial statements to use restricted – net position first, followed by unrestricted – net position.

Use of Estimates – The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows, liabilities, deferred inflows, and disclosure of contingent assets and liabilities at the date of the financial statements along with reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from estimates.

D. Assets, liabilities, deferred outflows/inflows of resources, and net position/fund balance

1. Cash, Cash Equivalents and Investments

The City maintains a pooled cash and investment account that is available for use by all funds, except those restricted by state statutes or other legal requirements. Each fund's positive equity in the pooled cash and investment account is presented as cash and cash equivalents and investments on the balance sheet or statement of net position. Negative equity balances have been reclassified and are reflected as due to/from other funds. Interest income and expense are allocated to the various funds based upon their average daily equity balances.

Investments are reported at fair value based on quoted market prices. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Interest is accrued as earned. For purposes of the Statement of Cash Flows, the City considers all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash equivalents.

The City has investment policies for the primary government and its fiduciary funds. The fiduciary funds are the Employees' Retirement System, the Policemen's Pension and Relief Fund, and the Firemen's Pension and Relief Fund.

The primary government's investments are made in accordance with Louisiana Revised Statutes and are further defined in the City's investment policy which has been approved by the Mayor and Chief Administrative Officer and implements Section 26-55 of the City Code.

The State authorized investments are as follows:

1. U.S. Treasury obligations
2. U.S. government agencies
3. U.S. government instrumentalities
4. Collateralized repurchase agreements
5. Collateralized certificates of deposit with Louisiana domiciled institutions
6. Collateralized interest bearing bank accounts
7. Mutual or trust funds which are registered with the Securities and Exchange Commission which have underlying investments consisting of and limited to securities of the U.S. government or its agencies
8. Guaranteed investment contracts issued by a bank, financial institution, insurance company or other entity having one of the two highest short-term rating categories of either Standard and Poor's Corporation or Moody's Investors Service
9. Investment grade (A-1/P-1) commercial paper of domestic U.S. corporations
10. Louisiana Asset Management Pool (LAMP)
11. Any other investments allowed by state statute for local governments

LAMP, a local government investment pool, is administered by LAMP, Inc., a non-profit corporation organized under the laws of the State of Louisiana, which was formed by an initiative of the State Treasurer in 1993. While LAMP is not required to be a registered investment company under the Investment Company Act of 1940, its investment policies are similar to those established by Rule 2a7, which governs registered money market funds. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term, high-quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest. Accordingly, LAMP investments are restricted to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies, enterprises, or instrumentalities, as well as repurchase agreements collateralized by those securities. The dollar weighted average portfolio maturity of LAMP assets is restricted to not more than 90 days, and consists of no securities with a maturity in excess of 397 days. The fair value of investments is determined on a weekly basis to monitor any variances between amortized cost and fair value. For purposes of determining participants' shares, investments are valued at amortized cost. The fair value of the participants' position is the same as the value of the pool shares. LAMP is designed to be highly liquid to give its participants immediate access to their account balances.

In addition to the above types of securities, the Employees' Retirement System is authorized by a separate investment policy in accordance with Article II, Chapter 66 of the City Code or Ordinances to invest in the following with a mix of 60% equities and 40% fixed:

1. Domestic securities registered with the Securities and Exchange Commission and traded on a recognized U.S. stock exchange or over-the-counter market. Equity securities include common stocks, real estate securities and securities convertible into common stock of U.S.-based companies. Individual convertible securities should be rated "B" or higher at the time of purchase.
2. International securities registered (or filed) with the Securities and Exchange Commission and traded on a recognized national exchange or over-the-counter market. Non-U.S. dollar denominated equity securities traded on recognized exchanges or over-the-counter markets outside the U.S. may also be purchased.
3. Fixed income securities in the form of bonds, notes, securitized mortgages, collateralized mortgage obligations, asset-backed securities, taxable municipal bonds and preferred stock. Fixed income securities shall be rated "BBB" or higher at the time of purchase except for asset-backed securities, mortgage-backed securities, and collateralized mortgage obligations which shall be rated "AAA" at the time of purchase. The minimum dollar-weighted average credit quality rating of the fixed income portfolio should be "AA". The maximum effective maturity of any single issue should not exceed 30 years.
4. Cash reserves shall be held in the custodians' money market funds, short-term maturity treasury securities or high quality money market instruments.

The Policemen's Pension and Relief Fund is authorized by the Board of Trustees to invest in the same types of investments listed above with a mix of 55% equity 35% fixed and 10% alternative investments.

The Firemen's Pension and Relief Fund is authorized by the Board of Trustees to invest in the same types of investments listed above with a mix of 60% equity and 40% fixed.

2. Receivables and Payables

All outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Within the City's Water and Sewerage Fund, an estimated amount has been recorded for services rendered but not yet billed as of the close of the year. The receivable was computed by taking the cycle billings the City sent to its customers in January and prorating the amount of days applicable to the current year. All trade and property tax receivables are shown net of an allowance for uncollectibles.

3. Inventories and Prepaid Items

Inventories are valued at cost using the first in, first out (FIFO) method. Inventory in the General Fund consists of materials and supplies held for consumption. Inventories in the Enterprise Funds consist of pipes, meters, fittings and valves, repair materials, spare parts and items held for sale at the Municipal Golf Courses. Inventories are accounted for using the consumption method.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

4. Restricted Assets

Certain proceeds of the general obligation bonds and the enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net position because their use is limited by applicable bond covenants. The bond construction funds are used to report those proceeds of bond issuances that are restricted for use in construction. The bond and interest sinking funds are used to segregate resources accumulated for debt service payments over the next twelve months. The debt service reserve funds are used to report resources set aside to make up potential future deficiencies in the revenue bond current debt service account.

5. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$2,500 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

The total interest expense incurred by the Water and Sewerage Fund was \$7,293,508. Of this amount \$264,979 was included as the cost of capital assets in construction in progress.

Property, plant, and equipment of the primary government are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	10-50
Improvements other than buildings	10-50
Infrastructure	20-75
Distribution and collection systems	10-50
Equipment	3-20

6. Compensated Absences

It is the City's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. There is no liability for unpaid accumulated sick leave since the City does not have a policy to pay any amounts when employees separate from service with the City. All vacation pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

Vacation earned is based on the number of years of services as follows:

<u>Total Employment</u>	<u>Days Earned Per Year</u>
Less than five years	10
Five to ten years	12
Ten to fifteen years	15
Fifteen to twenty years	18
Twenty or more years	21

For classified employees, a maximum of 240 hours of accrued vacation leave can be vested and carried forward to succeeding calendar years. For non-classified employees, the maximum is 320 hours. All accrued sick leave credited to an employee can be carried forward to succeeding calendar years without limitation. Accumulated sick leave is forfeited at the time an employee terminates employment. However, accumulated sick leave is counted as creditable service at retirement if the employee has accumulated at least 175 hours.

7. Long-term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums, discounts, and gains (losses) on refunding are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount or deferred amount on refunding.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, when incurred. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Deferred Outflows/Inflows of Resources

The statement of net position will often report a separate section for deferred outflows and (or) deferred inflows of financial resources. Deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. Deferred inflows of resources represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources until that time.

All of the City's deferred outflows of resources on the statement of net position are a result of deferrals concerning bonded debt. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. Deferred amount on refunding of debt is reported in the deferred inflows or deferred outflow sections of the statement of net position. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

The governmental funds report unavailable revenues from property taxes. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

9. Fund Balance

Nonspendable Fund Balance

Nonspendable fund balance includes amounts that cannot be spent because they are not in spendable form or legally or contractually required to be maintained intact including inventories and endowments.

Restricted Fund Balance

Restricted fund balance includes amounts that are constrained for specific purposes which are externally imposed by creditors, grantors, contributors or laws or regulations of other governments or by law through constitutional provisions or enabling legislation.

Assigned Fund Balance

Assigned fund balance includes amounts that are intended to be used for specific purposes that are not considered restricted. Fund balance may be assigned by the Finance Director as provided through the City Charter.

Unassigned Fund Balance

Unassigned fund balance is the residual classification for the general fund which represents fund balance that has not been restricted or assigned. In other governmental funds, it represents a negative fund balance.

It is the City's policy to consider restricted fund balances to be used before using any of the components of unrestricted fund balances. Also, when the components of unrestricted fund balance can be used for the same purpose, assigned fund balance is used first followed by unassigned fund balance.

10. Net Position

The government-wide statement of net position reports \$231,200,021 of restricted assets, of which \$54,128,788 is restricted by enabling legislation.

E. Implementation of New Accounting Standard

The City implemented the following financial accounting and reporting standards issued by the Governmental Accounting Standards Board (GASB):

GASB Statement No. 67 – Financial Reporting for Pension Plans

The objective of this Statement is to improve financial reporting by state and local governmental pension plans. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. See Note IV.A.

II. Stewardship, Compliance, and Accountability

A. **Budgetary Information**

Prior to October 1, the Mayor files with the Clerk of Council a proposed operating budget for the fiscal year commencing the following January. The operating budget includes proposed expenditures and related financing sources. The City Council conducts public hearings and proposes adoption of the various budget ordinances. Prior to December 15, the City Council adopts the final budgets controlling the financial operations of the City for the ensuing fiscal year.

Legal budgetary control for operating budgets is exercised at the department/object class with the exception of the Community Development Department where control is exercised at the division/object class. The ordinances provide lump sum appropriation at the object level. The City Charter allows the Mayor to authorize the transfer of budgeted amounts from one activity to another within the same lump sum appropriation, within the same department with the exception of the Community Development Department where funds must be spent within the same division.

Budgetary transfers across department lines or between classes of lump sum appropriations must be approved by the City Council. During the year, the City Council approves several amendments to the budget. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year for the General, Debt Service, Special Revenue Funds (except for the Enrichment Fund), Capital Projects and Proprietary Funds. The capital project funds adopt project length budgets. The budgets for governmental funds are adopted on a basis substantially consistent with generally accepted accounting principles except for state supplemental pay for fire and police which is included but not budgeted in the General Fund.

All appropriations which are not expended or encumbered lapse at year end. Encumbrances outstanding at year end will be reappropriated and honored during the subsequent year.

Encumbrances outstanding at year end by fund.

General fund	\$ 7,302,573
Debt Service fund	-
2014 General Obligation Bond fund	-
Nonmajor governmental funds	<u>10,185,919</u>
Total encumbrances	<u>\$ 17,488,492</u>

Revisions were made to the following major governmental funds original budgets (expenditures including transfers out) as follows:

	<u>Original Budget Including Carry Forwards</u>	<u>Revisions</u>	<u>Final Revised Budget</u>
General Fund	\$ 212,004,468	\$ 718,015	\$ 212,722,483

Adjustments necessary to convert the revenues and expenditures of the General Fund at the end of the year on the budgetary basis to the GAAP basis are as follows:

<u>Revenues</u>	<u>General Fund</u>
Actual on the budgetary basis	\$ 196,317,585
Adjustment for state supplemental pay	<u>6,539,732</u>
GAAP basis	<u>\$ 202,857,317</u>

Expenditures (Including transfers out)

Actual on the budgetary basis	\$ 204,672,708
Adjustment for state supplemental pay	<u>6,539,732</u>
GAAP basis	\$ <u>211,212,440</u>

B. Excess of Expenditures over Appropriations

During 2014, based on the legally adopted level of control for budgetary purposes, the General Fund had excess expenditures over appropriations as follows:

General government	
Office of the Mayor	
Salaries, wages and employee benefits	\$ 12,667
Retirement benefits were not fully budgeted	
Finance	
Contractual services	42,232
Collection agency fees exceeded the budget	
Other unclassified	
Salaries, wages and employee benefits	618,148
Group insurance exceeded the budget	
Claims	346,865
Payments exceeded the amount budgeted	
Engineering	
Salaries, wages and employee benefits	67,338
Budget projections were too low	
Public works	
Contractual services	360,228
Landfill operating charges exceeded the budget	
Culture and recreations	
Salaries, wages and employee benefits	95,811
Overtime charges exceeded the budget	

C. Deficit Net Position

The Golf Fund, a nonmajor enterprise fund, had a deficit net position balance of \$929,772. The deficit was due to the accrual of Other Postemployment Benefits (OPEB) as described in Note IV.A.

The Retained Risk Fund, an internal service fund, had a deficit net position balance of \$19,388,189 which will be recovered through future charges to other funds.

The Employee Health Care Fund, an internal service fund, had a deficit net position balance of \$1,221,917 which will be recovered through future charges to other funds.

D. Deficit Fund Balance

The Riverfront Development Fund, a nonmajor governmental fund, had a deficit fund balance of \$1,578,868. The deficit was due to less than anticipated revenues and will be funded through 2015 budget amendments within the fund.

III. Detailed Notes on All Funds

A. Deposits and Investments

1. Investments – Primary Government excluding Fiduciary Funds

<u>Investment Type</u>	<u>Fair Value</u>
U.S. Treasuries	\$ 10,690,882
U.S. Instrumentalities	39,386,929
Money Market	217,515,044
LAMP	5,106,711
Capital One Investment Account	23,635,651
Certificates of Deposit	<u>592,569</u>
 Total	 \$ <u>296,927,786</u>

The fair value of \$50,670,380 for U.S. Treasuries and Instrumentalities and Certificates of Deposit, is classified on the Statement of Net Position as “Investments”. The money market amounts of \$217,515,044, LAMP \$5,106,711, and Capital One Investment Account \$23,635,651 are classified as “Cash and cash equivalents”.

<u>Investment Type</u>	<u>Fair Value</u>	<u>Investment Maturities (in years)</u>	
		<u>Less Than 1</u>	<u>1-3</u>
U.S. Treasuries	\$ 10,690,882	\$ 9,372,501	\$ 1,318,381
U.S. Instrumentalities	39,386,929	1,001,836	38,385,093
Certificates of Deposit	592,569	-	592,569
Money Market	217,515,044	217,515,044	-
LAMP	5,106,711	5,106,711	-
Capital One Investment Account	<u>23,635,651</u>	<u>23,635,651</u>	-
Total	\$ <u>296,927,786</u>	\$ <u>256,631,743</u>	\$ <u>40,296,043</u>

Interest rate risk. The City investment policy limits its exposure to declines in fair value by limiting investment maturities to 3 years from the date of settlement unless matched to a specific cash flow requirement. The City is exposed to interest rate risk on its pay fixed, receive variable rate swap. The City pays 3.56% and receives 70% of USD-LIBOR-BBA. A decrease in the variable rate increases the City’s interest expense. The swap had a negative fair value of \$10,380,695 at December 31, 2014 and is classified under noncurrent liabilities within the Water and Sewerage Fund as derivative instrument liability. The increase in the negative fair value for 2014 was \$1,359,141 and is classified as investment loss. The swap has a notional amount of \$72,850,000 and matures on October 1, 2026.

Credit risk. The standard of prudence to be used for managing the City’s assets is the “prudent investor” rule which states, “Investments shall be made with judgment and care under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation but for investment considering the probable safety of their capital as well as the probable income to be derived.” The City’s investment policy limits investments to those discussed previously. The investments in U.S. treasuries and instrumentalities were rated AA+ and Aaa, the Investment Agreements and Money Market investments were unrated and the LAMP investment was rated AAAM.

Concentration of credit risk. The City has no investments in one issuer greater than 5 percent except those backed by the full faith and credit of the U.S. Government.

Custodial credit risk – deposits. In the case of deposits; this is the risk that in the event of a bank failure, the City’s deposits may not be returned to it. The City’s policy is that banks holding deposits are required to pledge securities to fully collateralize these transactions. The pledged securities are held by another bank or through book entry in a

custodial account in the Federal Reserve System. The City must authorize in writing the release or substitution of the pledged securities.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The City’s policy is that all investments purchased by the City, except certificates of deposit, local government investment pools, and money market funds, will be delivered by book entry and will be held in third-party safekeeping by a City-approved custodian bank.

2. Investments – Fiduciary Funds

<u>Investment Type</u>	<u>Fair Value</u>
U.S. Treasuries	\$ 1,637,025
U.S. Instrumentalities	374,761
Asset-backed Securities	1,782,485
Corporate Bonds	3,927,836
Mutual Funds	57,889,214
Mutual Bond Funds	173,402,257
Investment Pool	260,259
Domestic Equities	4,525,225
International Equities	2,214,959
Money Market	<u>510,416</u>
Total	<u>\$246,524,437</u>

The fair value of \$246,014,021 is classified on the Statement of Fiduciary Net Position as “Investments”. The money market amounts of \$510,416 are classified as “Cash and Cash Equivalents”.

Investment Maturities (in years)

<u>Investment Type</u>	<u>Fair Value</u>	<u>Less Than 1</u>	<u>1-5</u>	<u>5-10</u>	<u>>10</u>
U.S. Treasuries	\$ 1,637,025	\$ 88,584	\$ 694,355	\$ 421,643	\$ 432,443
U.S. Instrumentalities	374,761	-	374,761	-	-
Asset-backed Securities	1,782,485	-	34,806	279,493	1,468,186
Corporate Bonds	3,927,836	994,155	1,861,135	524,119	548,427
Money Market	<u>510,416</u>	<u>510,416</u>	-	-	-
Total	<u>\$8,232,523</u>	<u>\$1,593,155</u>	<u>\$2,965,057</u>	<u>\$1,225,255</u>	<u>\$2,449,056</u>

S&P/Moody’s
Rating

	<u>Fair Value</u>
Government	\$ 1,637,025
AAA	2,003,055
AA	694,290
A	1,582,001
BBB	1,561,067
Unrated	244,669
Money Market	<u>510,416</u>
Total	<u>\$8,232,523</u>

Interest rate risk. The Fiduciary Funds do not have a policy to limit investment maturities as a means of managing exposure to fair value losses arising from increasing interest rates. The funding obligations of the plan are long-term in nature; consequently, the investment of the Plan's assets shall have a long-term focus, but shall not exceed 30 years.

Credit risk. Fixed income securities shall be rated "BBB" or higher at the time of purchases except for asset-backed securities, mortgage-backed securities and collateralized mortgage obligations which shall be rated "AAA". Convertible securities shall be rated "B" or higher at the time of purchase. The minimum dollar-weighted average credit quality rating of the fixed income portfolio should be "AA".

Concentration of credit risk. Holdings of any single issue shall not exceed more than 5% of the market value of the issuer.

Currency risk. The international equities are held through "American Depository Receipts" which are traded in U.S. dollars on the American Stock Exchanges. There were no investments in international fixed-income securities.

3. Discretely Presented Component Units

Deposits

Shreveport Home Mortgage Authority – The Authority has no deposits since all funds are maintained at trust departments at financial institutions.

City Courts – The City Court does not have a policy for custodial credit risk. As of December 31, 2014, \$4,804,998 of the City Courts' bank balance of \$5,304,998 was exposed to custodial credit risk due to being uninsured and collateral held by the pledging bank's trust department not in the City Courts' name.

City Marshal – The City Marshal does not have a policy for custodial credit risk. As of December 31, 2014, \$1,157,505 of the City Marshal's bank balance of \$2,160,692 was exposed to custodial credit risks due to being uninsured and collateral held by the pledging banks' trust department not in the City Marshal's name.

Downtown Development Authority – The Authority does not have a policy for custodial credit risk. As of December 31, 2014, \$565,947 of the Authority's bank balance of \$815,947 was uninsured but collateralized with pledged securities held by the custodial bank's trust department in the Authority's name.

Louisiana Revised Statue 39:1229 imposes statutory requirement on the custodial bank to advertise and sell the pledged securities within 10 days of being notified by the component unit that the fiscal agent has failed to pay deposited funds upon demand.

Investments

Shreveport Home Mortgage Authority – The \$3,629,190 consists of \$670,000 in certificates of deposit and \$2,959,190 in guaranteed mortgage-backed securities.

B. Property Taxes

The City levies taxes on real and business personal property located within its boundaries. Property taxes are levied by the City on property values assessed by the Bossier Parish and Caddo Parish Tax Assessors and approved by the State of Louisiana Tax Commission.

Assessment date	January 1, 2014
Levy date	Not later than June 1, 2014
Tax bills mailed	On or about November 15, 2014
Total taxes are due	December 31, 2014
Penalties and interest are added	January 1, 2015
Lien date	January 1, 2015
Tax sale - 2013 delinquent property	July 1, 2015

Property taxes levied for the current year are recognized as revenues, even though a portion is collectible in the period subsequent to the levy. The City's property tax collection records show that 94.2% of the property taxes due were collected within 60 days after the due date. Assessed values are established by the Bossier Parish and Caddo Parish Tax Assessors each year on a uniform basis at the following ratios to fair market value.

10% Land	15% Machinery
10% Residential Improvements	15% Commercial Improvements
15% Industrial Improvements	25% Public Service properties, excluding land

A re-evaluation of all property is required to be completed no less than every 4 years. A re-evaluation was completed for the tax roll of January 1, 2012.

C. Receivables

Receivables (excluding due from other funds and component units) as of year end for the City's individual major funds and nonmajor, internal service, and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are outlined below.

	<u>General</u>	<u>Debt Service</u>	<u>Water and Sewerage</u>	<u>Municipal and Regional Airports</u>	<u>Convention Center</u>	<u>Convention Center Hotel</u>	<u>Nonmajor and Other Funds</u>	<u>Total</u>
Receivables:								
Interest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 181,968	\$ 181,968
Taxes	6,214,276	5,644,356	-	-	-	-	-	11,858,632
Accounts	6,675,681	-	12,038,299	677,793	233,631	434,242	6,475,923	26,535,569
Intergovernmental	13,288,589	420,951	-	3,351,107	-	-	2,489,883	19,550,530
Notes receivable	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,881,156</u>	<u>14,881,156</u>
Gross receivables	26,178,546	6,065,307	12,038,299	4,028,900	233,631	434,242	24,028,930	73,007,855
Less: Allowance for uncollectibles	<u>4,781,234</u>	<u>722,685</u>	<u>3,857,350</u>	<u>693</u>	<u>-</u>	<u>-</u>	<u>5,350,124</u>	<u>14,712,086</u>
Net total receivables	<u>\$ 21,397,312</u>	<u>\$ 5,342,622</u>	<u>\$ 8,180,949</u>	<u>\$ 4,028,207</u>	<u>\$ 233,631</u>	<u>\$ 434,242</u>	<u>\$ 18,678,806</u>	<u>\$ 58,295,769</u>

The total of notes receivable is not expected to be collected within one year. Approximately \$472,732 will be collected in the next year and the balance in future years in accordance with the payment schedules.

D. Federal and State Financial Assistance

Federal and State governmental units represent an important source of supplementary funding to finance housing, employment and construction programs, and other activities beneficial to the community. These funds, primarily in the form of grants, are recorded in the General, Special Revenue, Capital Projects and Enterprise Funds. A grant receivable is recorded when the City has a right to reimbursement under the related grant. The grants normally specify the purpose for which the funds may be used and are audited annually under the Single Audit Act as mandated by OMB Circular A-133.

The following amounts under various grants and entitlements are recorded as revenues, passenger facility charges, subsidies or contributions in the accompanying financial statements:

General Fund	\$ 9,251,265
Debt Service Fund	1,557,383
Special Revenue Funds:	
Community Development	6,839,302
Police Grants	867,780
Environmental Grants	149,264
Capital Projects Funds	89,223
Enterprise Funds:	
Municipal and Regional Airports	8,845,402
Water and Sewerage	854,957
Shreveport Area Transit System	<u>4,864,926</u>
Totals	<u>\$33,319,502</u>

Supplementary salary payments are made by the State to certain groups of employees. The City is not legally responsible for these salaries. Therefore, the basis for recognizing the revenue and expenditure payments is the actual contribution from the State. The State paid supplemental salaries to the following groups of employees: Fire Department \$3,219,839 Police Department \$3,128,705 and City Marshal (a component unit) \$191,188. These amounts were paid directly to the employees. There were no payments made for fringe benefits. The amounts for fire and police employees have been recorded in the General Fund financial statements as revenue and expenditures.

E. Capital Assets

Capital asset activity for the year ended December 31, 2014 was as follows:

Primary Government

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 108,165,997	\$ 1,107,690	\$ -	\$ 109,273,687
Construction in progress	26,853,397	16,550,444	(15,921,127)	27,482,714
Total capital assets not being depreciated	<u>135,019,394</u>	<u>17,658,134</u>	<u>(15,921,127)</u>	<u>136,756,401</u>
Capital assets, being depreciated:				
Buildings	173,430,407	13,228,983	-	186,659,390
Improvements other than buildings	70,140,443	321,864	-	70,462,307
Equipment	82,662,609	2,138,387	(1,808,316)	82,992,680
Infrastructure	529,383,390	2,024,883	-	531,408,273
Total capital assets being depreciated	<u>855,616,849</u>	<u>17,714,117</u>	<u>(1,808,316)</u>	<u>871,522,650</u>
Less accumulated depreciation for:				
Buildings	(62,999,051)	(3,471,024)	-	(66,470,075)
Improvements other than buildings	(36,134,436)	(2,007,745)	-	(38,142,181)
Equipment	(58,178,132)	(5,661,714)	1,808,316	(62,031,530)
Infrastructure	(236,894,525)	(12,032,893)	-	(248,927,418)
Total accumulated depreciation	<u>(394,206,144)</u>	<u>(23,173,376)</u>	<u>1,808,316</u>	<u>(415,571,204)</u>
Total capital assets, being depreciated, net	<u>461,410,705</u>	<u>(5,459,259)</u>	<u>-</u>	<u>455,951,446</u>
Governmental activities capital assets, net	<u>\$ 596,430,099</u>	<u>\$ 12,198,875</u>	<u>\$ (15,921,127)</u>	<u>\$ 592,707,847</u>

	Beginning Balance	Increases	Decreases	Ending Balance
Business-type activities:				
Municipal and Regional Airports				
Capital assets, not being depreciated:				
Land	\$ 37,627,795	\$ -	\$ (66)	\$ 37,627,729
Construction in progress	<u>710,610</u>	<u>8,006,959</u>	<u>(4,493,410)</u>	<u>4,224,159</u>
Total capital assets not being depreciated	<u>38,338,405</u>	<u>8,006,959</u>	<u>(4,493,476)</u>	<u>41,851,888</u>
Capital assets, being depreciated:				
Buildings	72,179,060	238,861	-	72,417,921
Improvements other than buildings	101,733,395	4,204,718	-	105,938,113
Equipment	<u>7,395,762</u>	<u>174,336</u>	<u>(53,983)</u>	<u>7,516,115</u>
Total capital assets being depreciated	<u>181,308,217</u>	<u>4,617,915</u>	<u>(53,983)</u>	<u>185,872,149</u>
Less accumulated depreciation for:				
Buildings	(35,319,618)	(1,490,791)	-	(36,810,409)
Improvements other than buildings	(57,325,530)	(3,165,415)	-	(60,490,945)
Equipment	<u>(5,448,268)</u>	<u>(252,541)</u>	<u>52,479</u>	<u>(5,648,330)</u>
Total accumulated depreciation	<u>(98,093,416)</u>	<u>(4,908,747)</u>	<u>52,479</u>	<u>(102,949,684)</u>
Total capital assets, being depreciated, net	<u>83,214,801</u>	<u>(290,832)</u>	<u>(1,504)</u>	<u>82,922,465</u>
Municipal and Regional Airports capital assets, net	<u>\$ 121,553,206</u>	<u>\$ 7,716,127</u>	<u>\$ (4,494,980)</u>	<u>\$ 124,774,353</u>

	Beginning Balance	Increases	Decreases	Ending Balance
Water and Sewerage:				
Capital assets, not being depreciated:				
Land	\$ 996,201	\$ -	\$ -	\$ 996,201
Construction in progress	<u>61,062,919</u>	<u>18,658,206</u>	<u>(39,047,720)</u>	<u>40,673,405</u>
Total capital assets not being depreciated	<u>62,059,120</u>	<u>18,658,206</u>	<u>(39,047,720)</u>	<u>41,669,606</u>
Capital assets, being depreciated:				
Equipment	18,749,800	2,095,732	(950,800)	19,894,732
Distribution and collection systems	<u>637,634,789</u>	<u>43,126,093</u>	<u>-</u>	<u>680,760,882</u>
Total capital assets being depreciated	<u>656,384,589</u>	<u>45,221,825</u>	<u>(950,800)</u>	<u>700,655,614</u>
Less accumulated depreciation for:				
Equipment	(3,295,627)	(638,604)	923,272	(3,010,959)
Distribution and collection systems	<u>(241,018,805)</u>	<u>(15,431,090)</u>	<u>-</u>	<u>(256,449,895)</u>
Total accumulated depreciation	<u>(244,314,432)</u>	<u>(16,069,694)</u>	<u>923,272</u>	<u>(259,460,854)</u>
Total capital assets, being depreciated, net	<u>412,070,157</u>	<u>29,152,131</u>	<u>(27,528)</u>	<u>441,194,760</u>
Water and Sewerage capital assets, net	<u>\$ 474,129,277</u>	<u>\$ 47,810,337</u>	<u>\$ (39,075,248)</u>	<u>\$ 482,864,366</u>

	Beginning Balance	Increases	Decreases	Ending Balance
Convention Center:				
Capital assets, not being depreciated:				
Land	\$ 6,147,743	\$ -	\$ -	\$ 6,147,743
Construction in progress	-	95,550	(56,296)	39,254
Total capital assets not being depreciated	<u>6,147,743</u>	<u>95,550</u>	<u>(56,296)</u>	<u>6,186,997</u>
Capital assets, being depreciated:				
Buildings	88,781,632	-	-	88,781,632
Improvements other than buildings	3,545,299	-	-	3,545,299
Equipment	8,011,443	17,514	-	8,028,957
Total capital assets being depreciated	<u>100,338,374</u>	<u>17,514</u>	<u>-</u>	<u>100,355,888</u>
Less accumulated depreciation for:				
Buildings	(13,761,388)	(1,859,828)	-	(15,621,216)
Improvements other than buildings	(1,055,515)	(145,628)	-	(1,201,143)
Equipment	(6,134,506)	(818,290)	-	(6,952,796)
Total accumulated depreciation	<u>(20,951,409)</u>	<u>(2,823,746)</u>	<u>-</u>	<u>(23,775,155)</u>
Total capital assets, being depreciated, net	<u>79,386,965</u>	<u>(2,806,232)</u>	<u>-</u>	<u>76,580,733</u>
Convention Center capital assets, net	<u>\$ 85,534,708</u>	<u>\$ (2,710,682)</u>	<u>\$ (56,296)</u>	<u>\$ 82,767,730</u>

	Beginning Balance	Increases	Decreases	Ending Balance
Convention Center Hotel:				
Capital assets, being depreciated:				
Buildings	\$ 44,166,054	\$ 218,578	\$ -	\$ 44,384,632
Improvements other than buildings	153,048	8,423	-	161,471
Equipment	4,982,728	204,338	-	5,187,066
Total capital assets being depreciated	<u>49,301,830</u>	<u>431,339</u>	<u>-</u>	<u>49,733,169</u>
Less accumulated depreciation for:				
Buildings	(7,003,075)	(972,632)	-	(7,975,707)
Improvements other than buildings	(62,112)	(6,702)	-	(68,814)
Equipment	(3,735,967)	(359,229)	-	(4,095,196)
Total accumulated depreciation	<u>(10,801,154)</u>	<u>(1,338,563)</u>	<u>-</u>	<u>(12,139,717)</u>
Total capital assets, being depreciated, net	<u>38,500,676</u>	<u>(907,224)</u>	<u>-</u>	<u>37,593,452</u>
Convention Center Hotel capital assets, net	<u>\$ 38,500,676</u>	<u>\$ (907,224)</u>	<u>\$ -</u>	<u>\$ 37,593,452</u>

	Beginning Balance	Increases	Decreases	Ending Balance
Other business-type activity programs:				
Capital assets, not being depreciated:				
Land	\$ 1,940,407	\$ -	\$ -	\$ 1,940,407
Construction in progress	<u>163</u>	<u>4,370,336</u>	<u>(4,156,244)</u>	<u>214,255</u>
Total capital assets not being depreciated	<u>1,940,570</u>	<u>4,370,336</u>	<u>(4,156,244)</u>	<u>2,154,662</u>
Capital assets, being depreciated:				
Buildings	11,737,382	7,741	(47,829)	11,697,294
Improvements other than buildings	868,530	-	-	868,530
Equipment	<u>21,461,650</u>	<u>269,418</u>	<u>(2,273,556)</u>	<u>19,457,512</u>
Total capital assets being depreciated	<u>34,067,562</u>	<u>277,159</u>	<u>(2,321,385)</u>	<u>32,023,336</u>
Less accumulated depreciation for:				
Buildings	(4,633,500)	(343,217)	35,827	(4,940,890)
Improvements other than buildings	(478,221)	(27,337)	-	(505,558)
Equipment	<u>(11,959,968)</u>	<u>(1,737,881)</u>	<u>2,050,097</u>	<u>(11,647,752)</u>
Total accumulated depreciation	<u>(17,071,689)</u>	<u>(2,108,435)</u>	<u>2,085,924</u>	<u>(17,094,200)</u>
Total capital assets, being depreciated, net	<u>16,995,873</u>	<u>(1,831,276)</u>	<u>(235,461)</u>	<u>14,929,136</u>
Other enterprise funds capital assets, net	<u>\$ 18,936,443</u>	<u>\$ 2,539,060</u>	<u>\$ (4,391,705)</u>	<u>\$ 17,083,798</u>
Business-type activities capital assets, net	<u>\$ 738,654,310</u>	<u>\$ 54,447,618</u>	<u>\$ (48,018,229)</u>	<u>\$ 745,083,699</u>

In some cases, the reduction in construction in progress is greater than the increase in capital assets due to items not meeting the capitalization criteria. Also, in the other business-type activities, the Shreveport Area Transit System's operating and capital grants are tracked through the City's capital project system. Operating expenses are expensed out of construction in progress.

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General government	\$ 366,348
Public safety	3,325,278
Public works, including depreciation of general infrastructure assets	13,968,051
Community development	521,554
Culture and recreation	<u>4,992,145</u>
Total depreciation expense-governmental activities	\$ <u>23,173,376</u>

Business-type activities:

Municipal and Regional Airports	\$ 4,908,747
Convention Center Hilton Hotel	1,338,563
Convention Center	2,823,746
Water and Sewerage	16,069,694
Shreveport Area Transit System	2,047,475
Golf	<u>60,960</u>
Total depreciation expense-business-type activities	\$ <u>27,249,185</u>

Construction commitments

The government has active major construction projects as of December 31, 2014. The projects include public works projects, Airport additions, and improvements to Water and Sewerage facilities. At year end, the government's commitments with contractors are as follows:

<u>Project</u>	<u>Remaining Commitment</u>	<u>Financing Sources</u>
General Aviation Apron – Regional Airport	\$ 990,814	LADOT State Grants
Rehabilitation of Taxiway B, C, D, F – Regional Airport	2,206,414	Federal FAA Grants and State Grants
Rehabilitation of Airfield Drainage – Regional Airport	1,155,223	Federal FAA Grants and State Grants
Bus Purchase for the Sportran System – Transit	2,241,911	Federal FTA Grants and Local Funds
Supervisory Control & Data Acquisition System	571,435	2000A and 2007 W&S Rev Bonds
Amiss WTP-Plant 2E Rehabilitation	3,332,580	2011 GOP-Prop I
Broadmoor Lift Station Improvements	2,847,095	2005 W&S Rev Bonds & 2010D W&S Rev Notes
South Highlands Lift Station Improvements	1,175,890	2005 W&S Rev Bonds & 2011 GOB-Prop 1
Sewer Survey & Wastewater Master Plan	710,850	2005 W&S Rev Bonds & 2011 GOB-Prop 1
Broadmoor Sewer Outfall 48" Sewer Main Rehabilitation	1,778,895	2011 GOB-Prop 1 & 2014 GOB-Prop 1
Cedar Grove Trunk Main Repair	581,000	2011 GOB-Prop 1 & 2014 GOB-Prop 1
Lucas & North Regional WWTP Improvements	1,765,889	2011 GOB-Prop 1 & 2014 GOB-Prop 1
City Wide Sewer Rehabilitation	12,100,269	2011 GOB-Prop 1 & 2014 GOB-Prop 1
Port Lift Station Rehabilitation	2,306,000	2011 GOB-Prop 1 & State Rev Sharing
City Wide Lift Station Rehabilitation	<u>3,121,933</u>	2011 GOB-Prop 1 & 2014 GOB-Prop 1
Total	<u>\$36,886,198</u>	

Discretely presented component unit

Activity for the Metropolitan Planning Commission (MPC) for the year ended December 31, 2014 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Capital assets, not being depreciated:				
Land	\$ 704,514	\$ -	\$ -	\$ 704,514
Capital assets, being depreciated:				
Improvements other than buildings	999,234	-	-	999,234
Equipment	109,292	-	(13,188)	96,104
Total capital assets being depreciated	<u>1,108,526</u>	<u>-</u>	<u>(13,188)</u>	<u>1,095,338</u>
Less accumulated depreciation for:				
Improvements other than buildings	(901,964)	(5,150)	-	(907,114)
Equipment	(60,086)	(8,358)	13,188	(55,256)
Total accumulated depreciation	<u>(962,050)</u>	<u>(13,508)</u>	<u>13,188</u>	<u>(962,370)</u>
Total capital assets, being depreciated, net	<u>146,476</u>	<u>(13,508)</u>	<u>-</u>	<u>132,968</u>
MPC capital assets, net	<u>\$ 850,990</u>	<u>\$ (13,508)</u>	<u>\$ -</u>	<u>\$ 837,482</u>

All depreciation was charged to planning and zoning.

Activity for the Downtown Development Authority for the year ended December 31, 2014 was of follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets, not being depreciated:				
Land	\$ 80,000	\$ -	\$ -	\$ 80,000
Total capital assets, not being depreciated	<u>80,000</u>	<u>-</u>	<u>-</u>	<u>80,000</u>
Capital assets, being depreciated:				
Leasehold improvements	52,369	-	-	52,369
Buildings	1,166,728	-	(26,900)	1,139,828
Equipment	327,618	37,399	(43,130)	321,887
Total capital assets being depreciated	<u>1,546,715</u>	<u>37,399</u>	<u>(70,030)</u>	<u>1,514,084</u>
Less accumulated depreciation for:				
Leasehold improvements	(26,333)	(1,746)	-	(28,079)
Buildings	(264,558)	(51,051)	9,704	(305,905)
Equipment	(245,203)	(26,457)	26,900	(244,760)
Total accumulated depreciation	<u>(536,094)</u>	<u>(79,254)</u>	<u>36,604</u>	<u>(578,744)</u>
Total capital assets, being depreciated, net	<u>1,010,621</u>	<u>(41,855)</u>	<u>(33,426)</u>	<u>935,340</u>
Downtown Development Authority capital assets, net	<u>\$ 1,090,621</u>	<u>\$ (41,855)</u>	<u>\$ (33,426)</u>	<u>\$ 1,015,340</u>

Depreciation expense was charged to functions/programs as follows:

Downtown development	\$54,651
Streetscape program	9,626
Parking program	<u>14,977</u>
 Total	 <u>\$79,254</u>

F. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of December 31, 2014 is as follows:

Due to/from other funds:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
Nonmajor governmental funds	Nonmajor governmental funds	\$ 624,375
	Convention Center Hotel	23,329
Nonmajor enterprise funds	General Fund	398,258
Internal service funds	General Fund	167,833
	Water and Sewerage Fund	684,324
Debt service fund	Fiduciary Funds	21,272,291
	Nonmajor governmental funds	1,882,091
	Internal Service Fund	2,361,478
	General Fund	<u>1,251,349</u>
 Total		 <u>\$ 28,665,328</u>

These balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Interfund transfers:

	Transfer out:				Total
	General Fund	Nonmajor Governmental Fund	Water and Sewer	Nonmajor Enterprise Funds	
<u>Transfer in:</u>					
General Fund	\$ -	\$ 9,920,369	\$ 1,435,000	\$ -	\$ 11,355,369
Debt Service	4,562,348	-	-	-	4,562,348
Nonmajor governmental	917,869	1,675,553	-	2	2,593,424
Water & Sewerage	-	12,685,064	-	-	12,685,064
Convention Center	-	1,736,600	-	-	1,736,600
Nonmajor enterprise	6,885,416	-	-	-	6,885,416
Total transfers	<u>\$ 12,365,633</u>	<u>\$ 26,017,586</u>	<u>\$ 1,435,000</u>	<u>\$ 2</u>	<u>\$ 39,818,221</u>

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

G. Capital Leases

In previous years, the City entered into lease agreements totaling \$47,281,040. The lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date. The payment schedule below includes all of the current leases in effect at year end.

The assets acquired through the capital leases follow:

	<u>Governmental Activities</u>	<u>Business-type Activities</u>
Equipment	\$ 42,219,301	\$ 5,061,739
Less: accumulated depreciation	(24,031,618)	(1,821,185)
Total	\$ <u>18,187,683</u>	\$ <u>3,240,554</u>

The future minimum lease obligations and the net present value of these minimum lease payments as of December 31, 2014 were as follows:

<u>Ending December 31,</u>	<u>Governmental Activities</u>	<u>Business-type Activities</u>
2015	2,532,265	659,238
2016	1,842,340	659,240
2017	1,506,391	659,242
2018	<u>-</u>	<u>413,274</u>
Total minimum lease payments	5,880,996	2,390,994
Less: amount representing interest	<u>(134,160)</u>	<u>(67,201)</u>
Present value of minimum lease payments	\$ <u>5,746,836</u>	\$ <u>2,323,793</u>

H. Long-term Liabilities

Long-term liability activity for the year ended December 31, 2014 was as follows:
(in thousands of dollars)

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Governmental activities:					
General obligation bonds	\$ 149,560	\$ 93,500	\$ (14,805)	\$ 228,255	\$ 19,255
Plus unamortized premium	<u>9,964</u>	<u>14,392</u>	<u>(1,163)</u>	<u>23,193</u>	<u>1,768</u>
Total bonds payable	<u>159,524</u>	<u>107,892</u>	<u>(15,968)</u>	<u>251,448</u>	<u>21,023</u>
Certificate of indebtedness	7,395	-	(1,760)	5,635	1,815
Less unamortized discount	(25)	-	3	(22)	(3)
Plus unamortized premium	<u>164</u>	<u>-</u>	<u>(59)</u>	<u>105</u>	<u>58</u>
Total certificates of indebtedness	<u>7,534</u>	<u>-</u>	<u>(1,816)</u>	<u>5,718</u>	<u>1,870</u>
Capital lease	<u>8,155</u>	<u>-</u>	<u>(2,408)</u>	<u>5,747</u>	<u>2,451</u>
Notes	28,115	-	(1,095)	27,020	1,150
Plus unamortized premium	<u>55</u>	<u>-</u>	<u>(3)</u>	<u>52</u>	<u>3</u>
Total notes	<u>28,170</u>	<u>-</u>	<u>(1,098)</u>	<u>27,072</u>	<u>1,153</u>
Net pension obligation	50,471	11,227	-	61,698	-
Net OPEB obligation	165,441	21,729	-	187,170	-
Landfill postclosure care	3,466	-	(558)	2,908	-
Claims and judgments	38,874	49,907	(45,795)	42,986	18,024
Compensated absences	<u>2,455</u>	<u>289</u>	<u>(367)</u>	<u>2,377</u>	<u>350</u>
Governmental activities (Excluding: Community Development notes)	464,090	191,044	(68,010)	587,124	44,871
Community Development notes	<u>3,105</u>	<u>-</u>	<u>(705)</u>	<u>2,400</u>	<u>717</u>
Total long-term liabilities	\$ <u>467,195</u>	\$ <u>191,044</u>	\$ <u>(68,715)</u>	\$ <u>589,524</u>	\$ <u>45,588</u>

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Business-type activity					
Municipal and Regional Airports:					
Revenue bonds and notes	\$ 34,750	\$ -	\$ (1,380)	\$ 33,370	\$ 1,460
Net OPEB obligation	3,761	517	-	4,278	-
Compensated absences	157	28	(21)	164	24
Total	<u>38,668</u>	<u>545</u>	<u>(1,401)</u>	<u>37,812</u>	<u>1,484</u>
Water and Sewerage:					
Revenue bonds and notes	167,608	156,833	(96,351)	228,090	9,789
Plus unamortized premium	559	12,167	(514)	12,212	1,223
Total bonds payable	168,167	169,000	(96,865)	240,302	11,012
Capital lease	2,874	-	(603)	2,271	612
Net OPEB obligation	14,424	2,197	-	16,621	-
Compensated absences	586	132	(99)	619	105
Accrued liability	2,014	100	(300)	1,814	300
Derivative instrument liability	9,022	1,359	-	10,381	-
Total	<u>197,087</u>	<u>172,788</u>	<u>(97,867)</u>	<u>272,008</u>	<u>12,029</u>
Convention Center Hotel					
Notes	1,725	-	(114)	1,611	121
Revenue bonds	39,625	-	(540)	39,085	590
Total	<u>41,350</u>	<u>-</u>	<u>(654)</u>	<u>40,696</u>	<u>711</u>
Other business-type activities:					
Net OPEB obligation	1,161	123	-	1,284	-
Capital lease	71	-	(18)	53	18
Compensated absences	286	269	(270)	285	256
Total	<u>1,518</u>	<u>392</u>	<u>(288)</u>	<u>1,622</u>	<u>274</u>
Business-type activity					
long-term activities	<u>\$ 278,623</u>	<u>\$ 173,725</u>	<u>\$ (100,210)</u>	<u>\$ 352,138</u>	<u>\$ 14,498</u>

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. The claims and judgments liability will be liquidated through the City's Employees Health Care Fund and the Retained Risk Fund. These funds will finance the payment of these claims by charging other funds based on the origination of the claims. The General Fund normally bears approximately 90% of these costs. At year end, \$8,343 of internal service funds compensated absences are included in the above amounts. For the governmental activities, the balance of compensated absences is generally liquidated by the General Fund. Net pension obligation, Net OPEB obligation and landfill post-closure care will also be liquidated by the General Fund.

There are a number of limitations and restrictions contained in the various bond indentures. The City is in substantial compliance with all significant limitations and restrictions.

State law allows a maximum of 10% of the assessed valuation for general obligation bonded debt for any one purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation. A total of approximately \$297,834,860 of additional general obligation bonded debt is available for issuance on a total assessed valuation of \$1,503,113,886 pursuant to the 35% limitation. Included in the total assessed valuation of property within the City is \$10,786,000 of assessed valuation which has been adjudicated to Caddo and Bossier Parish. The table below shows the computation of the City's legal debt margin calculated at 10% of assessed valuation as of December 31, 2014.

	<u>Debt limit - 10% of assessed value for any one purpose</u>	<u>Deduct - Amount of debt applicable to debt limit</u>	<u>Legal Debt margin</u>
Street Improvements	\$150,311,389	\$50,707,820	\$ 99,603,569
Police and Fire	150,311,389	4,126,089	146,185,300
Water and Sewer Improvements	150,311,389	89,268,650	61,042,739
Parks and Recreation	150,311,389	34,155,528	116,155,861
Public Buildings	150,311,389	37,517,000	112,794,389
Drainage	150,311,389	10,876,734	139,434,655
Sanitation and Incinerator	150,311,389	-	150,311,389
Industrial Bond	150,311,389	-	150,331,389
Airports	150,311,389	-	150,331,389
Sportran	150,311,389	202,734	150,108,655
Riverfront Park	150,311,389	1,400,446	148,910,943

The annual requirements to amortize all debt outstanding as of December 31, 2014, including interest requirements are as follows:

	Maturities (thousands of dollars)				
	Total	2015	2016	2017	2018
PRINCIPAL REQUIREMENTS:					
GENERAL OBLIGATION DEBT:					
2003B Refunding Issue - 2.00-5.25%	2,420	1,175	1,245	-	-
Plus: Unamortized Premium	<u>57</u>	<u>46</u>	<u>11</u>	<u>-</u>	<u>-</u>
	<u>2,477</u>	<u>1,221</u>	<u>1,256</u>	<u>-</u>	<u>-</u>
2004A Refunding Issue - 3.00-4.50%	5,755	1,830	1,920	2,005	-
Plus: Unamortized Premium	<u>42</u>	<u>17</u>	<u>17</u>	<u>8</u>	<u>-</u>
	<u>5,797</u>	<u>1,847</u>	<u>1,937</u>	<u>2,013</u>	<u>-</u>
2005A Refunding Issue - 2.50 - 5.00%	31,720	5,725	6,035	6,345	6,650
Plus: Unamortized Premium	<u>1,621</u>	<u>374</u>	<u>374</u>	<u>374</u>	<u>374</u>
	<u>33,341</u>	<u>6,099</u>	<u>6,409</u>	<u>6,719</u>	<u>7,024</u>
2005B Refunding Issue - 4.50 - 5.25%	13,400	2,405	2,535	2,670	2,820
Plus: Unamortized Premium	<u>746</u>	<u>179</u>	<u>179</u>	<u>178</u>	<u>178</u>
	<u>14,146</u>	<u>2,584</u>	<u>2,714</u>	<u>2,848</u>	<u>2,998</u>
2008 Refunding Issue - 4.00%	7,360	1,705	1,790	1,885	1,980
Plus: Unamortized Premium	<u>152</u>	<u>46</u>	<u>47</u>	<u>47</u>	<u>12</u>
	<u>7,512</u>	<u>1,751</u>	<u>1,837</u>	<u>1,932</u>	<u>1,992</u>
2011 Issue - 2.00-5.00%	74,100	2,745	2,895	3,055	3,225
Plus: Unamortized Premium	<u>6,304</u>	<u>380</u>	<u>380</u>	<u>380</u>	<u>380</u>
	<u>80,404</u>	<u>3,125</u>	<u>3,275</u>	<u>3,435</u>	<u>3,605</u>
2014 Issue - 2.00-5.00%	93,500	3,670	3,170	3,235	3,365
Plus: Unamortized Premium	<u>14,271</u>	<u>726</u>	<u>726</u>	<u>726</u>	<u>726</u>
	<u>107,771</u>	<u>4,396</u>	<u>3,896</u>	<u>3,961</u>	<u>4,091</u>
Total General Obligation Bonds	<u>251,448</u>	<u>21,023</u>	<u>21,324</u>	<u>20,908</u>	<u>19,710</u>

Maturities
(thousands of dollars)

2019	2020- 2024	2025- 2029	2030- 2034	2035- 2039
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
6,965	-	-	-	-
125	-	-	-	-
7,090	-	-	-	-
2,970	-	-	-	-
32	-	-	-	-
3,002	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
3,400	20,020	26,170	12,590	-
380	1,900	1,900	604	-
3,780	21,920	28,070	13,194	-
3,465	19,655	25,025	31,915	-
726	3,630	3,630	3,381	-
4,191	23,285	28,655	35,296	-
18,063	45,205	56,725	48,490	-

Maturities
(thousands of dollars)

	Total	2015	2016	2017	2018
General Obligation Notes					
2000A LCDA Convention Center Hotel - Variable	1,611	121	127	135	142
2004 Certificate of Indebtedness - 2.00-4.20%	2,615	330	345	360	370
Less: Unamortized Discount	(22)	(3)	(3)	(3)	(3)
	<u>2,593</u>	<u>327</u>	<u>342</u>	<u>357</u>	<u>367</u>
2008 LCDA Independence Stadium - 4.00-5.25%	27,020	1,150	1,205	1,265	1,330
Plus: Unamortized Premium	52	3	3	3	3
	<u>27,072</u>	<u>1,153</u>	<u>1,208</u>	<u>1,268</u>	<u>1,333</u>
2008A Refunding LCDA Convention Center Hotel - Variable	39,085	590	820	870	820
2010A Refunding Certificate of Indebtedness - 2.00-4.00%	2,785	1,355	1,430	-	-
Plus: Unamortized Premium	105	58	47	-	-
	<u>2,890</u>	<u>1,413</u>	<u>1,477</u>	<u>-</u>	<u>-</u>
2010B Refunding Certificate of Indebtedness - 4.58%	235	130	105	-	-
Community Bank Lease/Purchase - 4.373%	185	185	-	-	-
2010 Suntrust Lease Purchase - 2.20%	488	488	-	-	-
2012 Chase Lease Purchase -1.620%	1,640	648	659	333	-
2012A Chase Lease Purchase - 1.286%	3,434	1,130	1,145	1,159	-
2012A Chase Lease Purchase - Golf - 1.286%	53	18	18	17	-
2012A Capital Lease - Water & Sewer -1.286%	668	220	223	225	-
2013 Capital Lease - Water & Sewer -1.402%	1,603	392	398	403	410
	<u>8,071</u>	<u>3,081</u>	<u>2,443</u>	<u>2,137</u>	<u>410</u>
Total General Obligation Debt	<u>333,005</u>	<u>27,838</u>	<u>27,846</u>	<u>25,675</u>	<u>22,782</u>
Municipal and Regional Airports					
2008A LCDA Refunding Issue - (5.811 - 5.875%)	9,160	-	-	-	-
2008B LCDA Refunding Issue - (5.250 - 5.625%)	12,625	990	1,040	1,090	1,150
2008C LCDA Issue - (6.750 - 7.000%)	9,325	-	-	-	-
2008D LCDA Issue - (7.000%)	2,260	470	500	530	570
Total Municipal and Regional Airports - NOTES	<u>33,370</u>	<u>1,460</u>	<u>1,540</u>	<u>1,620</u>	<u>1,720</u>
Water and Sewerage					
2009A Revenue Bonds RLF - 3.45%	838	44	45	46	47
2009B Revenue Bonds RLF - 3.45%	7,352	382	391	400	410
2010D Revenue Bonds RLF - .95%	5,130	548	553	557	562
2013 Revenue Bonds RLF - .95%	3,268	228	230	233	235

Maturities
(thousands of dollars)

2019	2020- 2024	2025- 2029	2030- 2034	2035- 2039
<u>152</u>	<u>900</u>	<u>34</u>	<u>-</u>	<u>-</u>
385	825	-	-	-
<u>(3)</u>	<u>(7)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>382</u>	<u>818</u>	<u>-</u>	<u>-</u>	<u>-</u>
1,395	8,030	10,260	2,385	-
<u>3</u>	<u>15</u>	<u>15</u>	<u>7</u>	<u>-</u>
<u>1,398</u>	<u>8,045</u>	<u>10,275</u>	<u>2,392</u>	<u>-</u>
1,025	7,125	10,650	13,935	3,250
-	-	-	-	-
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>21,020</u>	<u>62,093</u>	<u>77,684</u>	<u>64,817</u>	<u>3,250</u>
-	2,775	6,385	-	-
1,210	7,145	-	-	-
825	2,545	4,145	1,810	-
<u>190</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>2,225</u>	<u>12,465</u>	<u>10,530</u>	<u>1,810</u>	<u>-</u>
48	257	289	62	-
420	2,258	2,545	546	-
566	2,344	-	-	-
237	1,218	887	-	-

Maturities
(thousands of dollars)

	Total	2015	2016	2017	2018
2005 LCDA Note - Variable	48,185	1,514	3,666	3,834	3,996
2006A Refunding Issue - 4.00%	6,005	485	505	535	560
Plus: Unamortized Reoffer Call Premium	45	8	7	6	6
	<u>6,050</u>	<u>493</u>	<u>512</u>	<u>541</u>	<u>566</u>
2007 LCDA Revenue Bonds - 4.00%	3,530	1,130	1,175	1,225	-
	<u>3,530</u>	<u>1,130</u>	<u>1,175</u>	<u>1,225</u>	<u>-</u>
2013 Revenue Bonds	2,947	368	368	368	368
2014A Refunding Revenue Bonds	75,835	5,090	5,490	5,660	7,185
Plus: Unamortized Reoffer Call Premium	9,792	1,096	1,024	1,257	1,148
	<u>85,627</u>	<u>6,186</u>	<u>6,514</u>	<u>6,917</u>	<u>8,333</u>
2014B Revenue Bonds	67,045	-	-	-	-
Plus: Unamortized Reoffer Call Premium	1,677	91	87	87	87
	<u>68,722</u>	<u>91</u>	<u>87</u>	<u>87</u>	<u>87</u>
2014C Revenue Bonds	7,955	-	-	-	-
Plus: Unamortized Reoffer Call Premium	698	28	28	28	28
	<u>8,653</u>	<u>28</u>	<u>28</u>	<u>28</u>	<u>28</u>
Total Revenue Bonds - Water and Sewerage	<u>240,302</u>	<u>11,012</u>	<u>13,569</u>	<u>14,236</u>	<u>14,632</u>
Total Principal	<u>606,677</u>	<u>40,310</u>	<u>42,955</u>	<u>41,531</u>	<u>39,134</u>
INTEREST REQUIREMENTS:					
General Obligation Debt	112,320	11,682	11,146	10,462	9,235
Revenue Bonds and Notes					
Convention Center Hotel	5,325	738	371	362	352
Water and Sewerage	90,980	8,365	7,785	7,213	6,102
Municipal and Regional Airports	17,893	2,009	1,923	1,832	1,736
Total Interest Requirements	<u>226,518</u>	<u>22,794</u>	<u>21,225</u>	<u>19,869</u>	<u>17,425</u>
Total Future Debt Requirements	<u>\$ 833,195</u>	<u>\$ 63,104</u>	<u>\$ 64,180</u>	<u>\$ 61,400</u>	<u>\$ 56,559</u>

Maturities
(thousands of dollars)

2019	2020- 2024	2025- 2029	2030- 2034	2035- 2039
4,130	21,110	9,935	-	-
590	3,330	-	-	-
5	13	-	-	-
595	3,343	-	-	-
-	-	-	-	-
-	-	-	-	-
368	1,107	-	-	-
7,490	34,100	10,820	-	-
1,262	3,521	484	-	-
8,752	37,621	11,304	-	-
-	-	8,805	29,360	28,880
87	435	426	290	87
87	435	9,231	29,650	28,967
-	-	-	-	7,955
28	140	140	140	138
28	140	140	140	8,093
15,231	69,833	34,331	30,398	37,060
38,476	144,391	122,545	97,025	40,310
19,041	30,021	17,324	3,409	-
343	1,511	1,081	538	29
5,574	22,886	16,967	11,381	4,707
1,619	6,327	2,235	212	-
26,577	60,745	37,607	15,540	4,736
<u>\$ 65,053</u>	<u>\$ 205,136</u>	<u>\$ 160,152</u>	<u>\$ 112,565</u>	<u>\$ 45,046</u>

General Obligation Bonds

General obligation bonds are direct general obligations of the City. Principal and interest are payable from ad valorem taxes levied on all taxable property within the City.

In October 2014, the City issued \$93,500,000 in General Obligation Bonds, Series 2014. Included in the proceeds was a reoffering premium of \$14,392,041. The Bonds are being issued for the purpose of paying the cost of (Proposition No.1) constructing, acquiring and/or improving the water system and the sewer system and appurtenances thereto and acquiring the necessary land or rights therein, equipment and furnishings therefor, and paying the costs of issuance of the Bonds thereof (\$55,064,671), (Proposition No.2) constructing, acquiring and improving public facilities and equipment for parks and recreation, public building, the police department, fire department and finance department and acquiring the necessary land or rights therein, equipment and furnishings therefor, and paying the costs of issuance of the Bonds thereof (\$12,933,337), and (Proposition No.3) constructing, acquiring, and/or improving the streets, highways, bridges, and drainage systems and appurtenances thereto and acquiring the necessary land or rights therein, equipment and furnishing therefor, and paying the costs of issuance of the Bonds thereof (\$25,501,992). The Bonds are the final series of a total amount of \$175,000,000 in bonds for all three Propositions that were authorized at a special election held on April 2, 2011. The bonds have maturity dates from 2015 through 2034 with principal payments from \$3,670,000 to \$7,020,000 and interest rates of 2.00% to 5.00%.

Community Development Notes

The City has four HUD loans received in prior years. The loans are secured by a note receivable from the developer with a first lien mortgage and a pledge of the City’s current and future CDBG funds. The note receivable and loan payable are recorded in the Community Development Fund due to the flow of funds between the developer, the City, and HUD. The developer makes payments to the City and the City services the loan to HUD. An allowance for doubtful accounts has been provided for one note originally made for \$2,200,000 and still outstanding for the full amount. Another note originally made for \$5,000,000 is not collectible. An amount of \$359,000 has been recorded as due from HUD at December 31, 2014 in relation to this note.

The debt service requirements to maturity for these loans are as follows:

<u>Year Ending December 31,</u>	<u>Principal</u>	<u>Interest</u>
2015	\$ 717,000	\$ 79,686
2016	363,000	67,568
2017	263,000	58,043
2018	261,000	49,067
2019	261,000	39,719
2020-2023	<u>535,000</u>	<u>76,047</u>
Total	<u>\$2,400,000</u>	<u>\$370,130</u>

Municipal and Regional Airports Revenue Bonds

The resolutions applicable to the Municipal and Regional Airports Revenue Bonds require the establishment of various bond principal and interest sinking funds and the establishment of a debt service reserve fund. For financial statement reporting, these funds have been consolidated within the Municipal and Regional Airport fund. Net position of the Municipal and Regional Airport fund has been restricted in accordance with the provisions of the respective bond indentures in the amount of \$3,960,404 at December 31, 2014, which represents the restricted assets included in the debt service funds at that date with no current liabilities payable from these restricted assets.

The City has covenanted in the General Bond Resolution that it will at all times fix, prescribe and collect rents, fees and other charges for the services and facilities furnished by the Airport System sufficient to yield net revenues during each fiscal year equal to at least 125% of debt service for such fiscal year and to yield revenues during each fiscal year equal to at least 100% of the aggregate amounts required to be deposited during the first year in each account created by the General Bond Resolution.

Restricted assets of the Municipal and Regional Airport fund primarily represent amounts which are required to be maintained pursuant to ordinances relating to bonded indebtedness. A summary of restricted assets at December 31, 2014 follows:

<u>Fund</u>	
Debt Service Reserve Funds	\$3,848,698
Other Miscellaneous Restricted Funds	2,976,132
Bond and Interest Sinking Funds	<u>2,584,372</u>
 Total restricted assets	 <u>\$9,409,202</u>

Water and Sewerage Revenue Bonds

In November 2014, the City issued \$75,835,000 in Water and Sewer Revenue Refunding Bonds, Series 2014 A. The bonds were issued to currently refund the outstanding 2001A, 2001B, 2001C, 2002A, 2002B, 2003A, 2003B, 2004A and 2010C bonds in the amount of \$65,981,906 and to advance refund \$16,135,000 of the 2007 bonds. The net proceeds of \$85,387,973 (including a premium of \$9,792,379, a contribution from the City of \$947,000 and issuance costs and insurance premiums of \$1,186,406) were used for the current refunding \$66,832,837 and \$18,555,136 was placed in an irrevocable trust with an escrow agent to provide funds for the advance refunded 2007 bonds. As a result, all of the bonds are considered defeased and the liabilities have been removed from the statement of net position. The 2007 bonds will be called on December 1, 2017 and the amount outstanding in December 31, 2014 is \$16,135,000.

The refunding bonds bear interest rates of 3% to 5% and have maturities from 2015 to 2029. The reacquisitions price exceeded the carrying amount of the old debt by \$2,823,327. This amount is being netted against the new debt and amortized over 10 years which is the average life of the old debt which is shorter than the new debt. The refunding was undertaken to reduce future debt service payments by \$5,414,929 and resulted in an economic gain of \$4,344,086.

In November 2014, the City issued \$67,045,000 in Water and Sewer Revenue Bonds, Series 2014B. Included in the proceeds was a reoffering premium of \$1,676,592. The bonds were issued for the purpose of financing construction of and extensions and improvements to the City's combined waterworks plant and system and sewer system, funding a deposit to the Debt Service Fund or the premiums for debt service fund sureties and paying the costs of issuance including the premiums for bond insurance policies. The bonds have maturity dates from 2027 through 2038 with interest rates of 4.00% to 5.00%.

In December 2014, the City issued \$7,955,000 in Water and Sewer Revenue Bonds, Series 2014C. Included in the proceeds was a reoffering premium of \$698,051. The bonds were issued for the purpose of financing construction of and extensions and improvements to the City's combined waterworks plant and system and sewer system, funding a deposit to the Debt Service Fund or the premiums for debt service fund sureties and paying the costs of issuance including the premiums for bond insurance policies. The bonds have a maturity date of 2039 and an interest rate of 5.00%

In November 2013, the City entered into a Loan and Pledge Agreement with the Louisiana Department of Environmental Quality. The Department purchased the City's \$5,000,000 Taxable Utility Revenue Bonds (LDEQ Series Project) Series 2013. The bonds were issued for the purpose of financing a portion of the costs of constructing and acquiring improvements, extensions and replacements to the sewerage portion of the combined water and sewer system of the city. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The proceeds of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The estimated debt maturity schedule is for principal payments of \$228,000 to \$273,000 for the year 2015 through 2034. The amount drawdown in 2014 was \$3,212,630 for a total of \$3,268,243.

In June 2010, the City issued \$11,560,000 of Taxable Water and Sewer Revenue Bonds (DEQ Sewer Project). Series 2010D. The bonds were sold by the City to the Louisiana Department of Environmental Quality, Municipal Facilities Revolving Loan Fund. The bonds are Build America Bonds and are entitled to a credit equal to 35% of the interest paid on the bonds. The bonds bear an interest rate of .45% plus an administrative fee of .50%. The proceeds

of the bonds are received through drawdowns and interest is payable from the date of the drawdown. The amount drawn down in 2014 was \$2,232,274 for a total of \$6,749,877.

In October 2010, the City entered into a Loan Agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority. The Authority issued \$15,000,000 of Utility Revenue Bonds (Shreveport Water Improvement Project), Series 2010C for the purpose of financing the costs of the acquisition and construction of improvements, extensions and replacements to the drinking water portion of the City's combined revenue producing water and sewer utility systems, and pay the costs of issuance. In November 2010, the bonds were purchased by Capital One Public Funding, LLC. The bonds bear an initial rate of 4.59% for five years. At the end of the first five years, the bond purchaser has the right to remarket the bonds or hold them for four additional five year periods subject to a mutually agreeable interest rate and such other terms upon which all parties agree and also the right to remarket the bonds at each five year interval.

In November 2009, the City entered into a Loan and Pledge Agreement for \$11,000,000 with the Louisiana Department of Health and Hospitals. The Department purchased the City's \$2,000,000 Water and Sewer Revenue Bonds, Series 2009A and the City's \$9,000,000 Water and Sewer Revenue Bonds, Series 2009B. The proceeds of the bonds are received through drawdowns. The \$2,000,000 of 2009A bonds were drawn down in prior years and \$1,000,000 has been forgiven through the American Recovery and Investment Act of 2009. There were no drawdowns in 2014. The total to date is \$8,692,302 for the 2009B bonds.

In prior years, the City has issued Water and Sewer Revenue Bonds for system upgrades through a series of Loan and Pledge Agreements with the Louisiana Department of Environmental Quality (DEQ). The DEQ, as the initial purchaser of the bonds, purchases the bonds in increments as project costs are incurred, and interest is payable only on the amount purchased from the date of purchase. At December 31, 2014, the bonds authorized and the amount purchased to date are the 2002B \$13,000,000, 2003B \$6,000,000, 2004A \$16,000,000. The amounts drawn down and issued in 2014 were 2002B \$89,595, 2003B \$438,335 and 2004A \$25,212.

In September 2005, the City entered into a Loan Agreement for \$75,000,000 with the Louisiana Local Governmental Environmental Facilities and Community Development Authority. The Authority issued \$75,000,000 of its Revenue Bonds (Shreveport Utility System Project) Series 2005. In June 2009, the City redeemed \$25,000,000 of the \$75,000,000 Revenue Bonds Series 2005 with funds remaining in the Project Fund. At the same time, the remaining \$50,000,000 of the Revenue Bonds Series 2005 were purchased by Capital One Public Funding, LLC ("COPF") and held by COPF as purchased bonds. In June 2014 the remaining balance of \$48,855,000 was remarketed for a five year period through June 2019 with COPF. The Bonds carry a fluctuating interest rate per annum equal to sixty-five (65%) percent of LIBOR for a one month interest period (resetting weekly) plus 1.59%.

The City entered into a Substitute Standby Bond Purchase Agreement with COPF effective June 23, 2014 for a period of five years from June 23, 2014 for the purchased bonds. The commitment was equal to the sum of (a) \$48,855,000 constituting the principal face amount of the Bonds and (b) \$546,105 equal to 34 days interest on the Bonds at 12% percent interest. In October 2014, \$670,000 of the bonds was redeemed, therefore reducing the commitment to \$48,185,000 principal and \$538,616 interest. COPF expressly reserves the right to directly sell the purchased bonds on or after the expiration date of the Substitute Standby Bond Purchase Agreement. Upon notice from COPF, the City shall have the right to obtain a substitute standby bond purchase agreement or a standby letter of credit or to obtain a bond purchaser for all of the Purchased Bonds owned by COPF. If the City fails to obtain a substitute bond purchaser and COPF fails to sell or remarket the Bonds, the outstanding principal will be subject to mandatory redemption over a five year period with principal payable in equal semi-annual installments, bearing interest at the highest of (1) the Overnight Federal Funds Rate plus 2.00%; (2) the Prime Rate plus 1.50%; or (3) 8.50%. If the balance of the issue was converted to a five-year semi-annual installment loan, the semi-annual payments would be \$6,014,939 assuming a 8.50% interest rate.

The resolutions applicable to the Water and Sewerage Revenue Bonds require the establishment of various bond principal and interest sinking funds and the establishment of a debt service reserve fund. For financial statement reporting, these funds have been consolidated within the Department of Water and Sewerage.

The City has debt covenants with respect to the various Water and Sewer bond issues to fix and collect rates and charges for all water and sewerage services supplied by the System which will be sufficient in each fiscal year, after making due allowance for delinquencies in collection and after providing for the payment of the reasonable and necessary expenses of operating and maintaining the System, to produce net revenues (i) sufficient to pay debt service on all outstanding City bonds and to maintain the funds and accounts as provided in the bond resolution and (ii) which result in each fiscal year in the greater of (a) the sum of debt service payable on the city bonds in the ensuing fiscal year plus any required deposit to the Debt Service Reserve Fund, or (b) a ratio of net revenues to average annual debt service of not less than 1.25 to 1, the required debt service coverage ratio.

Restricted assets in the Water and Sewerage Fund primarily represent amounts which are required to be maintained pursuant to ordinances relating to bonded indebtedness (construction, debt service, and bond principal and interest sinking funds). A summary of restricted assets at December 31, 2013 follows:

<u>Fund</u>	
1990A and B Bonds Construction Funds	\$ 501
Debt Service Reserve Funds	2,054,626
Bond and Interest Sinking Funds	33,594
2000A Bond Construction Fund	517,387
2001B Bond Construction Fund	245,683
2001C Bond Construction Fund	35,816
2007 LCDA Revenue Bonds	491,124
2014B Bond Project Fund	61,721,274
2014C Bond Project Fund	8,525,742
Miscellaneous Bond Construction Fund	<u>3,897,884</u>
Total restricted assets	<u>\$ 77,523,631</u>

Convention Center Hotel

In May 2014, the City remarketed the \$39,085,000 remaining principal balance of the \$40,980,000 Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Refunding Bonds (Shreveport Convention Center Hotel Project) Series 2008. The bonds were placed with Regions Capital Advantage, Inc. for a period of five years through May 30, 2019 and shall bear interest at a variable rate of 65.1% of one-month LIBOR plus 0.92%. The bonds were remarketed without credit enhancement or rating. In the event the bonds are not remarketed at the end of the holding period, the interest rate will increase to 12%.

Restricted assets of the Convention Center Hotel Fund primarily represent amounts required to be maintained in accordance with the trust indenture and loan agreement. A summary of restricted assets at December 31, 2014 follows:

<u>Fund</u>	
Bond Interest Sinking Fund	\$ 478,020
Miscellaneous Restricted Funds	<u>1,183,286</u>
Total restricted assets	<u>\$ 1,661,306</u>

Shreveport Home Mortgage Authority Bonds

On February 1, 2004, the Authority issued \$4,360,000 in bonds, the 2004 Multi-Family Housing Revenue Refunding Bonds, to advance refund the \$4,360,000 1995 Multi-Family Issue. Bond costs of \$130,569 were paid by the Authority. At December 31, 2014, the principal outstanding on the 2004 bonds was \$3,640,000.

There are a number of limitations and restrictions contained in the various bond indentures. The Authority is in compliance with all significant limitations and restrictions.

The annual requirements to amortize all debt outstanding as of December 31, 2014 including interest requirements are as follows:

<u>Year Ending December 31,</u>	<u>Total to be paid</u>	<u>Principal</u>	<u>Interest</u>
2015	\$ 822,861	\$ 488,384	\$ 334,477
2016	816,361	507,803	308,558
2017	819,860	538,193	281,667
2018	822,386	569,603	252,783
2019	642,858	420,355	222,503
2020-2024	<u>3,744,875</u>	<u>3,090,000</u>	<u>654,875</u>
Total	<u>\$ 7,669,201</u>	<u>\$5,614,338</u>	<u>\$ 2,054,863</u>

IV. Other Information

A. Retirement Commitments - Defined Benefit Pension Plans and Other Postemployment Benefits

The City of Shreveport administers three defined benefit pension plans: the Firemen’s Pension and Relief Fund (FPRF), the Policemen’s Pension and Relief Fund (PPRF) and the Employees’ Retirement System (ERS). These plans do not issue stand-alone financial reports and are not included in the report of a public employee retirement system or another entity and are therefore included in this report as combining statements under the section entitled “Combining and Individual Fund Statements and Schedules”. The City also provides medical, dental and life insurance coverage through a cost-sharing multiple-employer defined benefit plan.

Summary of Significant Accounting Policies

Basis of Accounting - The three City administered pension plans’ financial statements are prepared using the accrual basis of accounting. Plan members’ contributions are recognized in the period in which the contributions are due. The City’s contributions are recognized when due and a formal commitment to provide the contributions has been made. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments – Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investments that do not have an established market are reported at estimated fair value. The cash surrender value of life insurance policies is recorded as other assets for the FPRF and PPRF. The policies are valued at their cash value as of the date of the financial statements. The policies provide assets to fund benefits of the plan. The pension investment policies are described in Note I.D.1. Cash, Cash Equivalents and Investments.

Concentration of Investments

The FPRF, PPRF and ERS had no investments in any one organization representing 5% or more of the fiduciary net position except for obligations of the federal government. There are no investments in loans to or leases with parties related to the pension plans.

Plan Descriptions and Contribution Information

Membership of each plan consisted of the following at December 31, 2014:

	<u>FPRF</u>	<u>PPRF</u>	<u>ERS</u>
Retirees and beneficiaries receiving benefits	236	150	977
Active plan members:			
Vested	1	-	671
Nonvested	<u>-</u>	<u>-</u>	<u>698</u>
Total	<u>237</u>	<u>150</u>	<u>2,346</u>
Number of participating employers	1	1	3

Administrative costs of the ERS are financed through contributions from the employers, members and investment income. Administrative costs of the FPRF and PPRF are financed through contributions from the employer and investment income.

The FPRF, PPRF and ERS do not have any legally required reserves.

Firemen's Pension and Relief Fund

Plan Description - The FPRF is a single-employer defined benefit pension plan that temporarily covers firefighters who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the State plan. The pension plan is closed to new members.

Until January 1, 1983, the Firemen's Pension and Relief Fund provided the primary retirement benefits for two groups of employees. Firefighters hired before July 12, 1977 were covered under an "Old Plan". Firefighters hired on or after July 12, 1977 were covered by a "New Plan". Under the Old Plan, a firefighter was eligible to retire at any age with 20 years of service. Benefits are payable monthly for life equal to 50% of the fireman's monthly salary, plus 3 1/3% for each year of service between 20 and 25 years, plus 1 2/3% for each year of service between 25 and 30 years. Under the New Plan, a firefighter is eligible to retire at age 50 with 20 years of service or age 55 with 12 years of service. Benefits are 2 1/2% of three-year average pay times years of service up to 10, plus 3% of each year of service over 10. The benefit cannot exceed 85% of final salary. The City guarantees that it will pay the benefits under the Old and New Plans until the member is eligible for a benefit from the Statewide Firefighters Retirement System. It also guarantees to pay the excess benefit of these plans over the Statewide Firefighters Retirement System.

Disability benefits are payable under the Old Plan on the basis of: (1) temporary total disability in the line of duty, (2) total disability in the line of duty, (3) occupational disability in the line of duty, or (4) total disability not in the line of duty. Disability benefits payable are (1) 66 2/3% of the monthly salary, payable for no more than one year; (2) 66 2/3% of the salary of active members holding the position corresponding to that held by the disabled member at the time he became disabled is payable for the duration of the disability or until the member reaches eligibility for retirement on service basis, except the benefit will end as of the time when the member would have completed 30 years of service; (3) 50% of salary of active members holding the position corresponding to that held by the disabled, not to exceed 66 2/3% of first class hoseman's salary, payable for duration if disability or until eligible for service retirement; and (4) 25% of salary of active members holding the position corresponding to that held by the disabled member at the time he became disabled, plus an additional 2% of such salary for each year of service over 5 years, but not to exceed 50% of a first class hoseman's salary payable for the duration of the disability. Under the New Plan, the disability benefit is (1) 60% of the fireman's monthly salary or (2) 75% of the accrued benefit. The City guarantees it will pay any excess of the benefits of this plan over the Statewide Firefighters Retirement System.

Under the Old Plan, death benefits equal to 50% of a beginning fireman's salary are payable to a surviving spouse. The City guarantees that it will pay this benefit for each fireman holding a guarantee of benefits contract. Under the New Plan, there is not an automatic benefit provided. Death benefits are based on the option chosen by the member at retirement.

There was not a vesting provision under the Old Plan. Members were eligible for benefits only after serving the time requirement for normal retirement. Under the New Plan, members vest after twelve years service and may receive a benefit at age 50 with twenty years service or at age 55 with a minimum of twelve years service. Benefits are established and may be amended by State statutes, R.S.11:3713 and 3714

The guaranteed benefits are paid to a closed group of firefighters. A significant part of the guaranteed benefits are the temporary benefits payable until age 50. The value of these temporary benefits can fluctuate widely, since it directly depends upon how many people retire before age 50.

Funding Policy - Only the employer makes contributions on a pay-as-you-go basis. The employer contribution obligations are established and may be amended by State statutes. Contributions are made from the General Fund. The City's contribution rate of annual covered payroll is 103.14%.

Management of the FPRF is vested in the board which consists of nine members – five elected employees or retirees eligible for the plan, the Mayor, the Chief Administrative Officer, the Finance Director and the Fire Chief.

For the year ended December 31, 2014, the annual money-weighted rate of returns on pensions plan investments, net of pensions plan investment expense, was 3.72%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Annual Pension Cost and Net Pension Obligation - The City's annual pension cost and net pension obligation to FPRF for the current year were as follows:

Annual required contribution	\$ 4,171,194
Interest on net pension obligation	529,555
Adjustment to annual required contribution	<u>(2,882,685)</u>
Annual pension cost	1,818,064
Contributions made	<u>(1,048,879)</u>
Increase in net pension obligation	769,185
Net pension obligation beginning of year	<u>7,565,077</u>
Net pension obligation end of year	<u>\$ 8,334,262</u>

The net pension obligation is \$8,334,262 at December 31, 2014, and it is recorded in the governmental activities of the government-wide statement of net position.

Three-Year Trend Information

<u>Year Ended</u>	<u>Annual Pension Cost</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
12/31/12	\$2,674,072	54.8%	\$ 5,881,720
12/31/13	2,647,883	36.4	7,565,077
12/31/14	1,818,064	57.7	8,334,262

Net Pension Liability

Total pension liability	\$24,008,380
Plan fiduciary net position	<u>(16,946,555)</u>
Net pension liability	<u>\$7,061,825</u>
Plan fiduciary net position as a percentage of the total pension liability	70.59%

The total pension liability was determined by an actuarial valuation as of January 1, 2015, using the following actuarial assumptions, applied to all prior periods included in the measurement:

Inflation	3.5%
Salary increases	5.0%
Investment rate of return	7.0%

Mortality rates. Non-annuitants: RP-2000 “Employees” table projected to 2030 using Scale AA; Annuitants: RP-2000 “Healthy Annuitants” projected to 2022 using Scale AA.

The actuarial assumptions used in the January 1, 2015 valuation were based on the results of an actuarial experience study for the period January 1, 2014 – December 31, 2014.

The long-term expected rate of return on pension plan investments was determined by using extended cash flow projection of the investment earnings less investment expenses.

Discount rate. The discount rate used to measure the total pension liability was 7%. The projection of cash flows used to determine the discount rate assumed that contributions from the employer will be made at the required rates. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Long-term expected real rate of returns:

Fixed income	2.20%
Domestic equity	6.12
International equity	6.29

Sensitivity of the net pension liability to changes in the discount rate. The following presents the net pension liability calculated using the discount rate of 7%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease (6%)	Current Discount Rate (7%)	1% Increase (8%)
Net pension liability	\$10,076,549	\$7,061,825	\$4,575,512

Policemen’s Pension and Relief Fund

Plan Description - The PPRF is a single-employer defined benefit pension plan that temporarily covers policemen who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the state plan. The pension plan is closed to new members.

Until July 12, 1977, all police officers hired became participants in the plan as a condition of employment. After July 12, 1977, all new policemen were placed directly into the State’s Municipal Police Employees’ Retirement System (MPERS). Currently only policemen who retire after January 1, 1983, and who meet the eligibility requirements for a retirement benefit from the local plan but not the state plan, are being paid from this fund. Under this plan, a policeman hired before 1969 can retire at any age with 20 years of service; policemen hired after 1968 can retire at any age with 25 years of service. Benefits are payable monthly at 66 2/3% of monthly salary, plus an additional 0.833% for each year of service over 20 served after July 12, 1977. An additional 1.66% is paid for each year of service over 25 if the employee was hired after 1968. The benefit cannot exceed 75% of the policeman’s monthly salary. The City guarantees that it will pay the benefit under this plan until the member is eligible for the Municipal Police Employee’s Retirement System. It guarantees to pay the excess benefits, if any, of this plan over the Municipal Police Employee’s Retirement System for the life of the member.

Disability benefits are payable on the basis of: (1) temporary total disability in the line of duty; (2) total and permanent disability in the line of duty; and (3) occupational disability that is total and permanent and received in the line of duty which renders the member unable to function in his police duties. Benefits payable are: (1) 66 2/3% of monthly salary of active member holding a position corresponding to that which had been held by a disabled member at the time he became disabled. Payments will be made for no more than one year or benefits will continue until member becomes eligible for service retirement; or (2) 50% of monthly salary of active member holding a position corresponding to that which had been held by a disabled member at the time he became disabled. Benefits will continue until member becomes eligible for service retirement. The City guarantees that it will pay any excess of the benefits of this plan over the MPERS.

A death benefit is payable to a surviving spouse equal to 50% of a beginning policeman's salary. The City guarantees that it will pay this benefit for each policeman holding a guarantee-of-benefits only after serving the time requirement for normal retirement. Benefits are established and may be amended by State statutes, R.S.11:3433, 3434, 3436 and 3437.

The guaranteed benefits are paid to a closed group of policemen. A significant part of the guaranteed benefits are the temporary benefits payable until age 50.

Funding Policy - Only the employer makes contributions. The employer contribution obligations are established and may be amended by State statutes. The funding approach is to amortize all benefits over 25 years. However, the contribution cannot be less than the expected benefit payments for the year. Contributions are made from the General Fund. The City's contribution rate of covered payroll is not applicable. There are no active employees.

Management of the PPRF is vested in the board which consists of nine members –five elected employees or retirees eligible for the plan, the Mayor, the Chief Administrative Officer, the Finance Director and the Police Chief.

For the year ended December 31, 2014, the annual money-weighted rate of returns on pension plan investments, net of pensions plan investment expense, was 4.35%. The money weighted rate of return expenses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Annual Pension Cost and Net Pension Obligation - The City's annual pension cost and net pension obligation to PPRF for the current year were as follows:

Annual required contribution	\$ 2,003,793
Interest on net pension obligation	150,348
Adjustment to annual required contribution	<u>(818,432)</u>
Annual pension cost	1,335,709
Contributions made	<u>(1,036,775)</u>
Increase in net pension obligation	298,934
Net pension obligation beginning of year	<u>2,147,823</u>
Net pension obligation end of year	<u>\$ 2,446,757</u>

The net pension obligation is \$2,446,757 at December 31, 2014, and it is recorded in the governmental activities of the government-wide statement of net position.

Three-Year Trend Information

<u>Year Ended</u>	<u>Annual Pension Cost</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
12/31/12	\$2,158,412	67.0 %	\$ 965,096
12/31/13	2,137,312	44.7	2,147,823
12/31/14	1,335,709	77.6	2,446,757

Net Pension Liability

Total pension liability	\$21,215,878
Plan fiduciary net position	(17,573,238)
Net pension liability	<u>\$ 3,642,640</u>
Plan fiduciary net position as a percentage of the total pension liability	82.83%

The total pension liability was determined by an actuarial valuation as of January 1, 2015, using the following actuarial assumptions, applied to all prior periods included in the measurement:

Inflation	3.5%
Salary increases	Not applicable – no current employees
Investment rate of return	7.0%

Mortality rates. Non-annuitants: RP-2000 “Employees” table projected to 2030 using Scale AA; Annuitants: RP-2000 “Healthy Annuitants” projected to 2022 using Scale AA.

The actuarial assumptions used in the January 1, 2015 valuation were based on the results of an actuarial experience study for the period January 1, 2014 – December 31, 2014.

The long-term expected rate of return on pension plan investments was determined by using extended cash flow projection of the investment earnings less investment expenses.

Discount rate. The discount rate used to measure the total pension liability was 7%. The projection of cash flows used to determine the discount rate assumed that contributions from the employer will be made at the required rates. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Long-term expected real rate of returns:

Fixed income	2.20%
Domestic equity	6.12
International equity	6.29

Sensitivity of the net pension liability to changes in the discount rate. The following presents the net pension liability calculated using the discount rate of 7%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease	Current Discount Rate (7%)	1% Increase
	<u>(6%)</u>	<u>Rate (7%)</u>	<u>(8%)</u>
Net pension liability	\$6,095,707	\$3,642,640	\$1,571,148

Employees’ Retirement System (ERS)

Plan Description - The ERS is a cost-sharing multiple-employer defined benefit pension plan that covers all full-time classified employees of the City other than policemen and firemen and is administered by the City.

Non-City employees employed by the following organizations may become members in the system: Caddo Parish Library, Caddo-Shreveport Sales and Use Tax Commission and other non-City employees recommended by the Board of Trustees and approved by the City Council. Appointed officials of the City and the Mayor have the option to join by filing an application within 90 days after taking office. However, by joining the retirement system, they may not participate in the deferred compensation program for appointed employees.

Prior to October 1, 1999, to be eligible for regular retirement benefits, members must have 30 years of service regardless of age or be age 65 with 10 years of service, and if hired before January 1, 1979 be 55 years of age with 20 years of service. If hired on or after January 1, 1979, members must be 55 years of age with 25 years of service or age 60 with 20 years of service. As of October 1, 1999, eligibility for regular retirement has been extended to any member who has 20 years of service at age 55. The difference before and after a hire of January 1, 1979 has been eliminated. Members become vested in the system after 10 years of creditable service. Benefit provisions are established and may be amended by City ordinance #2 of 1954, #163 of 1990 and #112 of 1991.

Benefits available to members hired before January 1, 1996, consist of an annuity, which is the actuarial equivalent of the employee's accumulated contributions; plus an annual pension, which together with the annuity, provides a total retirement allowance equal to 3% of average compensation times years of creditable service. Beginning January 1, 1996, the retirement allowance was increased to 3 1/3% of average compensation times years of creditable service for 1996 and future years of service. An early retirement provision has been implemented for any member who has at least 10 years of service and is within 10 years of a member's normal retirement age. The benefit is reduced by 3% per year for each year within five years of the normal retirement date, by 5% for the next earlier year, and by 8% for each additional earlier year. The plan allows members who have met eligibility requirements to defer receipt of benefits for a period of two years with one percent interest. At December 31, 2014, there is \$1,922,979 being held for members in the Deferred Retirement Option Plan.

Funding Policy - Prior to January 1, 2007, plan members were required by City ordinance to contribute 7% of compensation to the Plan. The City or other employers were required by the same ordinance to contribute 11.15% of compensation. Contribution amounts from plan members, the City and other employers may be amended by City ordinance. Effective January 1, 2007, the employees' contributions to the plan were increased to 9% from 7% and the employers' contributions were increased to 13.15% from 11.15%. Contributions are made from the fund that the employee is paid from or from the organizations noted above. The contribution rate is currently 12.10% of annual covered payroll.

In February 2004, an ordinance was passed which changed the method of computation for cost-of-living increases. The new computation states that effective January 1 of each year, there will be a cost-of-living increase based on the Consumer Price Index (CPI) if certain conditions exist: 1) the CPI has increased a minimum of one percent 2) the funded percentage for the retirement system for the prior year is not under 90 percent 3) the retirement systems overall rate of return on investments for the prior year was equal to or exceeded the actuarial interest rate for funding. The maximum increase is limited to five percent.

Management of the ERS is vested in the board which consists of seven members –two elected employees who are members of the plan, one elected retiree and one retiree alternate, the Mayor, the Chief Administrative Officer, the Finance Director and one Council Member.

For the year ended December 31, 2014, the annual money-weighted rate of returns on pension plan investments, net of pensions plan investment expense, was 6.09%. The money weighted rate of return expenses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Annual Pension Cost and Net Pension Obligation - The City's annual pension cost and net pension obligation to ERS for the current year were as follows:

Annual required contribution	\$ 16,351,357
Interest on net pension obligation	3,158,734
Adjustment to annual required contribution	<u>(3,405,851)</u>
Annual pension cost	16,104,240
Contributions made	<u>(5,944,981)</u>
Increase in net pension obligation	10,159,256
Net pension obligation beginning of year	<u>40,757,862</u>
Net pension obligation end of year	<u>\$ 50,917,118</u>

The net pension obligation is \$50,917,121 at December 31, 2014, and is recorded in the governmental activities of the government-wide statement of net position.

Three-Year Trend Information

Year Ended	Annual Pension Cost	Percentage of APC Contributed	Net Pension Obligation
12/31/12	\$ 16,260,528	36.7%	\$ 30,127,716
12/31/13	16,582,092	35.9	40,757,862
12/31/14	16,104,240	36.9	50,917,118

Net Pension Liability

Total pension liability	\$393,085,958
Plan fiduciary net position	<u>(196,853,723)</u>
Net pension liability	<u>\$196,232,235</u>
Plan fiduciary net position as a percentage of the total pension liability	50.08%

The total pension liability was determined by an actuarial valuation as of December 31, 2014, using the following actuarial assumptions, applied to all prior periods included in the measurement:

Inflation	3.0%
Salary increases	Based on classification
Investment rate of return	7.00%

Mortality rates. Non-annuitants: RP-2000 “Employees” table projected to 2030 using Scale AA; Annuitants: RP-2000 “Healthy Annuitants” projected to 2022 using Scale AA.

The actuarial assumptions based on the valuation dated January 1, 2014 and rolled forward to December 31, 2014 were based on the results of an actuarial experience study for the period January 1, 2014 – December 31, 2014.

The long-term expected rate of return on pension plan investments was determined by using extended cash flow projection of the investment earnings less investment expenses.

Discount rate. The discount rate used to measure the total pension liability was 7% for 2014. The rate in effect for 2013 was 7.75 percent. The projection of cash flows used to determine the discount rate assumed that contributions from employees and employers will be made at contractually required rates. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Long-term expected real rate of returns:

Fixed income	2.20%
Domestic equity	6.12
International equity	6.29

Sensitivity of the net pension liability to changes in the discount rate. The following presents the net pension liability calculated using the discount rate of 7.00%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease <u>(6.00%)</u>	Current Discount Rate (7.00%)	1% Increase <u>(8.00%)</u>
Net pension liability	\$245,834,169	\$196,232,235	\$155,135,016

Other Postemployment Benefits (OPEB)

Plan Description - In addition to providing pension benefits, the City provides medical, dental and life insurance coverage through a cost-sharing multiple-employer defined benefit plan that can include non-City employees as described under the Employees' Retirement System for any retiree who receives a monthly retirement check from one of the City's retirement plans and their legal dependents. The benefits, employee contributions, and employer contributions are governed by the Health Care Board and can be amended annually. The plan is not accounted for as a trust fund. The plan does not issue a separate report. The activity of the plan is reported in the City's Employees Health Care Fund, an internal service fund.

Funding Policy - The City contributes 58% and retirees 42% of the required contribution rate as determined annually by the Health Care Board of the self-insured pay-as-you go plan.

Membership at December 31, 2014 consisted of:

Retirees and beneficiaries currently receiving benefits	1,121
Terminated employees entitled to but not yet receiving benefits	746
Active employees	<u>1,878</u>
Total	3,745

Number of participating employers 3

Annual OPEB costs and Net OPEB Obligation - The City's annual OPEB cost, the percentage of annual OPEB cost contributed and the net OPEB obligation for 2014 and the prior year are as follows:

<u>Year Ended</u>	<u>Annual OPEB Cost</u>	<u>Employer Contributions</u>	<u>Percentage of Annual OPEB cost Contributed</u>	<u>Net Obligation</u>
12/31/12	\$ 36,373,972	\$9,076,614	25.0 %	\$158,803,146
12/31/13	35,818,338	9,833,830	27.5	184,787,654
12/31/14	35,461,115	10,895,487	30.7	209,353,282

The net OPEB obligation as of December 31, 2014, was calculated as follows:

Annual required contribution	\$ 38,001,484
Interest on net OPEB obligation	8,315,444
Adjustment to annual required contribution	<u>(10,855,813)</u>
Annual OPEB cost	35,461,115
Contributions made	<u>(10,895,487)</u>
Increase in net OPEB obligation	24,565,628
Net OPEB obligation beginning of year	<u>184,787,654</u>
Net OPEB obligation end of year	<u>\$ 209,353,282</u>

The funded status of the plan as of December 31, 2014, the most recent actuarial valuation date is as follows:

(1)	(2)	(3)	(4)	(5)	(6)
Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
	<u>(AAL)</u>	<u>(2-1)</u>	<u>(1/2)</u>	<u>Payroll</u>	<u>3/5</u>
-	\$401,053,357	\$401,053,357	0.0%	\$122,318,089	327.9%

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AALs for benefits.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Actuarial Methods and Assumptions - Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the December 31, 2014, actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions included 4.5% investment rate of return (net of administrative expenses) and an annual healthcare cost trend rate of 8.0% for 2014 declining gradually to 4.0% by 2082. An inflation rate of 2.7% was used. The actuarial value of assets was not determined as the City has not advance funded its obligation. The plan's unfunded actuarial accrued liability is being amortized as a level dollar open amortization. The remaining amortization period at December 31, 2014, was 30 years.

Statewide Firefighters' Retirement System (SFRS)

Plan Description - The City of Shreveport contributes to the Statewide Firefighters' Retirement System Pension Plan, a cost-sharing multiple-employer defined benefit pension plan administered by the Firefighters' Retirement System. SFRS covers firefighters employed by any municipality, parish, or fire protection district of the State of Louisiana under the provisions of Louisiana Revised Statutes 11:2251 through 2269 effective January 1, 1980. Benefits are established and may be amended by State statutes. The SFRS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Board of Trustees, Firefighters' Retirement System, 2051 Silverside Drive, Suite 210, Baton Rouge, Louisiana 70808-4136 or by calling 504-925-4060.

Funding Policy - Plan members are required to contribute 10% of their annual compensation and the City is currently required to contribute 29.25% of annual compensation, excluding overtime but including State supplemental pay. The contribution requirements of plan members and the City are established and may be amended by the SFRS Board of Trustees. The City's contributions to SFRS for the years ending December 31, 2014, 2013, and 2012, were \$8,606,711, \$7,779,279 and \$6,900,719, respectively, equal to the required contributions for each year.

Municipal Police Employees Retirement System (MPERS)

Plan Description - The City of Shreveport contributes to the Municipal Police Employees Retirement System Pension Plan, a cost-sharing multiple-employer defined benefit pension plan administered by the Municipal Police Employees' Retirement System. MPERS covers any full-time police officer, empowered to make arrests, employed by a municipality of the State and engaged in law enforcement, earning at least \$375 per month excluding state supplemental pay, or an elected Chief of Police whose salary is at least \$100 per month, and any employee of this system may participate in the MPERS. Benefits are established and may be amended by State statutes. The MPERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Board of Trustees of the Municipal Police Employees' Retirement System, 8401 United Plaza Blvd., Room 305, Baton Rouge, Louisiana 70806 or by calling 1-800-443-4248.

Funding Policy - Plan members are required to contribute 10.0% of their annual compensation and the City is currently required to contribute 31.5% of annual compensation, excluding overtime but including State supplemental pay. The contribution requirements of plan members and the City are established and may be amended by State statute. The City's contributions to MPERS for the years ended December 31, 2014, 2013 and 2012, were \$8,887,193, \$8,718,749 and \$8,153,229, respectively, equal to the required contributions for each year.

B. Transit System

The Shreveport Area Transit System (Transit System) is managed and operated for the City by a management company pursuant to an agreement which expires September 30, 2016. Based on terms of the agreement, management fees included in operating expenses were \$297,212. The City is required to reimburse the management company for the excess of expenses over revenues derived from the operation of the Transit System. Pursuant to an agreement between the City of Shreveport and the City of Bossier City, Bossier City will pay the Transit System for the excess of expenses incurred over revenues derived from operations of transit services in Bossier City. The City reimbursed the Transit System \$7,304,601. Bossier City reimbursed the Transit System \$858,957.

C. Contingencies

Litigation

The City is a defendant in various lawsuits in addition to those accrued in the Retained Risk Fund. These lawsuits have not been accrued because the amount of the loss cannot be reasonably estimated at this time. It is the City's opinion that resolution of these matters will not have a material adverse effect on the financial condition of the City.

Grant Disallowances

The City participates in a number of federally assisted grant programs, principal of which are the Workforce Investment Act, Community Development Block Grant, and various construction grants. These programs are subject to program compliance audits under the Single Audit Act. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. City management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

D. Landfill and Sludge Facility Closure and Post-Closure Care Cost

State and federal laws and regulations require the City to place a final cover on its Woolworth Road landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. The City has entered into a sanitary landfill services contract with a contractor. The contractor is responsible for the operation and closure of that portion of the landfill on which it conducted operations. The City is responsible for the maintenance and construction of all monitoring facilities and the conduct of all monitoring programs. If the contractor defaults on the contract, the City would be liable for all costs. We have reviewed the financial capability and stability of the contractor to ensure that the contractor will be able to meet the closure obligations when they are due. We believe that the contractor will be able to meet the obligations. A liability of \$2,908,009 has been reported at December 31, 2014 for closure and post-closure care cost and represents the cumulative costs reported based on 48.62% of the capacity of the landfill having been used to date. The landfill has an estimated remaining life in excess of 12 years. This amount has been accrued in the government-wide financial statements within the governmental activities and has been reported as an assigned fund balance in the General Fund. The estimated total current cost of closure and post-closure care remaining to be recognized is \$3,073,087. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The estimated closure of the sludge facility is \$12,566. This amount has been accrued in the business-type activities as a liability in the Water and Sewerage Fund. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The City is the permit holder for the landfill and the sludge facility, and Louisiana Solid Waste Rules and Regulations require all permit holders to demonstrate financial responsibility by one of a group of financial tests contained within the regulations. The City has demonstrated its financial responsibility by the fact that the tangible net worth of the City is at least \$10 million, the net worth is at least six times the estimate of the closure and post-closure costs, at least 90% of the assets are located in the United States and the City has a bond rating which exempted it from certain required financial ratios.

E. Risk Management

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions and natural disasters. All self-insurance programs are accounted for within internal service funds. The City has included incurred but not reported claims in determining its claims liability in both self-insurance programs.

The Retained Risk Fund is used to account for self-insurance activities involving property damage, workers' compensation, and general and auto liability. The City is afforded a \$1,000,000 self-insurance retention for general liability and law enforcement liability, a \$1,000,000 self-insurance retention for workers' compensation for police and fire, \$1,000,000 for other employees and a \$500,000 self-insurance retention for auto liability, except for exposures related to Fire Department vehicles which have a \$1,000 deductible for collision and comprehensive. General liability aviation is insured with limits of \$200,000,000. The City's property coverage has a limit of \$809,488,789 subject to a \$50,000 deductible.

There were no reductions in insurance coverage from coverage in the prior year. No property damage claim has exceeded the City's insurance coverage during the past three years.

Payments to the Retained Risk Fund are accounted for as revenues by the receiving fund and expenditures/expenses by the paying funds. Payments into the fund are available to pay claims and administrative costs of the program. Payments in excess of actual expenses are recorded as transfers.

Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors, including the effects of specific, incremental claim adjustment expenses, salvage and subrogation. No other allocated or unallocated claim adjustment expenses are included. The claims liability of \$36,331,936 reported in the fund at December 31, 2014 is based on the requirements of Governmental Accounting Standards Board Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Actual results could vary materially in the future. Changes in the fund's claims liability amount in 2013 and 2014 were:

<u>Retained Risk Fund</u>				
	Beginning of Year <u>Liability</u>	Current Year Claims and Changes <u>in Estimates</u>	Claim <u>Payments</u>	Balance at <u>Year End</u>
2013	\$ 28,672,152	\$ 14,968,904	\$10,664,602	\$32,976,454
2014	32,976,454	13,758,575	10,403,093	36,331,936

The City also maintains a self-insurance program to cover medical and dental care claims of City employees, retirees, and dependents. This program is accounted for in the Employees Health Care Fund, an Internal Service Fund.

Changes in the fund's claims liability amount in fiscal years 2013 and 2014 were:

<u>Employees Health Care Fund</u>				
	Beginning of Year <u>Liability</u>	Current Year Claims and Changes <u>in Estimates</u>	Claim <u>Payments</u>	Balance at <u>Year End</u>
2013	\$ 5,084,696	\$ 32,115,836	\$ 31,302,796	\$5,897,736
2014	5,897,736	36,148,527	35,392,515	6,653,748

F. Compensation Paid to Council Members

<u>Council Member</u>	<u>Compensation</u>
Willie Bradford, District A	\$15,225
Jeff Everson, District B	17,625
Oliver Jenkins, District C	15,225
Michael Corbin, District D	15,225
James Flurry, District E	15,225
Stephanie Lynch, District F	15,225
Jerry Bowman, District G	15,225
	\$ <u>108,975</u>

G. Subsequent Events

In February 2015, the City issued \$24,205,000 in General Obligation Refunding Bonds, Series 2015. Included in the refunding was a reoffering premium of \$2,521,090. The bonds were issued to refund a portion of the City's General Obligation Refunding Bonds, Series 2005A issued in the original amount of \$56,675,000. The amount refunded was \$25,995,000.

H. Restatement of Net Position

The Downtown Development Authority, a component unit restated their beginning net position as follows:

Net Position December 31, 2013	\$1,884,086
Correction of property tax revenue	<u>(822,634)</u>
Net Position December 31, 2013 as restated	<u>\$1,061,452</u>

CITY OF SHREVEPORT, LOUISIANA

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

**SCHEDULE OF EMPLOYER CONTRIBUTIONS - OTHER POST EMPLOYMENT BENEFITS
(UNAUDITED)**

<u>Year Ended December 31,</u>	<u>Annual Required Contribution</u>	<u>Percentage Contribution</u>
2009	\$ 35,115,705	17.6%
2010	33,409,517	19.3
2011	38,181,849	19.5
2012	38,181,849	23.8
2013	38,001,484	25.9
2014	38,001,484	28.7

CITY OF SHREVEPORT, LOUISIANA

**SCHEDULE OF FUNDING PROGRESS - OTHER POST EMPLOYMENT BENEFITS
(UNAUDITED)**

Actuarial Valuation Date	(1) Actuarial Value of Assets	(2) Actuarial Accrued Liability (AAL)	(3) Unfunded AAL (UAAL) (2-1)	(4) Funded Ratio (1/2)	(5) Covered Payroll	(6) UAAL as a Percentage of Covered Payroll (3/5)
12/31/09	-	\$ 360,308,412	\$ 360,308,412	0.0	\$ 117,498,000	306.7 %
12/31/10	-	343,176,409	343,176,409	0.0	117,034,000	293.2
12/31/11	-	383,067,995	383,067,995	0.0	124,078,623	308.7
12/31/12	-	383,067,995	383,067,995	0.0	124,078,623	308.7
12/31/13	-	401,053,357	401,053,357	0.0	122,318,089	327.9
12/31/14	-	401,053,357	401,053,357	0.0	122,318,089	327.9

CITY OF SHREVEPORT

SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY

**LAST 10 FISCAL YEARS (1)
(UNAUDITED)**

	<u>FPRF</u>	<u>PPRF</u>	<u>ERS</u>
Total pension liability			
Service cost	\$ 4,653	\$ -	\$ 5,494,260
Interest	1,602,967	1,426,956	26,529,382
Changes of benefit terms	-	-	(8,183,785)
Differences between expected and actual experience	(3,791,005)	(1,271,703)	(1,782,300)
Changes of assumptions	-	-	28,311,060
Benefit payments, including refunds of member contributions	<u>(1,366,507)</u>	<u>(1,172,492)</u>	<u>(24,723,019)</u>
Net change in total pension liability	(3,549,892)	(1,017,239)	25,645,598
Total pension liability - beginning	<u>27,558,272</u>	<u>22,233,117</u>	<u>367,440,360</u>
Total pension liability - ending (a)	<u>\$ 24,008,380</u>	<u>\$ 21,215,878</u>	<u>\$ 393,085,958</u>
Plan fiduciary net position			
Contributions - employer	\$ 1,048,879	\$ 1,036,775	\$ 5,944,981
Contributions - member	-	-	5,156,403
Net investment income	631,130	759,582	11,665,092
Benefit payments, including refunds of member contributions	(1,366,507)	(1,172,492)	(24,723,019)
Administrative expense	(25,160)	(25,158)	(80,944)
Other	<u>(18,006)</u>	<u>-</u>	<u>-</u>
Net change in plan fiduciary net position	270,336	598,707	(2,037,487)
Plan fiduciary net position - beginning	<u>16,676,219</u>	<u>16,974,531</u>	<u>198,891,210</u>
Plan fiduciary net position - ending (b)	<u>\$ 16,946,555</u>	<u>\$ 17,573,238</u>	<u>\$ 196,853,723</u>
Net pension liability - ending (a) - (b)	<u>\$ 7,061,825</u>	<u>\$ 3,642,640</u>	<u>\$ 196,232,235</u>
Plan fiduciary net position as a percentage of the total pension liability	70.59%	82.83%	50.08%
Covered-employee payroll	1,016,908	N/A	49,120,412
Net pension liability as a percentage of covered-employee payroll	694.44%	N/A	399.49%

(1) 2014 is the first year available

CITY OF SHREVEPORT

SCHEDULE OF INVESTMENT RETURNS
Last 10 Fiscal Years(1)

	<u>FPRF</u>	<u>PPRF</u>	<u>ERS</u>
Annual money-weighted rate of return net of investment expense	3.72%	4.35%	6.09%

(1) 2014 is the first year available

SCHEDULE OF PENSION CONTRIBUTIONS

**Last 10 Fiscal Years
(UNADITED)**

FFRF

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Actuarially determined contribution	\$ 2,091,576	\$ 2,046,177	\$ 2,132,120	\$ 2,044,285	\$ 2,719,001	\$ 2,847,389	\$ 2,310,932	\$ 3,726,529	\$ 4,477,402	\$ 4,171,194
Contributions in relation to the actuarially determined contribution	1,227,755	1,407,770	1,408,553	1,406,904	1,406,904	1,407,204	1,462,207	1,465,203	964,526	1,048,879
Contribution deficiency (excess)	863,821	638,407	723,567	637,381	1,312,097	1,440,185	848,725	2,261,326	3,512,876	3,122,315
Covered-employee payroll	3,978,077	4,125,853	3,604,757	2,974,729	2,034,266	2,135,980	1,197,330	1,140,314	858,951	1,016,908
Contributions as a percentage of covered-employee payroll	30.86%	34.12%	39.07%	47.30%	69.16%	65.88%	122.12%	128.49%	112.29%	103.14%

PPRF

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Actuarially determined contribution	\$ 1,443,763	\$ 1,398,435	\$ 1,506,135	\$ 1,353,760	\$ 1,835,113	\$ 1,616,818	\$ 1,373,266	\$ 2,215,304	\$ 2,437,506	\$ 2,003,793
Contributions in relation to the actuarially determined contribution	1,235,861	1,398,435	1,408,194	1,353,760	1,407,096	1,407,296	1,373,266	1,445,914	954,585	1,036,775
Contribution deficiency (excess)	207,902	-	97,941	-	428,017	209,522	-	769,390	1,482,921	967,018
Covered-employee payroll	256,764	275,070	275,070	275,070	n/a	n/a	n/a	n/a	n/a	n/a
Contributions as a percentage of covered-employee payroll	3645.80%	3413.60%	2822.70%	3468.00%	n/a	n/a	n/a	n/a	n/a	n/a

ERS

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Actuarially determined contribution	\$ 5,912,729	\$ 7,375,855	\$ 4,806,416	\$ 4,898,103	\$ 12,040,692	\$ 11,238,882	\$ 12,202,624	\$ 16,380,807	\$ 16,764,758	\$ 16,351,357
Contributions in relation to the actuarially determined contribution	3,778,234	4,263,244	6,099,342	6,685,911	6,634,421	6,261,604	6,003,545	5,970,988	5,951,946	5,944,981
Contribution deficiency (excess)	2,134,495	3,112,611	(1,292,926)	(1,787,808)	5,406,271	4,977,278	6,199,079	10,409,819	10,812,812	10,406,376
Covered-employee payroll	38,817,000	44,403,000	46,875,000	51,761,000	49,021,000	45,226,000	45,538,000	45,247,171	44,749,039	49,120,412
Contributions as a percentage of covered-employee payroll	9.73%	9.60%	13.01%	12.92%	13.53%	13.85%	13.18%	13.20%	13.30%	12.10%

CITY OF SHREVEPORT

**Notes to Required Supplementary Pension Information
For the Year Ended December 31, 2014**

Methods and assumptions used in calculations of actuarially determined contributions. The actuarially determined contribution rates in the schedule of pension contributions were calculated as of December 31, 2014. The following actuarial methods and assumptions were used to determine contribution rates reported in that schedule:

	<u>FPRF</u>	<u>PPRF</u>	<u>ERS</u>
Actuarial cost method	Entry age normal	Entry age normal	Entry age normal
Amortization method	Level dollar, closed	Level dollar, closed	Level dollar, closed
Remaining amortization period	3 years	3 years	30 years
Asset valuation period	N/A	N/A	N/A
Inflation	3.50%	3.50%	3.00%
Salary increases	5.00%	N/A	Based on classification
Investment rate of return	7.00%	7.00%	7.00%
Cost of Living adjustment	3.50%	3.50%	None
Retirement Age	Plan specific	Plan specific	Plan specific
Turnover	Plan specific	Plan specific	Plan specific
Mortality	Non-annuitants: RP-2000 "Employee" table projected to 2030 using Scale AA; Annuitants: RP-2000 "Healthy Annuitants" projected to 2022 using Scale AAA	Non-annuitants: RP-2000 "Employee" table projected to 2030 using Scale AA; Annuitants: RP-2000 "Healthy Annuitants" projected to 2022 using Scale AAA	Non-annuitants: RP-2000 "Employee" table projected to 2030 using Scale AA; Annuitants: RP-2000 "Healthy Annuitants" projected to 2022 using Scale AAA
Disability	Plan specific	Plan specific	Plan specific

Nonmajor Governmental Funds Special Revenue Funds

Special Revenue Funds are used for specific revenues that are legally restricted to expenditures for particular purposes.

Community Development Fund – This fund accounts for programs to increase opportunities, assist in the creation of employment and develop business expansion.

Streets Fund – This fund is used for construction and repair of streets, including sidewalk and drainage structures.

Enrichment Fund - This fund is used to account for donations held for the purpose of enrichment and improvement of City facilities and services.

Riverfront Development Fund - This fund accounts for the collection and disbursement of funds from the riverfront gaming activities.

Police Grants Fund - This fund accounts for the collection and disbursement of various state and federal grants to the City of Shreveport Police Department.

Downtown Entertainment Economic Development Fund - This fund is used to account for incremental sales tax revenues collected from the development area to promote development of the area and associated projects.

Redevelopment Fund - This fund is used to acquire and land bank vacant adjudicated property for future redevelopment projects and to acquire other property for current redevelopment projects in redevelopment areas.

Environmental Grants Fund - This fund accounts for grants received for Brownfields assessment, cleanup loan fund, job training, and economic development.

Capital Projects Funds

Capital projects funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

Miscellaneous General Obligation Bond Funds - These funds are used to account for bonds issued for the purpose of constructing public buildings and/or improving streets, public safety, drainage systems, waste disposal, parks, an industrial park, and a Sportran maintenance facility.

Miscellaneous Capital Projects Fund - This fund is used to account for various projects funded by miscellaneous sources other than general obligation bonds.

2003A General Obligation Bond Fund - This fund is used to account for bonds issued for the purpose of constructing, acquiring, and improving works of neighborhood public improvement, recreation facilities, and police and fire facilities.

2011 General Obligation Bonds – This fund is used to account for bonds issued for the purpose of improving the water and sewer system, various public facilities and streets and drainage systems.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
DECEMBER 31, 2014**

	<u>Special Revenue Funds</u>						
	<u>Community Development</u>	<u>Streets</u>	<u>Enrichment</u>	<u>Riverfront Development</u>	<u>Police Grants</u>	<u>Downtown Entertainment Economic Development</u>	<u>Redevelopment</u>
ASSETS							
Cash and cash equivalents	\$ 200	\$ 3,374,246	\$ 566,389	\$ -	\$ 179,604	\$ 504,471	\$ 1,910
Investments	-	3,685,280	618,598	-	196,160	550,972	2,087
Accounts receivable, net	87,241	1,545,938	-	1,011,118	-	-	-
Due from other governments	1,525,607	-	-	-	355,115	-	-
Due from other funds	-	-	-	-	-	-	-
Notes receivable, net	9,231,255	-	-	-	-	-	-
Assets held for resale	433,497	-	-	-	-	-	196,066
Total assets	<u>\$ 11,277,800</u>	<u>\$ 8,605,464</u>	<u>\$ 1,184,987</u>	<u>\$ 1,011,118</u>	<u>\$ 730,879</u>	<u>\$ 1,055,443</u>	<u>\$ 200,063</u>
LIABILITIES AND FUND BALANCES (DEFICIT)							
Liabilities:							
Accounts payable	\$ 175,584	\$ -	\$ 15,967	\$ -	\$ -	\$ 20,058	\$ -
Accrued liabilities	-	-	-	185,770	-	-	-
Due to other funds	80,710	-	-	2,404,216	-	-	-
Unearned revenue	7,322,684	-	-	-	-	-	-
Items held in escrow	11,116	-	-	-	-	-	-
Notes payable	2,400,000	-	-	-	-	-	-
Total liabilities	<u>\$ 9,990,094</u>	<u>\$ -</u>	<u>\$ 15,967</u>	<u>\$ 2,589,986</u>	<u>\$ -</u>	<u>\$ 20,058</u>	<u>\$ -</u>
Fund balance (deficit):							
Restricted	1,287,706	8,605,464	1,169,020	-	730,879	1,035,385	200,063
Unassigned	-	-	-	(1,578,868)	-	-	-
Total fund balance (deficit)	<u>1,287,706</u>	<u>8,605,464</u>	<u>1,169,020</u>	<u>(1,578,868)</u>	<u>730,879</u>	<u>1,035,385</u>	<u>200,063</u>
Total liabilities and fund balance (deficit)	<u>\$ 11,277,800</u>	<u>\$ 8,605,464</u>	<u>\$ 1,184,987</u>	<u>\$ 1,011,118</u>	<u>\$ 730,879</u>	<u>\$ 1,055,443</u>	<u>\$ 200,063</u>

		Capital Project Funds					Total	Total Nonmajor Governmental Funds
		Miscellaneous General Obligation Bond Funds	Miscellaneous Capital Projects Fund	2003A General Obligation Bond Fund	2011 General Obligation Bond Fund	Total		
Environmental Grants	Total							
\$ 775,269	\$ 5,402,089	\$ 4,100,225	\$ 4,012,244	\$ 1,906,198	\$ 30,863,981	\$ 40,882,648	\$ 46,284,737	
468,603	5,521,700	4,478,179	4,382,088	2,081,909	-	10,942,176	16,463,876	
-	2,644,297	-	2,683	-	-	2,683	2,646,980	
55,852	1,936,574	165,507	3,363	-	-	168,870	2,105,444	
-	-	44,869	602,835	-	-	647,704	647,704	
299,777	9,531,032	-	-	-	-	-	9,531,032	
-	629,563	-	-	-	-	-	629,563	
<u>\$ 1,599,501</u>	<u>\$ 25,665,255</u>	<u>\$ 8,788,780</u>	<u>\$ 9,003,213</u>	<u>\$ 3,988,107</u>	<u>\$ 30,863,981</u>	<u>\$ 52,644,081</u>	<u>\$ 78,309,336</u>	
\$ 40,816	\$ 252,425	\$ 94,658	\$ 259,474	\$ 450	\$ 474,869	\$ 829,451	\$ 1,081,876	
-	185,770	-	-	-	-	-	185,770	
-	2,484,926	-	-	-	21,540	21,540	2,506,466	
299,777	7,622,461	-	-	-	-	-	7,622,461	
-	11,116	-	-	-	-	-	11,116	
-	2,400,000	-	-	-	-	-	2,400,000	
<u>\$ 340,593</u>	<u>\$ 12,956,698</u>	<u>\$ 94,658</u>	<u>\$ 259,474</u>	<u>\$ 450</u>	<u>\$ 496,409</u>	<u>\$ 850,991</u>	<u>\$ 13,807,689</u>	
1,258,908	14,287,425	8,694,122	8,743,739	3,987,657	30,367,572	51,793,090	66,080,515	
-	(1,578,868)	-	-	-	-	-	(1,578,868)	
<u>1,258,908</u>	<u>12,708,557</u>	<u>8,694,122</u>	<u>8,743,739</u>	<u>3,987,657</u>	<u>30,367,572</u>	<u>51,793,090</u>	<u>64,501,647</u>	
<u>\$ 1,599,501</u>	<u>\$ 25,665,255</u>	<u>\$ 8,788,780</u>	<u>\$ 9,003,213</u>	<u>\$ 3,988,107</u>	<u>\$ 30,863,981</u>	<u>\$ 52,644,081</u>	<u>\$ 78,309,336</u>	

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014

Special Revenue Funds

	Community Development	Streets	Enrichment	Riverfront Development	Police Grants	Downtown Entertainment Economic Development	Redevelopment
REVENUES							
Intergovernmental	\$ 6,839,302	\$ -	\$ -	\$ -	\$ 867,780	\$ -	\$ -
Gaming	-	-	-	10,241,584	-	-	-
Investment earnings	5,665	57,403	5,003	1,986	603	3,953	17
Miscellaneous	1,257,148	6,824,316	432,217	876,422	247,606	120,683	-
Total revenues	<u>8,102,115</u>	<u>6,881,719</u>	<u>437,220</u>	<u>11,119,992</u>	<u>1,115,989</u>	<u>124,636</u>	<u>17</u>
EXPENDITURES							
Current:							
General government	-	-	-	-	-	-	-
Public safety	-	-	243,049	-	1,291,578	-	-
Culture and recreation	45,748	-	161,818	-	-	-	-
Community development	4,844,285	-	-	-	-	-	-
Economic opportunity	2,402,389	-	-	-	-	-	-
Economic development	1,991,369	-	-	1,372,226	-	225,468	-
Capital outlay	-	-	-	-	-	-	-
Total expenditures	<u>9,283,791</u>	<u>-</u>	<u>404,867</u>	<u>1,372,226</u>	<u>1,291,578</u>	<u>225,468</u>	<u>-</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,181,676)</u>	<u>6,881,719</u>	<u>32,353</u>	<u>9,747,766</u>	<u>(175,589)</u>	<u>(100,832)</u>	<u>17</u>
OTHER FINANCING SOURCES (USES)							
Transfers in	1,200,000	-	-	30,733	-	175,000	-
Transfers out	-	(1,935,000)	-	(10,439,100)	-	-	-
Total other financing sources and uses	<u>1,200,000</u>	<u>(1,935,000)</u>	<u>-</u>	<u>(10,408,367)</u>	<u>-</u>	<u>175,000</u>	<u>-</u>
Net change in fund balances	18,324	4,946,719	32,353	(660,601)	(175,589)	74,168	17
Fund balances (deficit)-beginning	1,269,382	3,658,745	1,136,667	(918,267)	906,468	961,217	200,046
Fund balances (deficit)-ending	<u>\$ 1,287,706</u>	<u>\$ 8,605,464</u>	<u>\$ 1,169,020</u>	<u>\$ (1,578,868)</u>	<u>\$ 730,879</u>	<u>\$ 1,035,385</u>	<u>\$ 200,063</u>

Capital Project Funds

Environmental Grants	Total	Miscellaneous General Obligation Bond Funds	Miscellaneous Capital Projects Fund	2003A General Obligation Bond Fund	2011 General Obligation Bond Fund	Total	Total Nonmajor Governmental Funds
\$ 149,264	\$ 7,856,346	\$ -	\$ 89,223	\$ -	\$ -	\$ 89,223	\$ 7,945,569
-	10,241,584	-	-	-	-	-	10,241,584
3,880	78,510	35,562	-	18,993	32,921	87,476	165,986
134,604	9,892,996	-	102,614	-	162,000	264,614	10,157,610
<u>287,748</u>	<u>28,069,436</u>	<u>35,562</u>	<u>191,837</u>	<u>18,993</u>	<u>194,921</u>	<u>441,313</u>	<u>28,510,749</u>
162,086	162,086	-	-	-	-	-	162,086
-	1,534,627	-	-	-	-	-	1,534,627
-	207,566	-	-	-	-	-	207,566
-	4,844,285	-	-	-	-	-	4,844,285
-	2,402,389	-	-	-	-	-	2,402,389
-	3,589,063	-	-	-	-	-	3,589,063
-	-	998,740	4,632,288	1,174	10,918,242	16,550,444	16,550,444
<u>162,086</u>	<u>12,740,016</u>	<u>998,740</u>	<u>4,632,288</u>	<u>1,174</u>	<u>10,918,242</u>	<u>16,550,444</u>	<u>29,290,460</u>
<u>125,662</u>	<u>15,329,420</u>	<u>(963,178)</u>	<u>(4,440,451)</u>	<u>17,819</u>	<u>(10,723,321)</u>	<u>(16,109,131)</u>	<u>(779,711)</u>
-	1,405,733	503,349	683,168	1,174	-	1,187,691	2,593,424
-	(12,374,100)	(6,905)	(236,102)	(650,072)	(12,750,407)	(13,643,486)	(26,017,586)
-	(10,968,367)	496,444	447,066	(648,898)	(12,750,407)	(12,455,795)	(23,424,162)
125,662	4,361,053	(466,734)	(3,993,385)	(631,079)	(23,473,728)	(28,564,926)	(24,203,873)
1,133,246	8,347,504	9,160,856	12,737,124	4,618,736	53,841,300	80,358,016	88,705,520
<u>\$ 1,258,908</u>	<u>\$ 12,708,557</u>	<u>\$ 8,694,122</u>	<u>\$ 8,743,739</u>	<u>\$ 3,987,657</u>	<u>\$ 30,367,572</u>	<u>\$ 51,793,090</u>	<u>\$ 64,501,647</u>

CITY OF SHREVEPORT, LOUISIANA
DEBT SERVICE FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	Variance With Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>		<u>(Negative)</u>
REVENUES				
Property taxes	\$ 30,911,500	\$ 30,911,500	\$32,948,365	\$ 2,036,865
Investment earnings	370,000	370,000	133,926	(236,074)
Intergovernmental	<u>2,880,000</u>	<u>2,880,000</u>	<u>1,557,383</u>	<u>(1,322,617)</u>
Total revenues	<u>34,161,500</u>	<u>34,161,500</u>	<u>34,639,674</u>	<u>478,174</u>
EXPENDITURES				
Principal	20,100,000	20,100,000	20,068,059	31,941
Interest and other charges	<u>8,900,000</u>	<u>8,900,000</u>	<u>9,142,698</u>	<u>(242,698)</u>
Total expenditures	<u>29,000,000</u>	<u>29,000,000</u>	<u>29,210,757</u>	<u>(210,757)</u>
Excess (deficiency)of revenues over (under) expenditures	<u>5,161,500</u>	<u>5,161,500</u>	<u>5,428,917</u>	<u>267,417</u>
OTHER FINANCING SOURCES				
Transfers in	<u>4,600,000</u>	<u>4,600,000</u>	<u>4,562,348</u>	<u>(37,652)</u>
Total other financing sources	<u>4,600,000</u>	<u>4,600,000</u>	<u>4,562,348</u>	<u>(37,652)</u>
Net change in fund balances	9,761,500	9,761,500	9,991,265	229,765
Fund balances - beginning	<u>46,089,162</u>	<u>46,089,162</u>	<u>46,089,162</u>	<u>-</u>
Fund balances - ending	<u>\$ 55,850,662</u>	<u>\$ 55,850,662</u>	<u>\$56,080,427</u>	<u>\$ 229,765</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
COMMUNITY DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Intergovernmental	\$ 6,192,200	\$ 8,333,600	\$ 6,839,302	\$ (1,494,298)
Investment earnings	-	-	5,665	5,665
Miscellaneous	<u>1,038,000</u>	<u>1,100,800</u>	<u>1,257,148</u>	<u>156,348</u>
Total revenues	<u>7,230,200</u>	<u>9,434,400</u>	<u>8,102,115</u>	<u>(1,332,285)</u>
EXPENDITURES				
Administration:				
Salaries, wages and employee benefits	691,700	691,700	706,830	(15,130)
Materials and supplies	15,452	17,552	16,794	758
Contractual services	258,737	258,737	228,530	30,207
Other charges	224,500	224,500	28,500	196,000
Improvements and equipment	<u>894</u>	<u>3,294</u>	<u>2,432</u>	<u>862</u>
Total administration	<u>1,191,283</u>	<u>1,195,783</u>	<u>983,086</u>	<u>212,697</u>
Community development projects:				
Grants	<u>846,519</u>	<u>1,590,519</u>	<u>683,282</u>	<u>907,237</u>
Total community development projects	<u>846,519</u>	<u>1,590,519</u>	<u>683,282</u>	<u>907,237</u>
Materials and supplies	7,700	7,700	7,700	-
Contractual services	16,800	16,800	16,800	-
Other charges	7,768,694	9,414,494	4,080,681	5,333,813
Improvements and equipment	<u>-</u>	<u>-</u>	<u>12,233</u>	<u>(12,233)</u>
Total housing and business development	<u>7,793,194</u>	<u>9,438,994</u>	<u>4,117,414</u>	<u>5,321,580</u>
Housing and business development administration:				
Salaries, wages and employee benefits	528,085	407,885	416,928	(9,043)
Materials and supplies	21,663	55,663	19,476	36,187
Contractual services	199,369	324,569	242,236	82,333
Improvements and equipment	<u>36,221</u>	<u>41,021</u>	<u>15,412</u>	<u>25,609</u>
Total housing and business development administration	<u>785,338</u>	<u>829,138</u>	<u>694,052</u>	<u>135,086</u>

(continued)

**CITY OF SHREVEPORT, LOUISIANA
COMMUNITY DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Workforce development:				
Salaries, wages and employee benefits	1,369,800	1,361,300	1,210,989	150,311
Materials and supplies	26,907	70,107	51,976	18,131
Contractual services	1,976,213	1,690,313	1,097,409	592,904
Other charges	700	700	30,835	(30,135)
Improvements and equipment	<u>6,500</u>	<u>23,800</u>	<u>11,180</u>	<u>12,620</u>
Total workforce development	<u>3,380,120</u>	<u>3,146,220</u>	<u>2,402,389</u>	<u>743,831</u>
Workforce development administration:				
Salaries, wages and employee benefits	227,800	227,800	233,286	(5,486)
Materials and supplies	5,901	5,901	3,956	1,945
Contractual services	170,627	162,127	157,840	4,287
Improvements and equipment	<u>-</u>	<u>8,500</u>	<u>8,486</u>	<u>14</u>
Total workforce development administration	<u>404,328</u>	<u>404,328</u>	<u>403,568</u>	<u>760</u>
Total Expenditures	<u>14,400,782</u>	<u>16,604,982</u>	<u>9,283,791</u>	<u>7,321,191</u>
Excess (Deficiency) of revenues over (under) expenditures	<u>(7,170,582)</u>	<u>(7,170,582)</u>	<u>(1,181,676)</u>	<u>5,988,906</u>
OTHER FINANCING SOURCES				
Transfers in	<u>1,200,000</u>	<u>1,200,000</u>	<u>1,200,000</u>	<u>-</u>
Total other financing sources	<u>1,200,000</u>	<u>1,200,000</u>	<u>1,200,000</u>	<u>-</u>
Net change in fund balances	(5,970,582)	(5,970,582)	18,324	5,988,906
Fund balances - beginning	<u>1,269,382</u>	<u>1,269,382</u>	<u>1,269,382</u>	<u>-</u>
Fund balances - ending	<u>\$ (4,701,200)</u>	<u>\$ (4,701,200)</u>	<u>\$ 1,287,706</u>	<u>\$ 5,988,906</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
STREETS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Investment earnings	\$ -	\$ -	\$ 57,403	\$ 57,403
Miscellaneous	<u>6,000,000</u>	<u>6,000,000</u>	<u>6,824,316</u>	<u>824,316</u>
Total revenues	<u>6,000,000</u>	<u>6,000,000</u>	<u>6,881,719</u>	<u>881,719</u>
OTHER FINANCING SOURCES (USES)				
Transfers out	<u>(1,500,000)</u>	<u>(6,945,000)</u>	<u>(1,935,000)</u>	<u>5,010,000</u>
Total other financing sources (uses)	<u>(1,500,000)</u>	<u>(6,945,000)</u>	<u>(1,935,000)</u>	<u>5,010,000</u>
Net change in fund balances	4,500,000	(945,000)	4,946,719	5,891,719
Fund balances - beginning	<u>3,658,745</u>	<u>3,658,745</u>	<u>3,658,745</u>	<u>-</u>
Fund balances - ending	<u>\$ 8,158,745</u>	<u>\$ 2,713,745</u>	<u>\$ 8,605,464</u>	<u>\$ 5,891,719</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
RIVERFRONT DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Gaming	\$ 11,253,000	\$ 11,253,000	\$ 10,241,584	\$ (1,011,416)
Investment earnings	6,000	6,000	1,986	(4,014)
Miscellaneous	912,900	912,900	876,422	(36,478)
Total revenues	<u>12,171,900</u>	<u>12,171,900</u>	<u>11,119,992</u>	<u>(1,051,908)</u>
EXPENDITURES				
Current:				
Economic development:				
Salaries, wages and employee benefits	141,300	141,300	135,025	6,275
Materials and supplies	1,400	1,400	697	703
Contractual services	43,600	43,600	44,781	(1,181)
Other charges	1,347,200	1,347,200	1,191,723	155,477
Total expenditures	<u>1,533,500</u>	<u>1,533,500</u>	<u>1,372,226</u>	<u>161,274</u>
Excess (deficiency) of revenues over under expenditures	<u>10,638,400</u>	<u>10,638,400</u>	<u>9,747,766</u>	<u>(890,634)</u>
OTHER FINANCING SOURCES				
Transfers in	-	-	30,733	30,733
Transfers out	(10,439,100)	(10,439,100)	(10,439,100)	-
Total other financing uses	<u>(10,439,100)</u>	<u>(10,439,100)</u>	<u>(10,408,367)</u>	<u>30,733</u>
Net change in fund balances	199,300	199,300	(660,601)	(859,901)
Fund deficit - beginning	(918,267)	(918,267)	(918,267)	-
Fund deficit - ending	<u>\$ (718,967)</u>	<u>\$ (718,967)</u>	<u>\$ (1,578,868)</u>	<u>\$ (859,901)</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
POLICE GRANTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget
				Positive
				(Negative)
REVENUES				
Intergovernmental	\$ 1,885,131	\$ 1,897,631	\$ 867,780	\$ (1,029,851)
Investment earnings	2,500	2,400	603	(1,797)
Miscellaneous	<u>111,500</u>	<u>111,500</u>	<u>247,606</u>	<u>136,106</u>
Total revenues	<u>1,999,131</u>	<u>2,011,531</u>	<u>1,115,989</u>	<u>(895,542)</u>
EXPENDITURES				
Current:				
Public Safety:				
Salaries, wages and employee benefits	1,734,223	1,674,223	848,686	825,537
Materials and supplies	181,973	194,473	77,275	117,198
Contractual services	135,373	135,373	70,960	64,413
Other charges	127,508	127,508	125,278	2,230
Improvements and equipments	<u>244,826</u>	<u>244,826</u>	<u>169,379</u>	<u>75,447</u>
Total expenditures	<u>2,423,903</u>	<u>2,376,403</u>	<u>1,291,578</u>	<u>1,084,825</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(424,772)</u>	<u>(364,872)</u>	<u>(175,589)</u>	<u>189,283</u>
Net change in fund balance	(424,772)	(364,872)	(175,589)	189,283
Fund balance - beginning	<u>906,468</u>	<u>906,468</u>	<u>906,468</u>	<u>-</u>
Fund balance - ending	<u>\$ 481,696</u>	<u>\$ 541,596</u>	<u>\$ 730,879</u>	<u>\$ 189,283</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
DOWNTOWN ENTERTAINMENT ECONOMIC DEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	Variance With Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>		<u>(Negative)</u>
REVENUES				
Investment earnings	\$ 8,000	\$ 8,000	\$ 3,953	\$ (4,047)
Land rent	220,900	220,900	-	(220,900)
Miscellaneous	<u>209,000</u>	<u>209,000</u>	<u>120,683</u>	<u>(88,317)</u>
Total revenues	<u>437,900</u>	<u>437,900</u>	<u>124,636</u>	<u>(313,264)</u>
EXPENDITURES				
Current:				
Economic development:				
Salaries, wages and employee benefits	38,400	38,400	20,226	18,174
Materials and supplies	10,000	10,000	1,731	8,269
Contractual services	200,000	200,000	163,886	36,114
Other charges	<u>1,291,400</u>	<u>1,291,400</u>	<u>39,625</u>	<u>1,251,775</u>
Total expenditures	<u>1,539,800</u>	<u>1,539,800</u>	<u>225,468</u>	<u>1,314,332</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,101,900)</u>	<u>(1,101,900)</u>	<u>(100,832)</u>	<u>1,001,068</u>
OTHER FINANCING SOURCES				
Transfers in	-	-	<u>175,000</u>	<u>175,000</u>
Total other financing sources	-	-	<u>175,000</u>	<u>175,000</u>
Net change in fund balances	(1,101,900)	(1,101,900)	74,168	1,176,068
Fund balances - beginning	<u>961,217</u>	<u>961,217</u>	<u>961,217</u>	<u>-</u>
Fund balances - ending	<u>\$ (140,683)</u>	<u>\$ (140,683)</u>	<u>\$ 1,035,385</u>	<u>\$ 1,176,068</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
REDEVELOPMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Investment earnings	\$ -	\$ -	\$ 17	\$ 17
Total revenues	<u>-</u>	<u>-</u>	<u>17</u>	<u>17</u>
EXPENDITURES				
Current:				
Economic development:				
Other charges	4,100	4,100	-	4,100
Total expenditures	<u>4,100</u>	<u>4,100</u>	<u>-</u>	<u>4,100</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(4,100)</u>	<u>(4,100)</u>	<u>17</u>	<u>4,117</u>
Net change in fund balances	(4,100)	(4,100)	17	4,117
Fund balances - beginning	<u>200,046</u>	<u>200,046</u>	<u>200,046</u>	<u>-</u>
Fund balances - ending	<u>\$ 195,946</u>	<u>\$ 195,946</u>	<u>\$ 200,063</u>	<u>\$ 4,117</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
ENVIRONMENTAL GRANTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2014**

	Budgeted Amounts		Actual	Variance With
	Original	Final	Amounts	Final Budget
				Positive
				(Negative)
REVENUES				
Intergovernmental	\$ 200,000	\$ 200,000	\$ 149,264	\$ (50,736)
Investment earnings	-	-	3,880	3,880
Miscellaneous	<u>134,600</u>	<u>134,600</u>	<u>134,604</u>	<u>4</u>
Total revenues	<u>334,600</u>	<u>334,600</u>	<u>287,748</u>	<u>(46,852)</u>
EXPENDITURES				
Current:				
General government:				
Contractual services	200,000	200,000	162,086	37,914
Other charges	<u>134,600</u>	<u>134,600</u>	<u>-</u>	<u>134,600</u>
Total expenditures	<u>334,600</u>	<u>334,600</u>	<u>162,086</u>	<u>172,514</u>
Excess of revenues over expenditures	<u>-</u>	<u>-</u>	<u>125,662</u>	<u>125,662</u>
Net change in fund balances	-	-	125,662	125,662
Fund balances - beginning	<u>1,133,246</u>	<u>1,133,246</u>	<u>1,133,246</u>	<u>-</u>
Fund balances - ending	<u>\$ 1,133,246</u>	<u>\$ 1,133,246</u>	<u>\$ 1,258,908</u>	<u>\$ 125,662</u>

The accompanying notes are an integral part of the financial statements.

Nonmajor Enterprise Funds

Enterprise funds are used to account for the acquisition, operation, and maintenance of facilities and services which are entirely or predominantly self-supported by user charges. The operations of enterprise funds are accounted for in such a manner as to show a profit or loss similar to comparable private enterprises.

Shreveport Area Transit System - This fund accounts for the activities necessary to provide bus service for the residents of the City.

Golf - This fund is used to account for the operations of the City's three golf courses. The fund's operations are financed by greens fees, golf equipment rentals, merchandise sales, memberships, and concession sales to the public.

Downtown Parking Fund - This fund is used to account for parking revenues to promote improved parking facilities in the downtown area.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF
NET POSITION
NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014**

	Shreveport Area Transit System	Golf	Downtown Parking	Total Nonmajor Enterprise Funds
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 553,340	\$ 6,353	\$ 262,543	\$ 822,236
Investments	247,903	-	286,744	534,647
Receivables, net	296,519	36	43,437	339,992
Due from other funds	398,258	-	-	398,258
Due from other governments	384,439	-	-	384,439
Inventories	1,052,980	16,110	-	1,069,090
Prepaid items	124,489	-	-	124,489
Total current assets	<u>3,057,928</u>	<u>22,499</u>	<u>592,724</u>	<u>3,673,151</u>
Noncurrent Assets:				
Capital Assets:				
Land	1,940,407	-	-	1,940,407
Buildings	11,433,921	263,373	-	11,697,294
Improvements other than buildings	-	868,530	-	868,530
Equipment	18,885,911	571,601	-	19,457,512
Construction in progress	214,255	-	-	214,255
Less accumulated depreciation	<u>(15,876,613)</u>	<u>(1,217,587)</u>	<u>-</u>	<u>(17,094,200)</u>
Total noncurrent assets	<u>16,597,881</u>	<u>485,917</u>	<u>-</u>	<u>17,083,798</u>
Total assets	<u>19,655,809</u>	<u>508,416</u>	<u>592,724</u>	<u>20,756,949</u>
LIABILITIES				
Current Liabilities:				
Accounts payable	529,179	-	-	529,179
Accrued liabilities	222,525	6,317	-	228,842
Unearned revenue	-	27,200	-	27,200
Compensated absences	217,801	38,161	-	255,962
Leases payable	-	17,529	-	17,529
Total current liabilities	<u>969,505</u>	<u>89,207</u>	<u>-</u>	<u>1,058,712</u>
Noncurrent Liabilities:				
Compensated absences	-	29,352	-	29,352
Leases payable	-	35,738	-	35,738
Net OPEB obligation	-	1,283,891	-	1,283,891
Total noncurrent liabilities	<u>-</u>	<u>1,348,981</u>	<u>-</u>	<u>1,348,981</u>
Total liabilities	<u>969,505</u>	<u>1,438,188</u>	<u>-</u>	<u>2,407,693</u>
NET POSITION (DEFICIT)				
Net investment in capital assets	16,597,881	432,650	-	17,030,531
Unrestricted (deficit)	<u>2,088,423</u>	<u>(1,362,422)</u>	<u>592,724</u>	<u>1,318,725</u>
Total Net Position (deficit)	<u>\$ 18,686,304</u>	<u>\$ (929,772)</u>	<u>\$ 592,724</u>	<u>\$ 18,349,256</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENSES,
AND CHANGES IN NET POSITION
NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014**

	Shreveport Area Transit System	Golf	Downtown Parking	Total Nonmajor Enterprise Funds
OPERATING REVENUES				
Charges for services	\$ 2,532,691	\$ 1,075,197	\$ 562,091	\$ 4,169,979
Miscellaneous	543,413	8,936	-	552,349
Total operating revenues	<u>3,076,104</u>	<u>1,084,133</u>	<u>562,091</u>	<u>4,722,328</u>
OPERATING EXPENSES				
Personal services	9,032,402	760,157	-	9,792,559
Contractual services and other expenses	1,278,219	265,117	419,280	1,962,616
Utilities	238,494	79,229	-	317,723
Repairs and maintenance	90,613	3,026	-	93,639
Materials and supplies	3,721,624	147,417	-	3,869,041
Depreciation	2,047,475	60,960	-	2,108,435
Total operating expenses	<u>16,408,827</u>	<u>1,315,906</u>	<u>419,280</u>	<u>18,144,013</u>
Operating income (loss)	<u>(13,332,723)</u>	<u>(231,773)</u>	<u>142,811</u>	<u>(13,421,685)</u>
NONOPERATING REVENUES (EXPENSES)				
Investment earnings	-	30	2,191	2,221
Interest expense	-	(990)	-	(990)
Intergovernmental	4,405,308	-	-	4,405,308
Loss on disposal of capital assets	(235,461)	(1)	-	(235,462)
Net nonoperating revenues (expenses)	<u>4,169,847</u>	<u>(961)</u>	<u>2,191</u>	<u>4,171,077</u>
Income (loss) before contributions and transfers	(9,162,876)	(232,734)	145,002	(9,250,608)
Capital contributions	459,618	9,746	-	469,364
Transfers in	6,798,216	87,200	-	6,885,416
Transfers out	(2)	-	-	(2)
Change in net position	(1,905,044)	(135,788)	145,002	(1,895,830)
Total net position (deficit)-beginning	<u>20,591,348</u>	<u>(793,984)</u>	<u>447,722</u>	<u>20,245,086</u>
Total net position (deficit)-ending	<u>\$ 18,686,304</u>	<u>\$ (929,772)</u>	<u>\$ 592,724</u>	<u>\$ 18,349,256</u>

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CASH FLOWS
NONMAJOR ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014**

	Shreveport Area Transit System	Golf	Downtown Parking	Total Nonmajor Enterprise Funds
Cash flows from operating activities:				
Receipts from operations	\$ 2,562,430	\$ 1,070,590	\$ 530,766	\$ 4,163,786
Payments to suppliers	(5,142,854)	(557,023)	(419,280)	(6,119,157)
Payments to employees	(9,050,609)	(608,631)	-	(9,659,240)
Other receipts	543,413	-	-	543,413
Other payments	-	(57,000)	-	(57,000)
Net cash provided by (used in) operating activities	(11,087,620)	(152,064)	111,486	(11,128,198)
Cash flows from noncapital financing activities:				
Intergovernmental	4,398,940	-	-	4,398,940
Transfers in	6,772,876	87,200	-	6,860,076
Interest expense on operations	-	(990)	-	(990)
Net cash provided by (used in) noncapital financing activities	11,171,816	86,210	-	11,258,026
Cash flows from capital and related financing activities:				
Acquisition and construction of capital assets	(402,952)	-	-	(402,952)
Principal paid on debt	-	(17,308)	-	(17,308)
Transfers out	(2)	-	-	(2)
Capital contributed by others	6,902	-	-	6,902
Capital grants	389,473	-	-	389,473
Net cash provided by (used in) capital and related financing activities	(6,579)	(17,308)	-	(23,887)
Cash flows from investing activities:				
Purchase of investments	(65,913)	-	(118,732)	(184,645)
Interest on investments	-	30	2,191	2,221
Net cash provided by (used in) investing activities	(65,913)	30	(116,541)	(182,424)
Net increase (decrease) in cash and cash equivalents	11,704	(83,132)	(5,055)	(76,483)
Cash and cash equivalents - beginning of year	541,636	89,485	267,598	898,719
Cash and cash equivalents - end of year	\$ 553,340	\$ 6,353	\$ 262,543	\$ 822,236

	<u>Shreveport Area Transit System</u>	<u>Golf</u>	<u>Downtown Parking</u>	<u>Total Nonmajor Enterprise Funds</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:				
Operating income (loss)	\$ (13,332,723)	\$ (231,773)	\$ 142,811	\$ (13,421,685)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:				
Depreciation	2,047,475	60,960	-	2,108,435
(Increase)Decrease in assets:				
Receivables	20,806	(1)	(31,325)	(10,520)
Due from other funds	50,515	-	-	50,515
Inventories	(22,979)	(11,166)	-	(34,145)
Prepaid items	152,836	-	-	152,836
Increase(Decrease) in liabilities:				
Accounts payable	56,239	(14,043)	-	42,196
Accrued liabilities	10,751	1,151	-	11,902
Due to other funds	-	(93,571)	-	(93,571)
Unearned revenue	(41,582)	(14,600)	-	(56,182)
Compensated absences	(28,958)	28,558	-	(400)
Net OPEB obligation	-	122,421	-	122,421
Total adjustments	<u>2,245,103</u>	<u>79,709</u>	<u>(31,325)</u>	<u>2,293,487</u>
Net cash provided by (used in) operating activities	<u>\$ (11,087,620)</u>	<u>\$ (152,064)</u>	<u>\$ 111,486</u>	<u>\$ (11,128,198)</u>

Non-cash investing, capital and financing activities:

The Shreveport Area Transit System had a loss on disposal of capital assets of \$235,461.

The Golf fund had a loss on disposal of capital assets of \$1.

The accompanying notes are an integral part of the financial statements.



Internal Service Funds

Internal service funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City, and to other governments, on a cost reimbursement basis.

Employees Health Care Fund - This fund is used to account for self-insurance activities involving medical and dental care claims by the City's employees, retirees, and dependents.

Retained Risk Fund - This fund is used to account for self-insurance activities involving property damage, worker's compensation and general liability claims.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF NET POSITION
INTERNAL SERVICE FUNDS
DECEMBER 31, 2014

	Employees Health Care	Retained Risk	Total Internal Service Funds
ASSETS			
Current Assets:			
Cash and cash equivalents	\$ 3,422,621	\$ 7,627,086	\$ 11,049,707
Investments	968,109	8,330,144	9,298,253
Due from other funds	-	852,157	852,157
Receivables, net	3,402,579	-	3,402,579
Prepaid items	-	<u>503,381</u>	<u>503,381</u>
Total current assets	<u>7,793,309</u>	<u>17,312,768</u>	<u>25,106,077</u>
LIABILITIES			
Current Liabilities:			
Accounts payable	-	360,678	360,678
Due to other funds	2,361,478	-	2,361,478
Compensated absences	-	1,110	1,110
Claims and judgments	<u>6,653,748</u>	<u>11,370,660</u>	<u>18,024,408</u>
Total current liabilities	<u>9,015,226</u>	<u>11,732,448</u>	<u>20,747,674</u>
Noncurrent Liabilities:			
Compensated absences	-	7,233	7,233
Claims and judgments	-	<u>24,961,276</u>	<u>24,961,276</u>
Total noncurrent liabilities	<u>-</u>	<u>24,968,509</u>	<u>24,968,509</u>
Total liabilities	<u>9,015,226</u>	<u>36,700,957</u>	<u>45,716,183</u>
NET POSITION (DEFICIT)			
Unrestricted (deficit)	<u>(1,221,917)</u>	<u>(19,388,189)</u>	<u>(20,610,106)</u>
Total net position (deficit)	<u>\$ (1,221,917)</u>	<u>\$ (19,388,189)</u>	<u>\$ (20,610,106)</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF REVENUES, EXPENSES,
AND CHANGES IN NET POSITION
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014**

	<u>Employees Health Care</u>	<u>Retained Risk</u>	<u>Total Internal Service Funds</u>
OPERATING REVENUES			
Charges for services	\$ 30,993,080	\$ 9,038,824	\$ 40,031,904
Miscellaneous	<u>3,184,411</u>	<u>1,388,778</u>	<u>4,573,189</u>
 Total operating revenues	 <u>34,177,491</u>	 <u>10,427,602</u>	 <u>44,605,093</u>
OPERATING EXPENSES			
Personal services	97,112	240,741	337,853
Contractual services and other expenses	2,793,112	3,072,385	5,865,497
Materials and supplies	5,636	3,840	9,476
Claims	<u>36,148,527</u>	<u>13,758,575</u>	<u>49,907,102</u>
 Total operating expenses	 <u>39,044,387</u>	 <u>17,075,541</u>	 <u>56,119,928</u>
 Operating loss	 <u>(4,866,896)</u>	 <u>(6,647,939)</u>	 <u>(11,514,835)</u>
NONOPERATING REVENUES			
Investment earnings (loss)	<u>16,551</u>	<u>62,733</u>	<u>79,284</u>
Net nonoperating revenues (loss)	<u>16,551</u>	<u>62,733</u>	<u>79,284</u>
 Change in net position	 (4,850,345)	 (6,585,206)	 (11,435,551)
Total net position (deficit)-beginning	<u>3,628,428</u>	<u>(12,802,983)</u>	<u>(9,174,555)</u>
Total net position (deficit)-ending	<u>\$ (1,221,917)</u>	<u>(19,388,189)</u>	<u>\$ (20,610,106)</u>

The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
 COMBINING STATEMENT OF CASH FLOWS
 INTERNAL SERVICE FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 2014**

	<u>Employees Health Care</u>	<u>Retained Risk</u>	<u>Total Internal Service Funds</u>
Cash flows from operating activities:			
Receipts from operations	\$ 33,521,562	\$ 11,636,409	\$ 45,157,971
Payments to suppliers	(3,080,492)	(3,335,209)	(6,415,701)
Payments to employees	(97,112)	(238,496)	(335,608)
Claims	<u>(35,392,515)</u>	<u>(10,403,093)</u>	<u>(45,795,608)</u>
Net cash provided by (used in) operating activities	<u>(5,048,557)</u>	<u>(2,340,389)</u>	<u>(7,388,946)</u>
Cash flows from investing activities:			
Purchase of investments	(997,716)	(1,297,068)	(2,294,784)
Proceeds from sale and maturity of investments	5,032,600	-	5,032,600
Interest on investments	<u>57,374</u>	<u>62,733</u>	<u>120,107</u>
Net cash provided by (used in) investing activities	<u>4,092,258</u>	<u>(1,234,335)</u>	<u>2,857,923</u>
Net increase (decrease) in cash and cash equivalents	(956,299)	(3,574,724)	(4,531,023)
Cash and cash equivalents - beginning of year	<u>4,378,920</u>	<u>11,201,810</u>	<u>15,580,730</u>
Cash and cash equivalents - end of year	<u>\$ 3,422,621</u>	<u>\$ 7,627,086</u>	<u>\$ 11,049,707</u>

	<u>Employees Health Care</u>	<u>Retained Risk</u>	<u>Total Internal Service Funds</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:			
Operating income (loss)	\$ (4,866,896)	\$ (6,647,939)	\$ (11,514,835)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:			
(Increase)Decrease in assets:			
Receivables	(655,929)	-	(655,929)
Due from other funds	-	1,208,807	1,208,807
Prepaid items	-	7,059	7,059
Increase(Decrease) in liabilities:			
Accounts payable	(102,959)	(266,043)	(369,002)
Accrued liabilities	756,012	3,355,482	4,111,494
Due to other funds	(178,785)	-	(178,785)
Compensated absences	-	2,245	2,245
Total adjustments	<u>(181,661)</u>	<u>4,307,550</u>	<u>4,125,889</u>
Net cash provided by (used in) operating activities	<u>\$ (5,048,557)</u>	<u>\$ (2,340,389)</u>	<u>\$ (7,388,946)</u>

The accompanying notes are an integral part of the financial statements.



Fiduciary Funds
Pension Trust Funds

Firemen's Pension and Relief Fund - This fund is used to account for a single-employer defined benefit pension plan that temporarily covers firefighters who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the State plan.

Policemen's Pension and Relief Fund - This fund is used to account for a single-employer defined benefit pension plan that temporarily covers policemen who retire after January 1, 1983 and meet the eligibility requirements of the local retirement plans but not the State plan.

Employees' Retirement System - This fund is used to account for a cost-sharing defined benefit pension plan that covers all full-time classified employees of the City and other board recommended organizations other than policemen and firemen. Appointed officials also have the option to join the plan.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
DECEMBER 31, 2014

	<u>Firemen's Pension and Relief</u>	<u>Policemen's Pension and Relief</u>	<u>Employees' Retirement System</u>	<u>Total Employee Retirement Funds</u>
ASSETS				
Cash and cash equivalents	\$ 235,030	\$ 578,163	\$ -	\$ 813,193
Receivables:				
Interest and dividends receivable	78,812	103,156	-	181,968
Accounts receivable	-	4,808	81,564	86,372
Prepaid items	263,884	211,395	-	475,279
Investments, at fair value:				
U.S. government obligations	2,105,205	1,689,066	-	3,794,271
Investment pool	-	-	260,259	260,259
Mutual funds	5,750,005	6,137,386	219,404,080	231,291,471
Domestic corporate bonds	1,659,457	2,268,379	-	3,927,836
Domestic equities	2,267,586	2,257,639	-	4,525,225
International equities	<u>1,073,085</u>	<u>1,141,874</u>	<u>-</u>	<u>2,214,959</u>
Total investments	<u>12,855,338</u>	<u>13,494,344</u>	<u>219,664,339</u>	<u>246,014,021</u>
Other assets:				
Cash surrender value of life insurance policies	<u>3,816,581</u>	<u>3,181,372</u>	<u>-</u>	<u>6,997,953</u>
Total assets	<u>17,249,645</u>	<u>17,573,238</u>	<u>219,745,903</u>	<u>254,568,786</u>
LIABILITIES				
Due to other funds	303,090	-	20,969,201	21,272,291
Employees' deposits held in escrow	<u>-</u>	<u>-</u>	<u>1,922,979</u>	<u>1,922,979</u>
Total liabilities	<u>303,090</u>	<u>-</u>	<u>22,892,180</u>	<u>23,195,270</u>
NET POSITION				
Net position restricted for pensions	<u>\$ 16,946,555</u>	<u>\$ 17,573,238</u>	<u>\$ 196,853,723</u>	<u>\$ 231,373,516</u>

The accompanying notes are an integral part of the financial statements.

CITY OF SHREVEPORT, LOUISIANA
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014

	Firemen's Pension and Relief	Policemen's Pension and Relief	Employees' Retirement System	Total Employee Retirement Funds
ADDITIONS				
Contributions:				
Employer	\$ 1,048,879	\$ 1,036,775	\$ 5,944,981	\$ 8,030,635
Plan members	<u>-</u>	<u>-</u>	<u>5,156,403</u>	<u>5,156,403</u>
Total contributions	<u>1,048,879</u>	<u>1,036,775</u>	<u>11,101,384</u>	<u>13,187,038</u>
Investment earnings:				
Net appreciation in fair value of investments	322,152	255,577	12,867,105	13,444,834
Interest	123,481	148,197	20,923	292,601
Dividends	<u>205,139</u>	<u>211,413</u>	<u>-</u>	<u>416,552</u>
Total investment earnings	650,772	615,187	12,888,028	14,153,987
Less investment expense	<u>24,223</u>	<u>24,525</u>	<u>1,234,983</u>	<u>1,283,731</u>
Net investment earnings	<u>626,549</u>	<u>590,662</u>	<u>11,653,045</u>	<u>12,870,256</u>
Life insurance proceeds	<u>530,000</u>	<u>440,000</u>	<u>-</u>	<u>970,000</u>
Miscellaneous	<u>4,581</u>	<u>-</u>	<u>12,047</u>	<u>16,628</u>
Total additions	<u>2,210,009</u>	<u>2,067,437</u>	<u>22,766,476</u>	<u>27,043,922</u>
DEDUCTIONS				
Benefits	1,366,507	1,172,492	23,385,831	25,924,830
Refund of member contribution	-	-	1,337,188	1,337,188
Administrative expenses	25,160	25,158	80,944	131,262
Life insurance premiums	<u>548,006</u>	<u>271,080</u>	<u>-</u>	<u>819,086</u>
Total deductions	<u>1,939,673</u>	<u>1,468,730</u>	<u>24,803,963</u>	<u>28,212,366</u>
Change in net position	270,336	598,707	(2,037,487)	(1,168,444)
Net position restricted for pensions				
Beginning of year	<u>16,676,219</u>	<u>16,974,531</u>	<u>198,891,210</u>	<u>232,541,960</u>
End of year	<u>\$ 16,946,555</u>	<u>\$ 17,573,238</u>	<u>\$ 196,853,723</u>	<u>\$ 231,373,516</u>

The accompanying notes are an integral part of the financial statements.



Discretely Presented Component Unit

Metropolitan Planning Commission - This special revenue fund accounts for receipts and disbursements which occur in conjunction with coordinating City planning, preparing and enforcing zoning laws, and keeping City annexation policies current.

**CITY OF SHREVEPORT, LOUISIANA
METROPOLITAN PLANNING COMMISSION
BALANCE SHEET
DECEMBER 31, 2014**

ASSETS

Cash and cash equivalents	\$ 100,651
Due from primary government	<u>16,814</u>
Total assets	<u>117,465</u>

LIABILITIES AND FUND BALANCE

Liabilities:

Accounts payable	42,185
Due to other governments	<u>75,280</u>
Total liabilities	<u>117,465</u>

Fund balance	-
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Amounts reported for the Metropolitan Planning Commission in the Statement of Net Position for component units are different because:

Capital assets reported in governmental activities are not financial assets and, therefore, are not reported in governmental funds.	<u>837,482</u>
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Net position	<u><u>\$ 837,482</u></u>
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The accompanying notes are an integral part of the financial statements.

**CITY OF SHREVEPORT, LOUISIANA
METROPOLITAN PLANNING COMMISSION
STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCE
FOR THE YEAR ENDED DECEMBER 31, 2014**

REVENUES

Intergovernmental	\$ 189,200
Miscellaneous	<u>273,441</u>
Total revenues	<u>462,641</u>

EXPENDITURES

General government	<u>1,589,443</u>
Total expenditures	<u>1,589,443</u>

Deficiency of revenues under expenditures	(1,126,802)
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OTHER FINANCING SOURCES

Payment from City of Shreveport	<u>1,126,802</u>
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Net change in fund balance	-
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Fund balance - beginning	<u>-</u>
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Fund balance - ending	-
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Amounts reported for the Metropolitan Planning Commission in the Statement of Activities for component units are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Depreciation expense	<u>(13,508)</u>
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Change in net position	<u>\$ (13,508)</u>
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The accompanying notes are an integral part of the financial statements.



City of Shreveport
Schedule of Compensation, Benefits and Other Payments
to Agency Head or Chief Executive Officer
For the Year Ended December 31, 2014

Mayor Cedric B. Glover
January 1, 2014 through December 26, 2014

Salary	\$	95,329.78
Benefits-insurance		10,755.17
Deferred compensation		7,374.96
Cell phone		629.22
Travel		<u>37,516.41</u>
Total	\$	<u><u>151,605.54</u></u>

Mayor Ollie S. Tyler
December 27, 2014 through December 31, 2014

Salary	\$	1,081.10
Benefits-insurance		16.85
Deferred compensation		81.10
Cell phone		<u>25.80</u>
Total	\$	<u><u>1,204.85</u></u>



Statistical Section

This part of the City of Shreveport's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Contents	<u>Page</u>
Financial Trends These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	133
Revenue Capacity These schedules contain information to help the reader assess the factors affecting the City's ability to generate its property and sales taxes.	141
Debt Capacity These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	148
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	154
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	156

CITY OF SHREVEPORT, LOUISIANA
NET POSITION BY COMPONENT,
LAST TEN YEARS
(accrual basis of accounting)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Governmental activities										
Invested in capital assets, net of related debt	\$ 483,359,022	\$ 495,015,044	\$ 506,744,193	\$ 507,132,856	\$ 518,394,035	\$ 540,238,387	\$ 507,856,245	\$ 525,050,532	\$ 527,404,356	\$ 498,281,721
Restricted	43,179,343	48,021,783	52,517,433	61,409,857	66,374,435	52,008,888	66,131,354	151,571,752	134,588,349	227,239,617
Unrestricted(Deficit)	<u>(10,485,180)</u>	<u>(5,981,760)</u>	<u>(28,935,041)</u>	<u>(46,402,145)</u>	<u>(66,220,992)</u>	<u>(87,144,658)</u>	<u>(174,840,905)</u>	<u>(312,357,344)</u>	<u>(346,760,306)</u>	<u>(450,501,025)</u>
Total governmental activities net position	<u>\$ 516,053,185</u>	<u>\$ 537,055,067</u>	<u>\$ 530,326,585</u>	<u>\$ 522,140,568</u>	<u>\$ 518,547,478</u>	<u>\$ 505,102,617</u>	<u>\$ 399,146,694</u>	<u>\$ 364,264,940</u>	<u>\$ 315,232,399</u>	<u>\$ 275,020,313</u>
Business-type activities										
Invested in capital assets, net of related debt	\$ 313,801,300	\$ 332,708,732	\$ 351,253,030	\$ 361,928,742	\$ 368,705,299	\$ 372,834,742	\$ 485,342,461	\$ 492,313,051	\$ 510,326,673	\$ 523,710,809
Restricted	5,257,124	3,930,459	3,166,944	3,751,501	2,769,016	3,958,325	3,958,848	4,041,954	3,959,892	3,960,404
Unrestricted(Deficit)	<u>5,385,880</u>	<u>5,666,173</u>	<u>51,301</u>	<u>(8,587,822)</u>	<u>(3,750,025)</u>	<u>(5,874,101)</u>	<u>(16,495,186)</u>	<u>(20,035,941)</u>	<u>(24,028,572)</u>	<u>(15,504,876)</u>
Total business-type activities net position	<u>\$ 324,444,304</u>	<u>\$ 342,305,364</u>	<u>\$ 354,471,275</u>	<u>\$ 357,092,421</u>	<u>\$ 367,724,290</u>	<u>\$ 370,918,966</u>	<u>\$ 472,806,123</u>	<u>\$ 476,319,064</u>	<u>\$ 490,257,993</u>	<u>\$ 512,166,337</u>
Primary government										
Invested in capital assets, net of related debt	\$ 797,160,322	\$ 827,723,776	\$ 857,997,223	\$ 869,061,598	\$ 887,099,334	\$ 913,073,129	\$ 993,198,706	\$ 1,017,363,583	\$ 1,037,731,029	\$ 1,021,992,530
Restricted	48,436,467	51,952,242	55,684,377	65,161,358	69,143,451	55,967,213	70,090,202	155,613,706	138,548,241	231,200,021
Unrestricted(Deficit)	<u>(5,099,300)</u>	<u>(315,587)</u>	<u>(28,883,740)</u>	<u>(54,989,967)</u>	<u>(69,971,017)</u>	<u>(93,018,759)</u>	<u>(191,336,091)</u>	<u>(332,393,285)</u>	<u>(370,788,878)</u>	<u>(466,005,901)</u>
Total primary government net position	<u>\$ 840,497,489</u>	<u>\$ 879,360,431</u>	<u>\$ 884,797,860</u>	<u>\$ 879,232,989</u>	<u>\$ 886,271,768</u>	<u>\$ 876,021,583</u>	<u>\$ 871,952,817</u>	<u>\$ 840,584,004</u>	<u>\$ 805,490,392</u>	<u>\$ 787,186,650</u>

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
 CHANGES IN NET POSITION, LAST TEN YEARS
 (accrual basis of accounting)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Expenses										
Governmental activities:										
General government	\$ 31,642,982	\$ 41,202,664	\$ 35,773,877	\$ 32,327,417	\$ 36,368,232	\$ 45,631,827	\$ 50,522,532	\$ 52,871,070	\$ 59,180,755	\$ 55,486,934
Public safety	83,788,205	86,563,843	106,967,208	112,101,951	114,755,487	120,370,342	128,009,588	132,296,947	129,986,772	130,048,046
Public works	41,698,053	47,526,978	50,734,669	54,436,508	49,697,351	54,493,585	55,707,874	54,861,069	55,054,294	54,417,093
Culture and recreation	15,773,260	22,528,381	23,458,242	24,552,571	24,444,194	24,340,798	22,601,155	22,298,863	23,634,459	23,249,858
Health and welfare	389,502	431,756	586,125	352,321	224,472	364,424	334,526	25,854	14,760	13,602
Community development	3,669,884	4,094,946	6,380,100	4,945,019	4,409,060	5,136,142	5,866,418	4,517,472	4,663,450	5,495,408
Economic development	6,151,081	6,823,742	7,098,377	7,752,605	6,585,469	5,763,806	3,441,846	4,462,780	4,576,357	3,657,075
Economic opportunity	5,075,413	3,613,591	3,049,514	3,501,904	6,850,646	3,689,216	2,714,400	2,609,908	2,558,968	2,558,816
Interest on long-term debt	<u>15,152,212</u>	<u>15,539,408</u>	<u>14,476,239</u>	<u>12,803,169</u>	<u>13,421,295</u>	<u>10,923,435</u>	<u>9,910,030</u>	<u>11,331,384</u>	<u>9,509,948</u>	<u>9,321,094</u>
Total governmental activities expenses	<u>203,340,592</u>	<u>228,325,309</u>	<u>248,524,351</u>	<u>252,773,465</u>	<u>256,756,206</u>	<u>270,713,575</u>	<u>279,108,369</u>	<u>285,275,347</u>	<u>289,179,763</u>	<u>284,247,926</u>
Business-type activities										
Municipal and Regional Airports	10,698,537	11,755,786	12,342,488	13,838,731	15,011,292	15,175,747	15,922,093	15,414,301	15,490,057	15,615,759
Water and Sewerage	44,707,461	54,485,362	54,903,981	56,098,592	54,476,538	53,055,547	54,096,547	58,346,912	59,722,975	63,354,907
Convention Center	-	-	-	-	-	-	6,694,097 (1)	6,969,925	6,811,134	7,102,290
Convention Center Hotel	485,540	1,967,861	7,781,837	13,085,201	12,931,427	13,535,949	13,424,358	12,867,218	12,510,097	12,149,036
Shreveport Area Transit System	10,581,217	11,293,961	12,562,076	14,155,118	13,993,824	13,843,465	15,240,703	15,804,741	16,439,796	16,644,288
Golf	1,572,192	1,699,369	1,934,772	1,885,373	1,727,208	1,489,766	1,373,739	1,310,004	1,029,810	1,316,897
Downtown Parking	<u>417,800</u>	<u>425,666</u>	<u>436,200</u>	<u>451,000</u>	<u>466,000</u>	<u>419,280</u>	<u>417,809</u>	<u>423,433</u>	<u>419,280</u>	<u>419,280</u>
Total business-type activities expenses	<u>68,462,747</u>	<u>81,628,005</u>	<u>89,961,354</u>	<u>99,514,015</u>	<u>98,606,289</u>	<u>97,519,754</u>	<u>107,169,346</u>	<u>111,136,534</u>	<u>112,423,149</u>	<u>116,602,457</u>
Total primary government expenses	<u>\$ 271,803,339</u>	<u>\$ 309,953,314</u>	<u>\$ 338,485,705</u>	<u>\$ 352,287,480</u>	<u>\$ 355,362,495</u>	<u>\$ 368,233,329</u>	<u>\$ 386,277,715</u>	<u>\$ 396,411,881</u>	<u>\$ 401,602,912</u>	<u>\$ 400,850,383</u>

(1) The Convention Center became a separate fund in 2011.

(continued)

CITY OF SHREVEPORT, LOUISIANA
 CHANGES IN NET POSITION, LAST TEN YEARS
 (accrual basis of accounting)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Program Revenues										
Governmental Activities										
Charges for services:										
Public safety	\$ 8,434,247	\$ 9,203,269	\$ 9,026,836	\$ 8,473,486	\$ 9,220,566	\$ 10,053,128	\$ 10,026,553	\$ 10,115,288	\$ 12,868,050	\$ 11,196,830
Public works	12,738,976	11,585,956	11,861,491	11,371,166	13,832,164	15,737,329	17,439,141	16,940,167	15,817,405	14,925,161
Other activities	952,331	1,149,882	795,440	677,024	309,938	480,671	308,550	438,991	305,041	281,880
Operating grants and contributions	15,862,194	15,634,442	17,268,873	19,503,074	23,733,763	19,440,207	20,941,429	18,342,548	17,205,002	15,912,520
Capital grants and contributions	27,165,717	12,399,644	9,200,892	4,403,430	3,022,403	2,079,020	6,727,297	3,591,188	2,392,234	1,993,674
Total governmental activities program revenues	65,153,465	49,973,193	48,153,532	44,428,180	50,118,834	47,790,355	55,442,970	49,428,182	48,587,732	44,310,065
Business-type activities										
Charges for services:										
Municipal and Regional Airports	7,555,898	7,967,886	9,091,820	9,833,275	8,564,049	9,533,588	10,117,819	10,159,922	10,658,288	10,961,308
Water and Sewerage	56,108,108	58,589,864	56,502,400	58,517,927	58,177,800	63,361,068	66,775,465	58,634,935	61,742,737	75,259,282
Convention Center	-	-	-	-	-	-	2,262,319 (2)	2,437,396	2,013,793	2,552,784
Convention Center Hotel	-	-	4,674,048 (1)	11,018,851	11,141,947	11,934,328	11,631,259	11,012,614	11,109,856	11,283,028
Shreveport Area Transit System	2,050,464	2,179,884	2,380,408	2,545,666	2,583,705	2,601,316	2,695,670	2,723,380	2,842,739	3,076,104
Golf	1,383,371	1,446,980	1,372,161	1,374,572	1,196,859	1,148,443	1,010,625	957,807	785,516	1,084,133
Downtown Parking	551,857	577,620	596,426	630,648	623,988	613,876	613,524	653,945	581,154	562,091
Operating grants and contributions	2,750,760	4,288,852	3,489,645	5,068,237	5,490,761	6,077,306	5,169,564	5,898,980	6,174,220	6,362,042
Capital grants and contributions	9,044,417	14,997,350	13,301,924	8,477,153	13,796,684	9,771,827	14,080,038	8,558,562	6,644,821	8,811,969
Total business-type activities program revenues	79,444,875	90,048,436	91,408,832	97,466,329	101,575,793	105,041,752	114,356,283	101,037,541	102,553,124	119,952,741
Total primary government program revenues	\$ 144,598,340	\$ 140,021,629	\$ 139,562,364	\$ 141,894,509	\$ 151,694,627	\$ 152,832,107	\$ 169,799,253	\$ 150,465,723	\$ 151,140,856	\$ 164,262,806
Net(Expense) Revenue										
Governmental activities	\$ (138,187,127)	\$ (178,352,116)	\$ (200,370,819)	\$ (208,345,285)	\$ (206,637,372)	\$ (222,923,220)	\$ (223,665,399)	\$ (235,847,165)	\$ (240,592,031)	\$ (239,937,861)
Business-type activities	10,982,128	8,420,431	1,447,478	(2,533,242)	2,969,504	7,521,998	7,186,937	(10,098,993)	(9,870,025)	3,350,284
Total primary government net expense	\$ (127,204,999)	\$ (169,931,685)	\$ (198,923,341)	\$ (210,878,527)	\$ (203,667,868)	\$ (215,401,222)	\$ (216,478,462)	\$ (245,946,158)	\$ (250,462,056)	\$ (236,587,577)

(1) Opened in 2007

(2) The Convention Center became a separate fund in 2011.

CITY OF SHREVEPORT, LOUISIANA
 CHANGES IN NET POSITION, LAST TEN YEARS
 (accrual basis of accounting)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
General Revenues and Other Changes in Net Position										
Governmental activities:										
Taxes:										
Property taxes	\$ 51,498,165	\$ 54,196,554	\$ 54,192,772	\$ 57,452,405	\$ 58,542,857	\$ 60,397,983	\$ 61,892,794	\$ 58,031,369	\$ 59,428,155	\$ 59,842,135
Sales taxes	93,713,711	109,163,966	105,404,839	109,226,148	105,947,678	113,990,284	117,161,088	113,068,390	114,192,366	119,809,168
Franchise taxes	7,648,385	7,635,287	7,749,311	7,914,581	7,290,551	7,780,000	7,822,649	7,512,211	7,750,603	7,661,160
Occupational licenses	6,233,140	6,276,736	6,597,061	6,549,432	6,659,033	6,760,523	7,005,960	7,175,204	7,306,835	7,289,383
Gaming	11,617,496	12,273,760	12,366,888	12,931,726	12,931,910	12,457,759	12,326,597	11,925,489	11,003,579	10,241,584
Unrestricted grants and contributions	3,246,134	3,878,809	3,677,032	3,368,399	3,961,292	3,641,977	3,510,589	3,398,492	1,886,334	2,762,622
Investment earnings	4,289,082	5,124,099	5,568,888	4,115,495	1,163,022	435,482	550,198	861,704	534,354	420,727
Miscellaneous	4,495,820	4,133,123	3,554,655	3,653,651	10,833,738	7,578,232	8,252,475	12,558,552	12,232,148	11,571,074
Transfers	<u>(3,906,539)</u>	<u>(3,328,336)</u>	<u>(5,469,109)</u>	<u>(5,052,569)</u>	<u>(4,285,799)</u>	<u>(3,563,881)</u>	<u>(100,815,874) (1)</u>	<u>(13,566,000)</u>	<u>(20,703,921)</u>	<u>(19,872,078)</u>
Total governmental activities	<u>178,835,394</u>	<u>199,353,998</u>	<u>193,642,337</u>	<u>200,159,268</u>	<u>203,044,282</u>	<u>209,478,359</u>	<u>117,706,476</u>	<u>200,965,411</u>	<u>193,630,453</u>	<u>199,725,775</u>
Business-type activities:										
Investment earnings (loss)	2,764,454	6,112,293	5,249,324	101,819	2,580,624	(2,528,522)	(6,115,654)	45,934	5,846,715	(1,314,018)
Miscellaneous	-	-	-	-	795,942	2,170	-	-	-	-
Transfers	<u>3,906,539</u>	<u>3,328,336</u>	<u>5,469,109</u>	<u>5,052,569</u>	<u>4,285,799</u>	<u>3,563,881</u>	<u>100,815,874 (1)</u>	<u>13,566,000</u>	<u>20,703,921</u>	<u>19,872,078</u>
Total business-type activities	<u>6,670,993</u>	<u>9,440,629</u>	<u>10,718,433</u>	<u>5,154,388</u>	<u>7,662,365</u>	<u>1,037,529</u>	<u>94,700,220</u>	<u>13,611,934</u>	<u>26,550,636</u>	<u>18,558,060</u>
Total primary government	<u>\$ 185,506,387</u>	<u>\$ 208,794,627</u>	<u>\$ 204,360,770</u>	<u>\$ 205,313,656</u>	<u>\$ 210,706,647</u>	<u>\$ 210,515,888</u>	<u>\$ 212,406,696</u>	<u>\$ 214,577,345</u>	<u>\$ 220,181,089</u>	<u>\$ 218,283,835</u>
Change in Net Position										
Governmental activities	\$ 40,648,267	\$ 21,001,882	\$ (6,728,482)	\$ (8,186,017)	\$ (3,593,090)	\$ (13,444,861)	\$ (105,955,923)	\$ (34,881,754)	\$ (46,961,578)	\$ (40,212,086)
Business-type activities	<u>17,653,121</u>	<u>17,861,060</u>	<u>12,165,911</u>	<u>2,621,146</u>	<u>10,631,869</u>	<u>8,559,527</u>	<u>101,887,157</u>	<u>3,512,941</u>	<u>16,680,611</u>	<u>21,908,344</u>
Total primary government	<u>\$ 58,301,388</u>	<u>\$ 38,862,942</u>	<u>\$ 5,437,429</u>	<u>\$ (5,564,871)</u>	<u>\$ 7,038,779</u>	<u>\$ (4,885,334)</u>	<u>\$ (4,068,766)</u>	<u>\$ (31,368,813)</u>	<u>\$ (30,280,967)</u>	<u>\$ (18,303,742)</u>

(1) Included in the transfers was \$93,061,016 for the Convention Center to a separate enterprise fund.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
 FUND BALANCES OF GOVERNMENTAL FUNDS
 LAST TEN YEARS
 (modified accrual basis of accounting)

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
General Fund										
Nondspendable	\$ 971,248	\$ 1,095,980	\$ 1,268,611	\$ 1,267,226	\$ 1,529,818	\$ 1,302,722	\$ 1,521,316	\$ 1,582,251	\$ 1,457,442	\$ 1,622,361
Restricted	-	-	-	-	-	-	-	-	43,187	122,404
Assigned	4,995,935	8,406,811	6,341,925	6,242,982	5,192,490	9,001,311	6,672,603	8,235,732	7,353,477	10,210,582
Unassigned	<u>11,509,416</u>	<u>10,327,081</u>	<u>5,224,682</u>	<u>3,009,981</u>	<u>13,930,927</u>	<u>11,458,224</u>	<u>9,805,320</u>	<u>6,429,096</u>	<u>4,137,247</u>	<u>4,036,252</u>
Total General Fund	<u>\$ 17,476,599</u>	<u>\$ 19,829,872</u>	<u>\$ 12,835,218</u>	<u>\$ 10,520,189</u>	<u>\$ 20,653,235</u>	<u>\$ 21,762,257</u>	<u>\$ 17,999,239</u>	<u>\$ 16,247,079</u>	<u>\$ 12,991,353</u>	<u>\$ 15,991,599</u>
All Other Governmental Funds										
Restricted	\$ 117,017,731	\$ 106,847,013	\$ 101,381,672	\$ 99,830,365	\$ 97,498,999	\$ 76,580,843	\$ 177,217,086	\$ 154,952,867	\$ 135,712,949	\$ 229,202,191
Unassigned	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(460,762)</u>	<u>(1,729,116)</u>	<u>(918,267)</u>	<u>(1,578,868)</u>
Total all other governmental funds	<u>\$ 117,017,731</u>	<u>\$ 106,847,013</u>	<u>\$ 101,381,672</u>	<u>\$ 99,830,365</u>	<u>\$ 97,498,999</u>	<u>\$ 76,580,843</u>	<u>\$ 176,756,324</u>	<u>\$ 153,223,751</u>	<u>\$ 134,794,682</u>	<u>\$ 227,623,323</u>

Unaudited - see accompanying independent auditor's report.



CITY OF CITY OF SHREVEPORT, LOUISIANA
 CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
 LAST TEN FISCAL YEARS
 (modified accrual basis of accounting)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Revenues										
Taxes	\$ 153,389,462	\$ 170,919,781	\$ 168,009,381	\$ 173,109,183	\$ 171,405,070	\$ 182,891,465	\$ 187,282,626	\$ 179,323,323	\$ 180,915,510	\$ 187,814,734
Licenses and permits	8,211,268	8,144,443	8,755,409	8,379,559	8,591,789	8,945,467	9,126,196	9,159,315	9,333,071	9,554,623
Intergovernmental	26,272,456	22,112,233	21,710,733	24,240,070	27,747,701	24,073,617	25,510,000	23,012,567	19,327,161	18,754,217
Charges for services	20,635,745	20,184,618	19,251,533	18,681,539	21,992,151	24,381,786	25,562,367	25,786,275	27,764,494	24,519,238
Fines and forfeitures	3,231,362	3,555,633	3,462,609	3,319,902	3,460,862	3,553,996	3,832,276	3,377,228	3,002,987	3,210,062
Gaming	11,617,496	12,273,760	12,366,888	12,931,726	12,931,910	12,457,759	12,326,597	11,925,489	11,003,579	10,241,584
Investment earnings	3,938,911	4,423,360	4,780,092	3,257,053	949,243	324,785	395,837	664,659	444,336	351,591
Miscellaneous	4,495,820	4,133,123	3,554,655	3,653,651	10,833,738	7,578,232	8,252,475	12,558,552	12,232,148	11,571,074
Total revenues	231,792,520	245,746,951	241,891,300	247,572,683	257,912,464	264,207,107	272,288,374	265,807,408	264,023,286	266,017,123
Expenditures										
General government	32,393,215	38,900,339	37,204,737	34,638,892	30,099,483	40,898,671	33,670,983	33,754,118	36,770,691	36,118,397
Public safety	84,754,554	90,574,313	91,446,018	96,639,536	94,952,030	104,102,246	109,360,999	114,152,950	110,841,564	108,919,662
Public works	30,502,540	34,062,025	36,218,897	37,036,813	35,257,799	40,134,184	43,626,714	40,188,370	38,571,558	39,577,765
Culture and recreation	12,417,996	12,998,481	14,158,892	15,840,773	14,609,505	15,214,547	15,576,293	16,419,548	16,433,993	16,135,262
Health and welfare	389,502	431,756	573,832	339,700	209,710	350,176	319,316	11,841	-	-
Community development	3,444,802	3,477,313	4,766,654	4,138,744	3,881,994	4,593,147	5,375,401	3,957,114	4,043,129	4,844,285
Economic development	6,151,081	6,823,742	7,030,767	7,670,569	6,504,277	5,678,318	3,358,194	4,385,707	4,502,555	3,589,063
Economic opportunity	5,075,413	3,613,591	2,834,390	3,281,038	6,592,309	3,439,875	2,448,233	2,364,677	2,367,082	2,402,389
Capital outlay	57,465,679	24,414,447	17,058,735	14,117,197	7,210,328	6,645,730	7,188,534	7,609,546	17,563,135	16,550,444
Debt service										
Principal	29,908,186	26,517,782	28,128,374	28,764,098	32,309,943	50,311,347	26,645,341	51,542,365	23,738,712	20,068,059
Interest	14,013,453	14,648,081	13,975,345	12,187,938	13,765,069	11,421,559	8,848,980	12,004,912	10,059,930	9,142,698
Bond issuance cost	2,584,664	-	52,735	833,170	-	358,682	701,646	-	-	860,175
Total expenditures	279,101,085	256,461,870	253,449,376	255,488,468	245,392,447	283,148,482	257,120,634	286,391,148	264,892,349	258,208,199
Excess(deficiency) of revenues over (under) expenditures	(47,308,565)	(10,714,919)	(11,558,076)	(7,915,785)	12,520,017	(18,941,375)	15,167,740	(20,583,740)	(869,063)	7,808,924

(continued)

CITY OF SHREVEPORT, LOUISIANA
 CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
 LAST TEN YEARS
 (modified accrual basis of accounting)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Other Financing Sources(Uses)										
Bonds issued	-	-	-	-	-	-	81,500,000	-	-	93,500,000
Refunding bonds issued	80,515,000	-	-	52,850,000	-	-	-	-	-	-
Premium on debt issued	7,702,353	-	-	534,977	-	379,132	7,603,061	-	-	14,392,041
Certificate of indebtedness issued	-	-	-	-	-	14,995,000	-	-	-	-
Discount on certificate of indebtedness issued	-	-	-	-	-	-	-	-	-	-
Loan proceeds	-	-	-	-	-	-	-	-	-	-
Capital leases	1,973,508	6,185,810	4,292,190	6,187,239	-	2,337,440	-	8,865,007	-	-
Payments to refunded bond escrow agent	(86,423,980)	-	-	(49,170,198)	-	(15,015,450)	-	-	-	-
Swap termination payment	-	-	-	(1,300,000)	-	-	-	-	-	-
Transfers in	31,898,342	32,148,537	31,249,879	31,923,157	27,020,204	28,100,857	27,056,191	28,141,986	28,891,695	18,511,141
Transfers out	(35,326,885)	(35,436,873)	(36,443,988)	(36,975,726)	(31,738,541)	(31,664,738)	(34,914,529)	(41,707,986)	(49,707,427)	(38,383,219)
Total other financing sources(uses)	<u>338,338</u>	<u>2,897,474</u>	<u>(901,919)</u>	<u>4,049,449</u>	<u>(4,718,337)</u>	<u>(867,759)</u>	<u>81,244,723</u>	<u>(4,700,993)</u>	<u>(20,815,732)</u>	<u>88,019,963</u>
Net change in fund balances	<u>\$ 46,970,227</u>	<u>\$ (7,817,445)</u>	<u>\$ (12,459,995)</u>	<u>\$ (3,866,336)</u>	<u>\$ 7,801,680</u>	<u>\$ (19,809,134)</u>	<u>\$ 96,412,463</u>	<u>\$ (25,284,733)</u>	<u>\$ (21,684,795)</u>	<u>\$ 95,828,887</u>
Debt service as a percentage of noncapital expenditures	<u>21.0%</u>	<u>17.7%</u>	<u>17.8%</u>	<u>17.3%</u>	<u>19.3%</u>	<u>22.5%</u>	<u>14.6%</u>	<u>23.4%</u>	<u>13.9%</u>	<u>12.1%</u>

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
 ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN YEARS
 (dollars in thousands)

<u>Year Ended December 31</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Total Taxable Assessed Value</u>	<u>Total Direct Tax Rate</u>	<u>Estimated Actual Taxable Value</u>	<u>Assessed Value as a Percentage of Actual Value</u>
2005	468,149	641,769	1,109,918	46.64	9,787,609	11.34%
2006	486,846	673,164	1,160,010	46.64	10,244,280	11.32
2007	501,981	671,729	1,173,710	46.64	10,363,476	11.33
2008	571,963	729,434	1,301,397	44.54	11,589,120	11.23
2009	582,832	735,357	1,318,189	44.54	11,781,298	11.19
2010	593,873	761,099	1,354,972	44.54	12,119,017	11.18
2011	621,666	767,556	1,389,222	44.54	12,371,084	11.23
2012	665,138	803,002	1,468,140	39.70	13,106,704	11.20
2013	717,774	772,590	1,490,364	39.70	13,273,988	11.23
2014	724,530	718,584	1,503,114 (1)	39.70	13,375,262	11.24

Note:

Assessed values are established by the Caddo Parish Tax Assessor on January 1 of each year at approximately 10-25% of assumed market value. A revaluation of all property is required to be completed no less than every four years. The last revaluation was completed for the tax roll of January 1, 2012. The next revaluation will be completed as of January 1, 2016 for the 2016 tax roll. Tax rates are per \$1,000 of assessed value.

(1) Included in the total assessed value of property within the City is \$10,786 of assessed value that has been adjudicated to Caddo and Bossier parish.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS
(rate per \$1,000 of assessed value)
LAST TEN YEARS

Year Ended December 31,	City Direct Rates									Overlapping Rates		
	Debt Service (1)	General Alimony (2)	Police Three-Platoon System (2)	Police and Fire Uniforms and Equipment (3)	Salary & Wage Schedule (3)	Street Improvements (3)	Employee Benefits (3)	Parks and Recreational Facilities (3)	Total Direct Debt	School Board	Parish	Total
2005	27.82	10.99	1.57	1.19	1.19	1.19	1.80	0.89	46.64	81.73	37.31	165.68
2006	27.82	10.99	1.57	1.19	1.19	1.19	1.80	0.89	46.64	81.73	37.31	165.68
2007	27.82	10.99	1.57	1.19	1.19	1.19	1.80	0.89	46.64	80.65	37.31	164.60
2008	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	82.81	35.14	162.49
2009	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	157.88
2010	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	157.88
2011	26.56	10.49	1.50	1.14	1.14	1.14	1.72	0.85	44.54	78.20	35.14	157.88
2012	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	39.70	78.20	35.14	153.04
2013	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	39.70	78.20	35.14	153.04
2014	22.05	10.30	1.47	1.12	1.12	1.12	1.69	0.83	39.70	78.20	35.14	153.04

(1) Political subdivisions in Louisiana are required to levy taxes without limitation at such rates as may be necessary to service general obligation bonds.

(2) City Council is authorized by Louisiana Constitution to levy, after public hearing by a two-thirds affirmative vote, a millage rate of up to, but not in excess of:
(a) 10.49 mills for General Alimony
(b) 1.50 mills for Police Three-Platoon System

(3) Special millage approved by referendum and must be reapproved by referendum every five years.
(Last submitted and approved on April 6, 2013).

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
Principal Property Taxpayers
Current Year and Nine Years Ago

Taxpayer	2014			2005		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
AEP Southwestern Electric Power Company	\$ 46,366,890	1	3.0%	\$ 41,639,630	1	3.7%
Calumet Lubricants	18,948,130	2	1.2	6,991,900	8	0.6
Bell South	13,011,440	3	0.9	23,388,940	2	2.1
Wal-Mart	10,830,540	4	0.8	9,161,720	6	0.8
Capital One	10,421,670	5	0.7	12,775,830	4	1.1
BJ Services Company	9,802,540	6	0.7	-	-	-
Regions Bank	9,233,340	7	0.7	11,097,860	5	1.0
Centerpoint Energy	8,194,750	8	0.6	6,752,350	9	0.6
Sam's Town	7,425,890	9	0.5	18,446,630	3	1.6
JP Morgan Chase Bank	7,341,290	10	0.5	7,100,310	7	0.6
Cingular Wireless	-	-	-	5,741,120	10	0.5
	<u>\$ 141,576,480</u>		<u>9.6%</u>	<u>\$ 143,096,290</u>		<u>12.6%</u>

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
Property Tax Levies and Collections
Last Ten Years

Year Ended December 31,	Taxes Levied for the Year	Collected within the Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2005	\$ 52,172,566	\$ 36,329,211	69.6%	\$ 14,812,227	\$ 51,141,438	98.0%
2006	54,535,297	41,076,693	75.3	12,235,741	53,312,435	97.8
2007	55,130,275	44,426,316	80.6	9,797,511	54,223,827	98.4
2008	58,421,540	41,480,921	71.0	15,338,615	56,819,536	97.3
2009	59,236,967	41,889,578	70.7	15,875,672	57,765,250	97.5
2010	60,974,524	43,965,388	72.1	15,211,490	59,176,878	97.1
2011	61,875,991	48,969,445	79.1	11,317,501	60,286,946	97.4
2012	58,285,191	46,570,605	79.9	10,438,058	57,008,663	97.8
2013	59,167,413	44,608,285	75.4	13,293,308	57,901,593	97.9
2014	59,673,655	42,808,850	71.7	-	42,808,850	71.7

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
TAXABLE SALES BY CATEGORY
LAST TEN YEARS
(dollars in thousands)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Motor vehicle dealers	\$ 339,595	\$ 355,024	\$ 355,111	\$ 352,186	\$ 296,797	\$ 338,048	\$ 355,903	\$ 383,516	\$ 399,335	\$ 416,102
Restaurant, food services and drinking places	291,080	304,988	324,109	350,012	349,599	368,846	387,584	398,130	399,637	422,097
Discount stores	275,136	278,608	298,463	344,308	344,958	337,130	329,741	321,133	320,610	313,209
Grocery stores	263,986	348,106	303,178	311,557	313,897	339,339	347,203	358,057	358,774	359,222
Department stores	120,492	125,978	131,233	129,234	125,391	130,370	133,183	129,848	124,666	120,540
Miscellaneous general merchandise stores	115,262	121,428	126,020	132,498	134,135	141,453	145,860	153,232	157,961	155,202
Drug stores	112,727	133,956	125,768	122,707	121,495	123,124	122,653	128,210	129,714	131,297
Lumber and other building materials dealers	107,622	116,530	119,006	122,095	116,038	122,498	124,232	126,412	130,991	126,160
Wholesale - machinery, equipment and supplies	99,437	116,671	138,445	141,943	135,353	163,050	162,277	138,198	131,008	146,945
Wholesale - professional and commercial equipment	89,856	96,333	111,632	119,797	124,317	120,942	127,079	126,233	127,280	150,374
All others	<u>1,564,908</u>	<u>1,906,431</u>	<u>1,791,539</u>	<u>1,793,876</u>	<u>1,830,375</u>	<u>1,938,100</u>	<u>2,062,456</u>	<u>1,870,476</u>	<u>1,872,615</u>	<u>2,012,783</u>
Total	<u>\$ 3,380,101</u>	<u>\$ 3,904,053</u>	<u>\$ 3,824,504</u>	<u>\$ 3,920,213</u>	<u>\$ 3,892,355</u>	<u>\$ 4,122,900</u>	<u>\$ 4,298,171</u>	<u>\$ 4,133,445</u>	<u>\$ 4,152,591</u>	<u>\$ 4,353,931</u>
City sales tax rate	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%

Source: Caddo-Shreveport Sales and Use Tax Commission

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
 DIRECT AND OVERLAPPING SALES TAX RATES
 LAST TEN YEARS

<u>Year</u>	<u>City of Shreveport</u>	<u>Caddo Parish School Board</u>	<u>Caddo Law Enforcement District</u>	<u>State of Louisiana</u>	<u>Total Rate</u>
2005	2.75%	1.50%	0.35%	4.00%	8.60%
2006	2.75	1.50	0.35	4.00	8.60
2007	2.75	1.50	0.35	4.00	8.60
2008	2.75	1.50	0.35	4.00	8.60
2009	2.75	1.50	0.35	4.00	8.60
2010	2.75	1.50	0.35	4.00	8.60
2011	2.75	1.50	0.35	4.00	8.60
2012	2.75	1.50	0.35	4.00	8.60
2013	2.75	1.50	0.35	4.00	8.60
2014	2.75	1.50	0.35	4.00	8.60

Source: Caddo-Shreveport Sales and Use Tax Commission

Note: The City's sales tax rate may be changed with voter approval.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
SALES TAX REVENUE PAYERS BY INDUSTRY
LAST NINE YEARS

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
	Tax Liability								
Retail trade	\$ 66,506,787	\$ 66,868,050	\$ 69,134,367	\$ 67,052,000	\$ 70,424,851	\$ 72,388,451	\$ 73,575,215	\$ 74,537,809	\$ 75,233,688
Services	20,304,523	15,769,308	16,295,689	16,273,181	17,554,911	18,370,738	17,706,280	16,830,868	18,742,751
Wholesale Trade	15,349,862	16,838,019	17,444,320	16,311,724	18,516,602	19,624,037	16,685,163	16,874,399	18,833,822
Transportation, communications, electric, and gas	1,888,073	1,324,469	1,435,385	1,412,211	1,540,652	1,742,285	1,309,172	1,504,851	1,973,396
Manufacturing	1,882,685	3,091,773	1,705,805	1,548,868	1,452,756	1,491,183	1,316,033	1,125,528	925,950
Other	1,167,014	926,510	1,015,865	2,438,234	998,816	907,987	1,150,457	807,415	794,909
Construction	784,227	860,171	1,064,320	1,111,438	1,434,632	1,146,763	1,121,224	1,024,641	883,028
Mining	210,743	378,032	901,043	555,957	1,124,557	2,189,999	564,954	1,317,105	2,165,834
Finance, insurance, and real estate	205,302	190,785	192,309	184,351	167,256	180,255	180,264	117,435	109,475
Agricultural	83,760	93,873	104,004	100,890	113,984	113,060	20,505	23,713	24,720
Government	<u>45,990</u>	<u>50,178</u>	<u>50,545</u>	<u>50,907</u>	<u>50,712</u>	<u>44,963</u>	<u>40,549</u>	<u>32,498</u>	<u>45,547</u>
Total	\$ 108,428,966	\$ 106,391,168	\$ 109,343,652	\$ 107,039,761	\$ 113,379,729	\$ 118,199,721	\$ 113,669,818	\$ 114,196,262	\$ 119,733,120

Source: Caddo-Shreveport Sales and Use Tax Commission

Note: Due to confidentiality issues, the names of the 10 largest revenue payers are not available. The categories presented are intended to provide alternative information regarding the sources of the City's revenue. The amounts shown are gross collections prior to refunds and collections of amounts due from prior years. The amounts reported in the financial statements are net collections. Years 2005 through 2013 are the most recent years for which data are available.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
Ratios of Outstanding Debt by Type
Last Ten Years
(dollars in thousands, except per capita)

Year	Governmental Activities				Business-type Activities							Total Primary Government	Percentage of Personal Income	City Per Capita
	General Obligation Bonds	Certificates of Indebtedness	Loans and Notes	Capital Leases	Municipal and Regional Airports Revenue Bonds	Municipal and Regional Airports Loan	Water and Sewerage Revenue Bonds	Water and Sewerage Loan	Convention Center Hotel Loan	Capital Leases				
2005	\$ 263,520	\$ 37,884	\$ 34,394	\$ 9,778	\$ 22,580	\$ -	\$ 155,107	\$ 75,000	\$ 42,479	\$ 1,170	\$ 641,912	8.2%	\$ 3,163	
2006	244,913	34,382	33,437	13,410	22,000	859	153,785	75,000	42,365	845	620,996	7.3	3,061	
2007	225,414	30,681	32,430	14,379	21,278	848	179,320	75,000	42,288	602	622,240	6.7	3,111	
2008	205,408	26,794	33,580	17,447	-	38,194	166,283	75,000	39,591	1,564	603,861	6.4	3,028	
2009	183,830	22,722	31,852	12,692	-	37,176	152,641	50,000	39,543	1,153	531,609	5.1	2,667	
2010	143,481	18,698	30,132	11,201	-	37,259	156,000	50,000	39,282	696	486,749	5.0	2,442	
2011	216,372	13,955	28,334	7,191	-	36,182	143,259	50,000	39,118	472	534,883	4.9	2,684	
2012	173,986	9,072	27,429	12,313	-	35,029	130,924	50,000	38,714	1,427	478,894	4.2	2,403	
2013	159,524	7,534	28,170	8,155	-	34,750	119,312	48,855	41,350	2,945	450,595	4.0	2,232	
2014	251,448	5,718	27,072	5,747	-	33,370	192,117	48,185	40,696	2,324	606,677	N/A	3,028	

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.
See the Schedule of Demographic and Economic Statistics for personal income and population data.

N/A Statistical information is not available.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
Ratios of General Bonded Debt Outstanding
Last Ten Years
(dollars in thousands, except per capita)

<u>Year</u>	<u>General Obligation Bonds</u>	<u>Less: Amounts Available in Debt Service Fund</u>	<u>Total</u>	<u>Percentage of Estimated Actual Taxable Value of Property</u>	<u>City Per Capita</u>
2005	\$ 263,520	\$ 40,239	\$ 223,281	2.28	\$ 1,100
2006	244,913	44,276	200,637	1.96	989
2007	225,414	48,460	176,954	1.71	885
2008	205,408	55,879	149,529	1.29	750
2009	183,830	58,867	124,963	1.06	627
2010	143,481	46,292	97,189	0.80	488
2011	216,372	60,170	156,202	1.26	784
2012	173,896	40,556	133,340	1.02	670
2013	159,524	46,089	113,435	0.85	562
2014	251,448	56,080	195,368	1.46	975

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.
See the Schedule of Assessed and Actual Value of Taxable Property for property value data.
See the Schedule of Demographics and Economic Statistics for population data.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
 Direct and Overlapping Governmental Activities Debt
 As of December 31, 2014
 (dollars in thousands)

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Direct and Overlapping Debt
Debt repaid with property taxes			
Caddo Parish Commission	\$ 25,440	71.4%	\$ 18,164
Caddo Parish School Board	91,485	71.4	65,320
Subtotal, Overlapping Debt			83,484
City direct debt			289,985
Total direct and overlapping debt			\$ 373,469

Sources: Assessed value data used to estimate applicable percentages provided by the Caddo Parish Tax Assessor.
 Debt outstanding data provided by each governmental unit.

Notes: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident-- and therefore responsible for repaying the debt--of each overlapping government.

The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the Commission and School Board's taxable assessed value that is within the City's boundaries and dividing it by each unit's total taxable assessed value.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
LEGAL DEBT MARGIN INFORMATION
LAST TEN YEARS
(dollars in thousands)

	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Debt limit	\$ 391,518	\$ 409,249	\$ 413,713	\$ 459,083	\$ 465,514	\$ 479,144	\$ 486,228	\$ 513,849	\$ 521,627	\$ 526,090
Total debt applicable to limit	<u>254,487</u>	<u>237,602</u>	<u>220,716</u>	<u>202,147</u>	<u>183,110</u>	<u>142,810</u>	<u>208,315</u>	<u>166,400</u>	<u>149,560</u>	<u>228,255</u>
Legal debt margin	<u>\$ 137,031</u>	<u>\$ 171,647</u>	<u>\$ 192,997</u>	<u>\$ 256,936</u>	<u>\$ 282,404</u>	<u>\$ 336,334</u>	<u>\$ 277,913</u>	<u>\$ 347,449</u>	<u>\$ 372,067</u>	<u>\$ 297,835</u>
Total debt applicable to the limit as a percentage of debt limit	65.00%	58.06%	53.35%	44.03%	39.34%	29.81%	42.84%	32.38%	28.67%	43.39%

Legal Debt Margin Calculation for Fiscal Year 2011

Assessed value	\$ 1,503,114
Debt limit (35% of total assessed value)	526,090
Debt applicable to limit:	
General obligation bonds	<u>228,255</u>
Legal debt margin	<u>\$ 297,835</u>

State law allows a maximum of 10% of the assessed valuation for bonded debt for any purpose. However, the 10% maximum can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuations.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
WATER AND SEWERAGE
PLEDGED REVENUE COVERAGE
LAST TEN YEARS

Year	Gross Revenues(1)	Less: Operating Expenses(2)(3)	Net Available Revenue	Debt Service		Total	Coverage
				Principal	Interest		
2005	57,713,962	30,578,978	27,134,984	10,982,563	4,438,531	15,421,094	1.76%
2006	63,131,449	36,874,335	26,257,114	11,782,506	4,766,703	16,549,209	1.59
2007	60,876,054	34,081,657	26,794,397	12,370,601	5,079,611	17,450,212	1.54
2008	60,944,320	36,200,116	24,744,204	12,755,277	4,759,719	17,514,996	1.41
2009	56,352,027	33,617,542	22,734,485	11,362,709	4,000,153	15,362,862	1.48
2010	60,803,198	33,688,533	27,114,665	8,478,772	3,025,458	11,504,230	2.36
2011	61,110,266	33,172,696	27,937,570	8,390,478	2,823,412	11,213,890	2.49
2012	58,605,356	33,897,265	24,708,091	8,132,678	2,535,244	10,667,922	2.32
2013	67,751,942	36,405,157	31,346,785	8,110,966	2,219,129	10,330,095	3.03
2014	74,765,989	37,702,211	37,063,778	7,822,370	2,027,947	9,850,317	3.76

(1) Includes operating revenues, interest income, changes in fair value of investments and intergovernmental revenues.

(2) Before depreciation and amortization expenses and after transfers out.

(3) Beginning in 2011, Other Post Employment Benefits (OPEB) costs were excluded in the calculation of the Rate Covenant Requirements for the debt service coverage computation. Years prior to 2011 were recalculated to reflect this change to exclude OPEB costs.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
MUNICIPAL AND REGIONAL AIRPORTS
PLEDGED REVENUE COVERAGE
LAST TEN YEARS

Year	Gross Revenues(1)	Less: Operating Expenses(2)(7)	Net Available Revenue	Unrestricted Operating Reserve (6)	Net Resources Available For Debt Service	Debt Service (3 & 4)			Coverage
						Principal	Interest	Total	
2005	\$ 8,053,251	\$ 6,822,081	\$ 1,231,170	\$ 138,400	\$ 1,369,570	\$ -	\$ 478,020	\$ 478,020	2.87%
2006	9,017,059	7,353,327	1,663,732	1,508,800	3,172,532	-	523,861	523,861	6.06
2007	9,781,072	7,599,917	2,181,155	1,277,800	3,458,955	-	438,199	438,199	7.89
2008	10,180,016 (5)	7,730,899	2,449,117	2,329,500	4,778,617	10,000	930,930	940,930	5.08
2009	8,970,640	7,577,770	1,392,870	3,315,900	4,708,770	335,000	2,310,257	2,645,257	1.78
2010	9,766,437	7,692,162	2,074,275	482,800	2,557,075	-	1,451,250	1,451,250	1.76
2011	10,349,559	8,193,481	2,156,078	1,872,300	4,028,378	355,000	2,050,319	2,405,319	1.67
2012	10,411,803	7,727,100	2,684,703	4,010,200	6,694,903	385,000	2,003,708	2,388,708	2.80
2013	10,854,430	7,949,169	2,905,261	5,113,545	8,018,806	405,000	1,973,174	2,378,174	3.37
2014	11,218,738	8,043,517	3,175,221	6,945,100	10,129,321	504,117	2,145,103	2,649,220	3.82

(1) Includes operating revenues, interest income, intergovernmental revenues, net fair value adjustment of investments, transfers in and excludes gain on disposal of capital assets, passenger facility charges and associated PFC debt up to the amount of the charges.

(2) Before depreciation and amortization expenses but including transfers out.

(3) Excludes passenger facility charges and associated PFC debt up to the amount of the charges.

(4) Reflects current year debt service expenses.

(5) Excludes swap termination payment of \$3,563,000 and excludes Swaption receipt of \$809,321. These amounts are not normal operating revenue and expense items.

(6) Beginning in 2009, the Unrestricted Operating Reserve was used in the calculation of the Rate Covenant Requirement for the debt service coverage computation. Years prior to 2009 were recalculated to reflect this change to include current year's net revenues as well as the Unrestricted Operating Reserve at Year-Ending. Beginning in 2012, Restricted appropriation for Debt Service Coverage Operating Reserve was also used in the computation. Year 2011 has been restated to reflect this change in computation.

(7) Beginning in 2011, Other Post employment Benefits costs (OPEB) were excluded in the calculation of the Rate Covenant Requirement for the debt service coverage computation. Years prior to 2011 were recalculated to reflect this change to exclude OPEB costs.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
Demographic and Economic Statistics
Last Ten Years

Year	City Population	Caddo Parish Population	Caddo Parish Personal Income (in thousands)	Caddo Parish Per Capita Personal Income	City Unemployment Rate
2005	202,938	250,438	\$ 7,870,765	31,428	4.7%
2006	202,851	251,577	8,501,158	33,539	4.0
2007	200,031	252,609	9,348,950	37,029	4.5
2008	199,379	252,895	9,427,392	37,319	6.8
2009	199,345	253,932	10,337,630	40,710	7.5
2010	199,311	254,969	9,804,879	38,358	6.6
2011	199,285	256,912	10,990,340	42,779	6.4
2012	199,259	257,093	11,351,511	44,153	6.0
2013	201,867	254,887	11,336,821	44,478	5.2
2014	200,327	N/A	N/A	N/A	7.1

Sources: City population provided by the U.S. Census Bureau for census years and estimates for other years.
Population and personal income for Caddo Parish (which the City resides in) provided by the Bureau of Economic Analysis.
City unemployment rate provided by Louisiana Workforce Commission.

N/A Statistical information is not available.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
 PRINCIPAL EMPLOYERS
 SHREVEPORT-BOSSIER CITY, METROPOLITAN AREA
 CURRENT YEAR AND NINE YEARS AGO

Employer	2014			2005		
	Employees	Rank	Percentage of Area Employment	Employees	Rank	Percentage of Area Employment
Barksdale Air Force Base	10,284	1	5.76 %	9,423	1	5.47 %
Caddo Parish School Board	6,815	2	3.82	6,289	3	3.65
State of Louisiana	6,549	3	3.67	8,522	2	7.85
LSU Health Sciences Center	6,200	4	3.47	5,902	4	3.43
Willis Knighton Health System	6,145	5	3.44	4,306	5	2.50
Bossier Parish School System	2,926	6	1.63	2,633	9	1.53
City of Shreveport	2,772	7	1.53	2,731	8	1.59
Wal-Mart/Sam's Stores	2,006	8	-	-	-	-
Harrah's/Horseshoe	1,800	9	1.01	3,332	6	1.94
Christus Schumpert Health System	1,800	10	1.01	2,074	10	1.20
General Motors	-		-	3,002	7	1.74
Total	47,297		25.34 %	48,214		30.90 %

Source: Louisiana Tech University, College of Business

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
 FULL-TIME EQUIVALENT CITY GOVERNMENT EMPLOYEES BY FUNCTION
 LAST TEN YEARS

Function/Program	Full-time Equivalent City Government Employees by Function as of December 31									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
General government	265	265	274	272	276	269	278	274	275	274
Public safety	1,305	1,320	1,316	1,348	1,356	1,378	1,398	1,404	1,377	1,385
Public works	429	431	422	426	401	383	383	389	398	397
Culture and recreation	264	264	268	252	244	235	258	253	259	255
Health and welfare	2	2	2	2	2	2	2	2	2	2
Community development	10	10	10	10	9	9	9	9	9	9
Economic development	11	10	11	13	11	12	11	11	10	10
Economic opportunity	35	34	35	35	35	35	35	35	26	23
Municipal and Regional Airports	78	82	80	82	82	82	70	68	75	76
Water and Sewerage	303	303	310	320	317	289	265	284	284	323
Convention Center (1)	-	-	-	-	-	-	-	-	-	-
Convention Center Hotel (1)	-	-	-	-	-	-	-	-	-	-
Shreveport Area Transit System (1)	-	-	-	-	-	-	-	-	-	-
Golf	29	30	30	30	25	23	23	23	14	18
Downtown Parking (1)	-	-	-	-	-	-	-	-	-	-
Total	<u>2,731</u>	<u>2,751</u>	<u>2,758</u>	<u>2,790</u>	<u>2,758</u>	<u>2,717</u>	<u>2,732</u>	<u>2,752</u>	<u>2,729</u>	<u>2,772</u>

(1) Managed through contracts operated by non-City employees.

Unaudited - see accompanying independent auditor's report.

CITY OF SHREVEPORT, LOUISIANA
OPERATING INDICATORS BY FUNCTION
LAST TEN YEARS

Function/Program	Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
General government										
Property standards inspections made	46,000	46,000	30,600	30,800	28,172	30,810	30,000	32,000	50,000	50,000
Lots cut	10,000	10,000	6,739	9,700	9,223	9,220	8,019	10,000	15,000	14,500
Public safety										
Prisoners booked in City jail	11,000	12,400	12,721	13,500	13,628	13,160	16,461	16,856	15,000	13,419
Offense reports processed	47,300	29,678	30,000	30,000	32,189	29,340	29,340	30,310	35,500	27,822
Traffic citations issued	43,000	43,000	40,000	40,000	42,692	50,286	55,912	58,934	59,044	50,926
Fires reported	1,575	1,730	1,431	1,473	1,403	1,337	1,538	1,330	1,050	1,200
Fire responses	33,800	33,800	36,000	35,500	36,701	36,802	37,822	38,000	37,000	38,500
Fire inspections	15,000	14,484	10,174	9,700	17,000	9,811	9,237	9,960	18,398	16,054
EMS responses	24,300	25,000	25,573	25,506	26,308	29,167	30,117	30,250	30,300	30,300
Public works										
Refuse collected (tons)	135,600	141,000	135,600	137,400	137,400	137,400	137,400	135,600	119,450 (1)	92,000
Building permits issued	4,274	4,400	3,400	3,200	2,682	1,777	1,161	2,764	1,950	2,796
Asphalt repairs	2,000	1,564	2,000	1,564	2,000	2,000	3,000	2,453	2,300	2,400
Street resurfacing (miles)	52	52	74	40	52	52	15	10	10	15
Culture and recreation										
Events at all facilities	334	346	291	267	227	244	293	240	531	579
Acres of City parks maintained	21,171	21,171	23,450	23,450	22,315	22,315	22,315	23,450	23,450	23,450
Participants in team sports	9,500	10,000	9,000	8,935	8,935	8,935	9,830	9,400	9,400	9,400
Senior program participants	37,840	38,000	38,000	37,900	37,900	37,900	37,900	40,250	40,500	40,500
Community development										
Programs funded	58	52	67	66	54	54	56	41	43	39
Economic development										
Housing units assisted	198	170	169	176	209	209	88	95	103	151
Small business loans	10	12	3	-	-	1	1	3	2	1
Economic opportunity										
Participants served	2,130	4,854	11,943	12,098	14,180	19,987	29,035	32,000	28,778	28,600
Municipal and Regional Airports										
Capital projects managed	22	20	15	19	15	16	16	16	26	11
Contracts/leases monitored	255	251	261	280	300	300	389	395	395	395
Water and Sewerage										
Water treated and pumped per day (MGD)	39	36	37	37	37	37	37	37	37	37
Wastewater treated per day (MGD)	35	37	37	37	37	37	37	37	37	37
Water mains (miles)	1,096	1,089	1,100	1,144	1,104	1,104	1,135	1,144	1,150	1,152
Sewer mains (miles)	1,067	1,144	1,150	1,196	1,077	1,077	1,088	1,093	1,105	1,106
Fire hydrants	7,107	7,310	7,350	7,400	7,310	7,064	7,074	7,084	7,084	7,100
Shreveport Area Transit System										
Passenger trips (thousands)	2,932	3,145	3,383	3,400	3,400	3,400	3,400	3,400	3,400	3,100
Golf										
Golf rounds played	90,000	76,200	70,059	62,343	51,466	51,466	38,310	36,109	28,811	47,170 (2)
Downtown Parking										
Citations issued	42,000	42,000	42,000	42,000	43,000	25,000	20,338	22,000	26,600	20,000

Source: City of Shreveport Annual Budget Book

(1) The city's collection contract with Bossier City ended during 2013.

(2) Huntington Course reopened in 2014.

Note - No indicators are available for Health and Welfare or the Convention Center Hotel.

Unaudited - see accompanying independent auditor's report.

**CITY OF SHREVEPORT, LOUISIANA
CAPITAL ASSETS STATISTICS BY FUNCTION
LAST TEN YEARS**

	Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Functions:										
Public Safety										
Police:										
Station	1	1	1	1	1	1	1	1	1	1
Patrol Units	N/A	364	312	302	304	305	307	321	296	297
Fire Stations	21	21	22	22	22	22	22	22	22	22
Police and fire academy facility	1	1	1	1	1	1	1	1	1	1
City courts facility	1	1	1	1	1	1	1	1	1	1
Public Works:										
Collection Trucks	52	52	52	52	54	64	66	68	68	68
Streets (miles)	1,624	1,998	2,200	2,500	2,700	2,959	3,326	3,326	3,326	3,326
Street lights	29,990	30,085	30,085	30,085	30,100	30,100	30,100	30,100	30,100	30,100
Traffic signals	N/A	350	350	351	351	351	351	351	353	353
Culture and recreation										
Parks acreage	1,783	1,783	1,783	1,783	1,783	1,783	1,808	1,773	1,773	1,773
Number of playgrounds	46	46	46	46	46	46	53	45	45	45
Number of picnic areas	42	42	42	42	42	42	42	44	44	44
Swimming pools	11	11	11	10	10	10	9	8	8	8
Tennis courts	29	29	29	29	29	29	29	29	29	29
Community centers	20	20	20	21	21	21	16	17	17	17
Baseball park	1	1	1	1	1	1	1	1	2	2
Multipurpose stadium	1	1	1	1	1	1	1	1	1	1
Auditorium	1	1	1	1	1	1	1	1	1	1
Theater	1	1	1	1	1	1	1	1	1	1
Coliseum	1	1	1	1	1	1	1	1	1	1
Convention center	1	1	1	1	1	1	1	1	1	1
Softball and soccer complex	1	1	1	1	1	1	1	1	1	1
Stage works movie facility	-	1	1	1	1	1	1	1	1	1
Planetariums	2	2	2	2	2	1	1	1	1	1
Hotel	-	-	1	1	1	1	1	1	1	1
Municipal and Regional Airports:										
Number of airports	2	2	2	2	2	2	2	2	2	2
Water and Sewerage:										
Number of water accounts	66,500	67,050	67,465	68,000	68,435	68,989	69,300	69,500	69,500	69,500
Water mains (miles)	1,080	1,089	1,097	1,144	1,104	1,104	1,135	1,144	1,150	1,150
Fire Hydrants	7,270	7,310	7,350	7,400	7,310	7,350	7,074	7,084	7,084	7,100
Maximum daily capacity (thousands of gallons)	80,000	80,000	80,000	90,000 (2)	90,000	90,000	90,000	90,000	90,000	90,000
Number of water storage tanks	13	13	10 (1)	10	10	10	10	10	11	11
Capacity of water storage tanks	35,500,000	35,000,000	35,000,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000	35,500,000
Number of sewerage accounts	63,500	63,701	63,987	64,000	64,300	64,854	65,165	65,365	65,786	66,000
Sanitary sewers (miles)	1,053	1,063	1,072	1,196	1,077	1,077	1,088	1,092	1,105	1,103
Storm sewers (miles)	231	232	233	233	233	233	233	233	233	233
Maximum daily treatment capacity (thousands of gallons)	80,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Golf:										
Number of municipal golf courses	3	3	3	3	3	3	3	3	3	3
Shreveport Area Transit System:										
Number of transit buses	44	28	46	47	46	52	54	55	52	47
Number of transit lifeline vehicles	12	12	17	13	12	14	15	15	18	21

Sources: Various City departments.

Note - No capital asset indicators are available for general government, health and welfare, community development, economic development, economic opportunity, convention center hotel and downtown parking.

(1) Three tanks retired from Capital Asset Records

(2) Amis Water Treatment Plant improvements

N/A - Statistical information is not available.

Unaudited - see accompanying independent auditor's report.

